## 1. INTRODUCTION

#### 1.1 BAVIAANS MUNICIPALITY PROFILE

The Baviaans Municipality covers an area of 7727.01 square kilometers with two urban nodes, namely Willowmore and Steytlerville. Willowmore serves as the administrative hub of the area where the local municipality offices, the district offices of national government departments and provincial government departments are situated. The area is scarcely populated. (0 - 100 people per km.)

The local municipality is situated between 23 and 25 degree of longitude and 33 and 34 degree of southern latitude and is at 1000 to 1500 meters above sea-level.

The well known Baviaanskloof Nature Reserve is situated to the south. The Mega-Reserve covers 60% of the local municipality area.

Agriculture, tourism and service industries form the basis of the area's economy.

The Baviaans Municipality is a category B municipality, which together with another 9 municipalities forms the Cacadu District Municipality.

#### **MUNICIPAL SERVICES**

Baviaans Municipality provides the following services:

- Water
- Electricity Reticulation
- Sanitation / Sewerage
- Refuse Removal and Waste Management
- Housing Development
- Motor Vehicle Registrations (Agency)
- Motor Vehicle Licensing and permits (Agency)
- Clinics ( Agency )
- Municipal Planning
- Libraries
- Tourism
- Airfield
- Storm water Management
- Trading Regulations
- Building regulations
- Fire Fighting Services
- Youth Advisory Centres

#### MAYORAL FOREWORD

### IDP and Budget 09/10

Herewith the IDP and budget for the year 09/10. Before highlighting certain aspects from the 09/10 budget, it is important to highlight certain successes of the previous financial year. Please see document below.

I would also like to thank management, personnel and Council for these successes we have achieved during the 08/09 financial year.

### **Budget remarks:**

#### 1. Salaries:

Council has managed to keep the salary component of the budget below 40%. This creates certain challenges:

- (a) Effective management and employment of personnel will be of utmost importance.
- (b) The maintenance budget would need to be monitored closely to ensure all of the budgeted is being implemented.
- (c) The management team would need to maintain a high standard of discipline.

Council made provision for management salaries to be in line with SALGA regulations.

#### 2. Maintenance:

In the 09/10 budget, Council has moved closer to their goal of having 10% of the budget spent on maintenance. The following amounts are budgeted for maintenance.

Electricity Network	R 250 000
Water Reticulation	R 250 000
Sanitation Network	R 50 000
Land and Fences	R 50 000
Tools and Equipment	R 40 000
Buildings	R 400 000
Sport Grounds	R 80 000
Furniture and Office equipment	R 10 000
TV Maintenance	R 60 000
Parks	R 120 000
Streets	R 500 000
Street lights	R 50 000
Pre-paid meters	R 100 000
Road Signs	R 50 000
Vehicle Installments	R 560 000
Vehicle Maintenance	R 260 000

#### 3. Poor households

The indigent policy is changed to benefit household earning a maximum of R2020.00 per month. As a result, 10.3% (R3 million) of the budget is been put aside to accommodate the policy. To further the support to poor households, R340 000 is been put aside for two-week workers. This means that the Municipality will be able to employ 30 workers for every working day during 09/10 at R50.00 per day. Further more, a policy has been formulated to assist households who are in debt and have an income between R2020.00 and R6000.00. Pay your monthly service fees and your monthly debt installments will be written off.

#### 4. Credit Policy

Non-payments will not be tolerated by Council. Council wrote off R6.8 million during the last financial year to accommodate poor households owing the municipality. In future though, strong and immediate action will be taken against those who do not pay their accounts. People like these obstruct future progress within the Municipality.

#### 5. Community Services Department

Approx. 5% of the budget has been allocated to this department. Community Services deals with:

- (a) Marketing of the area and the Municipality
- (b) Development of People
- (c) Improving communication between Council and the public.

I want to thank all managers and officials taking part in preparing the IDP and budget. My wish is that these documents will become working documents for the year 09/10.

E. LOOCK

MAYOR: BAVIAANS MUNICIPALITY DATE

# Highlights for 2008/09

- New valuations done on all properties in BM according to legislation
- From "Adverse" audit report 07/08 to "Qualified" report in 08/09
- First edition of Baviaans Newsletter
- Training programmes initiated by the BM: 35 x people in Microsoft; tour guides x 9; First Aid x 29, Au Pair x 17 R50 000
- Grade R at Willowmore Primary School
- Christmas Lights for WM
   Training of Area Committees
   R 80 000
   R150 000
- Poverty programmes: Sakha Isizwe -191 x people
- Vehicle received from CDM for transport of patients
- Opening of ARV centre at Willowmore Hospital for HIV/Aids patients
- BM made allocation for Animal Health projects R100 000
- Creation of Land & Agriforum CDM ABP&LAA Plan
- Management plan for commonages

# Highlights for 2008/09 (continue)

Purchase stock for emerging farmers	R 10 000
Upgrading of sports fields in Steytlerville	R1 m
Erection of play parks for WM, SV & BK	R200 000
Electricity & street lights for 503 (SV) & 373(WM)	R350 000
Upgrading internal electrical system in WM	R2.1m
Upgrading of sub-station – Phase B – WM	R1.9m
Upgrading of gravel roads in WM & SV	R4 m
Upgrading of building to be utilised as a Test Centre	R140 000
Upgrading of town halls: WM & SV	R4.2 m
Extension of sewerage ponds in Steytlerville	R6.7 m
Upgrading of old abattoir to a Youth Training Centre	R457 000
Purchase additional generator for B2 (water) in SV	R260 000

#### 3. <u>BUDGET AND RELATED RESOLUTIONS</u>

Council adopted the budget at its meeting held on 28 May 2009 and resolved as follow:

1. Council resolved that the annual budget and the indicative estimates for the two projected outer years 2010/2011 and 2011/2012 be approved as set out in the following schedules:

Operating revenue by source reflected in Budget Statement 2 Operating expenditure by vote reflected in Budget Statement 2 Capital expenditure by vote and associated funding reflected in Budget Statement 2.

- 2. Council resolved that property rates be implemented according to the rates policy from the 1 July 2009.
- 3. Council resolved that electricity charges be increased with 10.7% although ESKOM increased their tariff with 34%.
- 4. Council resolved that water charges be increased with 8.3%.
- 5. Council resolved that sanitation/sewerage charges be increased with 8.3%.
- 6. Council resolved that refuse charges be increased with 8.3%.
- 7. Council resolved that the tariffs reflected be approved for the budget year 2009/2010.
- 8. Council adopted the budget related policies circulated under separate cover for the budget year 2009/2010.
- 9. Council noted the SDBIP as more fully detailed in Annexure B.

## **BAVIAANS MUNICIPALITY**

## **EXECUTIVE SUMMARY**

#### 2009/2010 TO 2011/2012 MTREF BUDGET PRO(

VOTE	NAME OF VOTE	RESPONSIBLE MANAGER	
	(Designated by the Municipal Council Appropriation of Funds)	(In terms of section 77 & 78 of the O Municipal Finance Management / R	
	1 Municipal Council	Mayor	
	2 Office of the Accounting Officer	Municipal Manager	
	3 Budget & Treasury Office	Chief Financial Officer	17 860 993
	4 Technical Services	Manager: Technical Services	10 561 931
	5 Community Services	Manager: Corporate Services	1 337 705
	6 Corporate Srevices	Manager: Corporate Services	69 495
	TOTAL INDICATIVE ALLOCATIONS		29 830 124

#### CESS

#### 2009/2010 MTREF BUDGET PERIOD

Operating Expenditure	Capital Expenditure			
1 107 660				
816 321				
6 648 742	1 816 000			
14 819 805	15 562 198			
4 119 809	100 000			
2 256 436	9 388 044			

29 768 773 26 866 242

#### BUDGET SCHEDULES

#### ESTIMATES OF REVENUE & EXPENDITURE BY VOTE

#### Summary of Estimates of Revenue by Vote

Votes		MTRI Current '		Medium Term Rev	ure Framework	
	2008/2009	2009/2	2010	2010/2011	2011/2012	2012/2013
	Audited Actual	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2
	R	R	R	R	R	R
Mayoral Executive					0	0
Municipal Council					0	0
Office of the Accounting Officer	0	0	0	0	0	0
Budget & Treasury Office	13 984 781	17 344 993	17 860 993		0	0
Technical Services	9 471 618	10 511 931	10 561 931	0	0	0
Community & Social Services	932 289	1 486 561	1 337 705	0	0	0
Corporate Services	17 342	69 495	69 495	0	0	0
					0	0
					0	0
					0	0
TOTAL FOR VOTES	24 406 030	29 412 980	29 830 124	0	0	0

#### Summary of Sources of Revenue

		MTRI	EF	Medium Term Rev	ure Framework	
		Current	=-			
Sources of Revenue	2008/2009	2009/2		2010/2011	2011/2012	2012/2013
	Audited Actual	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2
	R	R	R	R	R	R
Primary Class	9 992 577	12 283 040	12 633 040	0	0	0
Property Rates	1 338 185		2 450 096	0	0	0
Water	1 850 397	1 700 000	1 750 000	0	0	0
Electricity	4 886 610		6 216 086	0	0	0
Sewerage / Sanitation	819 966	1 005 111	1 005 111	0	0	0
Waste Management	1 097 419	1 211 747	1 211 747	0	0	0
Secondary Class	6 412 883	5 994 940	5 896 084	0	0	0
Traffic Fines	26 890	50 000	50 000	0	0	0
Vehicle Testing	20 090	30 000	30 000	U	0	0
Licensing & Permits	426 323	550 000	620 000	0	0	0
Cemeteies	426 323 3 185	550 000	620 000 5 415	0	0	0
Interest & Investment Income	3 165	1 350 000	1 700 000	0	0	0
Rent of Facilities & Equip	54 930		16 497	0	0	0
Interest on O/standing Debtors	455 127	550 000	550 000	0	0	0
Interest on O/standing Debtors	7.7	2 150 000	1 850 000	0	0	0
Income From Agency Serv	2 387 074	2 150 000	1 850 000	0	0	0
Income - Health Service	497 469	751 146	532 290	0	0	0
Income - Health Service	497 409	751 146	532 290	0	0	0
				U	0	7
Grant Dep of Local Government Grants PMU	702 718	330 000	330 000	0	0	0
	702 718	330 000	330 000	U	0	0
Grants Special Purpose	7 727	13 643	13 643	0	0	0
Building Fees Other		228 239	228 239	U	U	U
Division of Revenue Act	1 851 440 8 000 570		11 301 000	0	0	0
Division of Revenue Act	8 000 570	11 135 000	11 301 000	0	0	U
Equitable Share	7 428 840	9 535 000	9 701 000	0	0	0
FMG Grants	571 730	1 000 000	1 000 000	0	0	0
MIG Grants					0	0
MSIG		600 000	600 000	0	0	0
DWAF (Operational Grant)					0	0
National Electrification Prog.					0	0
Provincial Housing Board					0	0
Umsobomvu					0	
TOTAL REVENUE	24 406 030	29 412 980	29 830 124	0	0	0

#### Summary of Estimates of Expenditure by Vote

Votes		MTRE Current		ire Framework		
	2008/2009	2009/2	2010	2010/2011	2011/2012	2012/2013
	Audited Actual	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2
	R	R	R	R	R	R
Mayoral Executive					0	0
Municipal Council	987 369	1 172 316	1 107 660	0	0	0
Office of the Accounting Officer	618 087	809 900	816 321	0	0	0
Budget & Treasury Office	6 122 763	6 891 620	6 648 742	0	0	0
Technical Services	11 097 320	13 695 448	14 819 805	0	0	0
Comm. Safety, Soc. & Health	2 919 298	4 349 938	4 119 809	0	0	0
Corporate Services	1 924 964	2 243 205	2 256 446	0	0	0
Land, Housing & Environment					0	0
Econ. Dev., Tourism & Agric.					0	0
Support Services					0	0
TOTAL FOR VOTES	23 669 801	29 162 427	29 768 783	0	0	0

#### Summary of Estimates of Expenditure according to Standard Items

Standard Items		MTRI Current	<del></del> -	Medium Term Revenue & Expenditure Framework			
	2008/2009	2009/2	2010	2010/2011	2011/2012	2012/2013	
	Audited Actual	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2	
	R	R	R	R	R	R	
Employee-related Expenditure	9 332 173	12 522 091	12 742 523	0	0	0	
Administrative Expenditure	8 690 500	9 987 575	10 068 900	0	0	0	
Capital Expenditure					0	0	
Repairs & Maintenance:							
1. Equipment	872 569	870 000	960 000	0	0	0	
2. Buildings	499 975	398 401	400 000	0	0	0	
3. Infrastructure	1 521 340	1 560 000	1 653 000	0	0	0	
Professional & Special Services					0	0	
Acquisition of Bulk Services							
Electricity	2 753 242	3 824 360	3 944 360	0	0	0	
2. Water				0	0	0	
Transfer Payments							
Grants & Subsidies Paid					0	0	
TOTAL FOR VOTES	23 669 799	29 162 427	29 768 783	0	0	0	

#### Summary of Estimates of Capital Expenditure by Vote

		MTRI	EF .	Medium Term Re	ire Framework	
Votes		Current '	Year			
	2008/2009	2009/2	2010	2010/2011	2011/2012	2012/2013
	Audited Actual	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2
	R	R	R	R	R	R
Mayoral Executive				0	0	0
Municipal Council				0	0	0
Office of the Accounting Officer		0	0	0	0	0
Budget & Treasury Office	3 384 000	1 816 000	1 816 000	0	0	0
Technical Services	22 152 985	24 950 242	25 531 242	0	0	0
Community & Social Services	200 000	100 000	100 000	0	0	0
Corporate Services				0	0	0
Housing				0	0	0
				0	0	0
				0	0	0
TOTAL FOR VOTES	25 736 985	26 866 242	27 447 242	0	0	0
				•	•	

#### Capital Expenditure by Category

Capital Expenditure by	MTREF I Expenditure by Current Year				Medium Term Revenue & Expenditure Framework			
Category	2008/2009 Audited Actual	2009/2010 Approv. Budget Adjust. Budget		2010/2011 Budget Year	2011/2012 Budget Year+1	2012/2013 Budget Year+2		
	R	R	R	R	R	R		
INFRASTRUCTURE	16 167 866	22 586 452	23 167 452	0	0	1		
Land & Buildings	4 304 070				0			
Roads & stormwater					0			
Water reservoirs & reticulation	6 613 796	4 431 408	4 431 408	0	0			
Car parks, bus & taxi terminals					0			
Electricity distribution	2 250 000		6 748 000	-	0			
Sanitation purification & retic.	3 000 000	2 600 000 9 388 044	2 600 000 9 388 044	0	0			
Housing Street lighting		9 388 044	9 300 044	U	0			
Refuse sites	0	0	0		0			
	J	ŭ	·		Ü			
COMMUNITY	6 185 119	2 463 790	2 463 790	0	0	1		
Health	5 005 440	0.000 700			0			
Sportsfields Libraries	5 985 119	2 363 790	2 363 790	0	0			
Recreation facilities	200 000	100 000	100 000	0	0			
recreation facilities	200 000	100 000	100 000	· ·	Ü	`		
HERITAGE ASSETS	0	0	0	0	0	(		
INVESTMENT PROPERTIES	0	0	0	0	0			
INVESTMENT PROPERTIES	U	U	U	U	U			
ECON. & COMM. ASSETS	3 384 000	1 816 000	1 816 000	0	0	(		
Motor vehicles (Category 1)				0	0			
Motor vehicles (Category 1) Motor vehicles (Category 2)				0	0			
Plant & equipment				0	0			
Office equipment (Category 1)				0	0			
Office equipment (Category 2)				0	0			
Building the Institution	3 384 000	1 816 000	1 816 000	0	0	(		
Traffic equipment	0	0	0	0	0	(		
SPECIALISED VEHICLES	0	0	0	0	0			
5. 15LIOLD TLINOLLO	0	0	-		U			
Refuse	0	0	0	0	0			
Fire	0	0	0	0	0			
Ambulances	0	0	0	0	0			
Traffic vehicles	0	0	0	0	0	1		
TOTAL CAPEX	25 736 985	26 866 242	27 447 242	0	0	1		

#### Capital Funding by Source (DoRA)

		MTRI Current		Medium Term Revenue & Expenditure Framework			
Capital Funding by Source	2008/2009	2009/2		2010/2011	2012/2013		
	Audited Actual	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2	
	R	R	R	R	R	R	
Sub-Total: National Govt.	0	15 562 198	16 143 198	0	0	0	
MSIG				0	0	0	
MIG		9 395 198	9 395 198	0	0	0	
FMG					0	0	
Equitable Share					0	0	
DWAF					0	0	
DME		6 167 000	6 748 000	0	0	0	
Sub Total: Provincial Govt.	0	11 204 044	11 204 044	0	0	0	
			77 207 077				
1Housing Board - NW		9 388 044	9 388 044	0	0	0	
2 PDHLGTA		1 816 000	1 816 000	0	0	0	
3 Dept. of Public Works					0	0	
4 Drought Relief					0	0	
5 Dept of Transport					0	0	
Sub Total: District Mun.	0	0	0	0	0	0	
1 Cacadu District Municipality					0	0	
2 CMTP					0	0	
3 Umsobomvu Youth					0	0	
4					0	0	
Γ					O	Ö	
Total Govt. Grants & Subs.	0	26 766 242	27 347 242	0	0	0	
Public Contr. & Donations	0	0	0	0	0	0	
Accum. Surplus (Own Rev.)		100 000	100 000	0	0	0	
Accum Curpius (Cum Nev.)		100 000	100 000	Ŭ	· ·	0	
External Loans	0	0	0	0	0	0	
DBSA						0	
DDOM				0	0	0	
TOTAL GRANTS & ALLOCS.	0	26 866 242	27 447 242	0	0	0	

#### Government Grants & Subsidies - Allocations

		MTRI	EF	Medium Term Revenue & Expenditure Framework			
Govt. Grants & Subsidies -		Current Year					
Allocations	2008/2009	2009/2	2010	2010/2011	2011/2012	2012/2013	
	Audited Actual	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2	
	R	R	R	R	R	R	
Sub-Total: National Govt.	0	15 562 198	16 143 198	0	0	0	
National Treasury	0	9 395 198	9 395 198	0	0	0	
2. DPLG	0	0	0	0	0	0	
3. DWAF	0	0	0	0	0	0	
4. Health	0	0	0	0	0	0	
5. DEAT	0	0	0	0	0	0	
6. DME	0	6 167 000	6 748 000	0	0	0	
Sub Total: Provincial Govt.	0	11 204 044	11 204 044	0	0	0	
1. DPLG	0	1 816 000	1 816 000	0	0	0	
<ol><li>Public Works</li></ol>	0	0	0	0	0	0	
<ol><li>Drought Relief</li></ol>	0	0	0	0	0	0	
4. Transport	0	0	0	0	0	0	
<ol><li>Sports, Arts &amp; Culture</li></ol>	0	0	0	0	0	0	
6. Housing Board		9 388 044	9 388 044	0			
Sub Total: Mun. Grant Alloc.	0	100 000	100 000	0	0	0	
1 CMTP	0	0	0	0	0	0	
2 Cacadu District Municipality	0	0	0	0	0	0	
3 DBSA	0	0	0	0	0	0	
4 UMSOBOMVU	0	0	0	0	0	0	
5 Baviaans Municipality	0	100 000	100 000	0	0	0	
TOTAL GRANT& SUBSIDIES	0	26 866 242	27 447 242	0	0	0	
	0	0	0	0	0	0	

#### **Grant Allocations - to Other Municipalities**

		MTRI		Medium Term Rev	venue & Expenditu	re Framework
		Current '				
Grant Allocations	2008/2009	2009/2	2010	2010/2011	2011/2012	2012/2013
	Audited Actual	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2
	R	R	R	R	R	R
Alloc. to other Mun.	0	0	0	0	0	0
1	0	0	0	0	0	0
2	0	0	0	0	0	0
3	0	0	0	0	0	0
4	0	0	0	0	0	0
5	0	0	0	0	0	0
Alloc. to Entities & Ext. Insts.	0	0	0	0	0	0
1	0	0	0	0	0	0
2	0	0	0	0	0	0
3	0	0	0	0	0	0
4	0	0	0	0	0	0
5	0	0	0	0	0	0
Alloc. to other Organisations	0	0	0	0	0	0
1	0	0	0	0	0	0
2	0	0	0	0	0	0
3	0	0	0	0	0	0
4	0	0	0	0	0	0
TOTAL ALLOCATIONS	0	0	0	0	0	0

#### Investment Particulars by Type

Investment by Type		Current Year		Medium Term Rev	venue & Expenditu	re Framework
	2008/2009	2009/2	2010	2010/2011	2011/2012	2012/2013
	Audited Actual	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2
	R	R	R	R	R	R
Investment Type						
Securities - National Govt.	0	0	0	0	0	0
Sanlam Policy	0	0	0	0	0	0
Old Mutual Policies	0	0	0	0	0	0
Sanlam Shares	0	0	0	0	0	0
Old Mutual Shares	0	0	0	0	0	0
Nedbank	0	0	0	0	0	0
Investec	0	0	0	0	0	0
Absa Bank	0	0	0	0	0	0
Investec	0	0	0	0	0	0
Old Mutual (Galaxy)	0	0	0	0	0	0
Old Mutual (Frontiers)	0	0	0	0	0	0
Public Investment Com.	0	0	0	0	0	0
TOTAL INVESTMENTS	0	0	0	0	0	0

#### Investments Particulars by Maturity

	Period of	Type of	Expiry Date of	Monetary	Interest to be
Investments by Maturity	Investment	Investment	Investment	Value	Realised
Sanlam Policy	0	0	01/00/00	0	0
Old Mutual Policy	0	0	01/00/00	0	0
Old Mutual Policy	0	0	01/00/00	0	0
Sanlam Shares	0	0	01/00/00	0	0
Old Mutual Shares	0	0	01/00/00	0	0
Nedbank	0	0	01/00/00	0	0
Investec	0	0	1/0/00	0	0
Absa Bank	0	0	1/0/00	0	0
Investec	0	0	1/0/00	0	0
Old Mutual (Galaxy)	0	0	1/0/00	0	0
Old Mutual (Frontiers)	0	0	1/0/00	0	0
Public Investment Com.	0	0	1/0/00	0	0
TOTAL INVESTMENTS	0	0	0	0	0

#### New Borrowing

New Borrowing		MTREF N		Medium Term Revenue & Expenditure Framework		
	2008/2009	2009/2010		2010/2011	2011/2012	2012/2013
	Audited Actual	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2
	R	R	R	R	R	R
Nil	0	0	0	0	0	0
TOTAL - NEW BORROWING	0	0	0	0	0	(

#### Disclosure of Salaries, Allowances & Benefits

Disclosure of Salaries, Allowances & Benefits	Salary	Pension Contributions	Medical Aid Contributions	Allowances	Performance Bonuses	Total Package
	R'000	R'000	R'000	R'000	R'000	R'000
Councillors and Officials	7 881 800	914 833	230 193	1 225 628	0	10 252 454
Mayor	7 881 800	914 833	230 193	1 225 628	0	10 252 454
2. Speaker	168 519	U	12 168	68 034	O	248 721
Budget & Treasury Office	1 266 439	118 593	26 011	73 043		1 484 086
4. Infrastructure	4 098 348	622 983	114 998	712 645		5 548 974
Comm. & Social Services	1 173 464	55 961	32 008	75 251		1 336 684
Corporate Services	575 095	105 824	45 008	64 495		790 422
7. Health						0
Public Safety						0
Accounting Officer	63 735	11 472		5 984		81 191
10. Part-time Councillors	536 200			226 176		762 376
Management of the Municipality	2 140 237	0	0	57 600	70 000	2 267 837
Accounting Officer	491 089			14 400	14 000	519 489
SM - Chief Financial Officer	412 287			10 800	14 000	437 087
SM - Infrastructure	412 287			10 800	14 000	437 087
4. SM - Comm. & Social Serv.	412 287			10 800	14 000	437 087
<ol><li>SM - Corporate Services</li></ol>	412 287			10 800	14 000	437 087
6. Senior Manager - Health	0	0	0	0	0	0
7. SM - Public Safety	0	0	0	0	0	0
8. Senior Manager - Housing	0	0	0	0	0	0
9. Etc	0	0	0	0	0	0
Heading for each Entity	0	0	0	0	0	
Board members	0	0	0	0	0	0
2. Chief Executive Officer	0	0	0	0	0	0
3. Senior Managers	0	0	0	0	0	0
4	0	0	0	0	0	0
5. Etc	0	0	0	0	0	0
TOTAL COST - REMUNERATION	10 022 037	914 833	230 193	1 283 228	70 000	12 520 291

#### Summary of Personnel Numbers

		MTRI	EF	Medium Term Revenue & Expenditure Framework				
Summary of Personnel No.		Current Year						
	2008/2009	2009/2	2009/2010		2011/2012	2012/2013		
	Audited Actual	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2		
	Number	Number	Number	Number	Number	Number		
Municipality								
Councillors & P.O.B	5	5	5	5	5	5		
Accounting Officer & Sen. Man.	4	5	5	5	5	5		
Other Managers	0	0	0	0	0	0		
Technical/ Professional Staff	43	54	54	54	60	60		
Clerical Staff	23	33	33	33	34	34		
Sub Total - Municipality	75	97	97	97	104	104		
Entities								
					0	0		
Councillors & P.O.B	0	0	Ü	0	0	Ü		
Accounting Officer & Sen. Man.	0	0	0	0	0	0		
Other Managers	0	0	0	0	0	0		
Technical/ Professional Staff	0	0	0	0	0	0		
Clerical Staff	0	0	0	0	0	0		
Sub Total - Entities	0	0	0	0	0	0		
TOTAL DEDOCUMENTS		^-			404	404		
TOTAL PERSONNEL NO.	75	97	97	97	104	104		

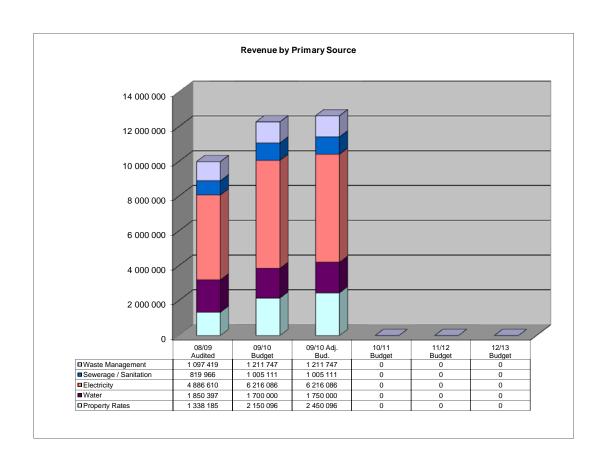
#### Summary of Total Salaries, Wages , Allowances

Summary of Total Salaries,		MTR		Medium Term Rev	venue & Expenditu	ire Framework
Wages & Allowances	2008/2009	2009/2010		2010/2011	2011/2012	2012/2013
Wages & Allowalices	Audited Actual	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2
	R R	R R	R R	R	R	R
Councillors & P.O.B	, ,					·
Basic Salaries				0	0	0
Pension Contributions				0	0	0
Medical Aid Contributions				12 168	12 752	13 326
Allowances				998 929	1 046 878	1 093 987
Sub Total - Councillors	0	0	0	1 011 097	1 059 630	1 107 313
Sen. Man. of the Municipality		Ū	•	1 011 001	1 000 000	1 107 010
Basic Salaries				2 140 237	2 242 968	2 343 902
Pension Contributions				0	0	0
Medical Aid Contributions				0	0	0
Allowances				127 600	133 725	139 742
Sub Total - Senior Managers	0	0	0	2 267 837	2 376 693	2 483 644
Other Municipal Staff	Ü	•		2 20. 001	20.000	2 .00 044
Basic Salaries				7 177 081	7 521 581	7 860 052
Pension Contributions				914 833	958 745	1 001 889
Medical Aid Contributions				218 025	228 490	238 772
Allowances				931 418	976 126	1 020 052
Overtime				0	0	. 020 002
Annual Bonus	0	0	0	0	0	0
Sub Total - Other Mun. Staff	4 681 632	5 566 618	5 467 149	9 241 357	9 684 942	10 120 765
Board Members of Entities						
Basic Salaries						
Pension Contributions						
Medical Aid Contributions						
Allowances						
Board Fees						
Sub Total - Board Mem. of Ent.						
Senior Managers of Entities						
Basic Salaries						
Pension Contribution						
Medical Aid Contributions						
Allowances						
Performance Bonus						
Sub Total - Sen. Man. of Ent.						
Other Staff of Entities						
Basic Salaries						
Pension Contributions						
Medical Aid Contributions						
Allowances						
Overtime						
Performance Bonus						
Sub Total - Other Mun. Staff						
TOTAL EMPLOYEE COSTS	4 681 632	5 566 618	5 467 149	12 520 291	13 121 265	13 711 722

#### Graphical Presentation of Budget and Financial Information

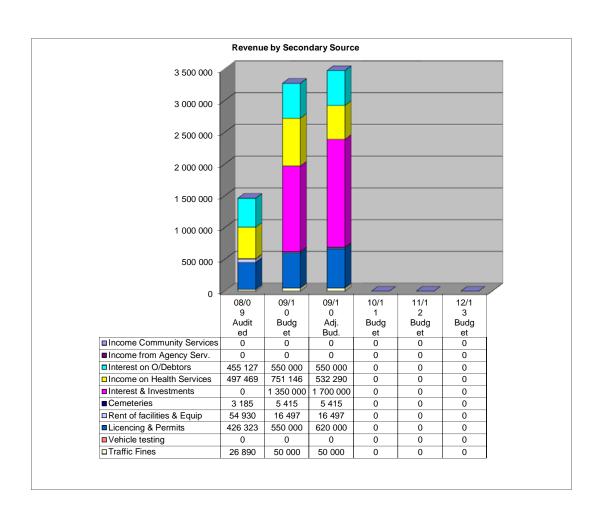
#### Revenue by Primary Source

	08/09 Audited	09/10 Budget	09/10 Adj. Bud.	10/11 Budget	11/12 Budget	12/13 Budget
	R	R	R	R	R	R
Primary Class	9 992 577	12 283 040	12 633 040	0	0	0
Property Rates	1 338 185	2 150 096	2 450 096	0	0	0
Water	1 850 397	1 700 000	1 750 000	0	0	0
Electricity	4 886 610	6 216 086	6 216 086	0	0	0
Sewerage / Sanitation	819 966	1 005 111	1 005 111	0	0	0
Waste Management	1 097 419	1 211 747	1 211 747	0	0	0



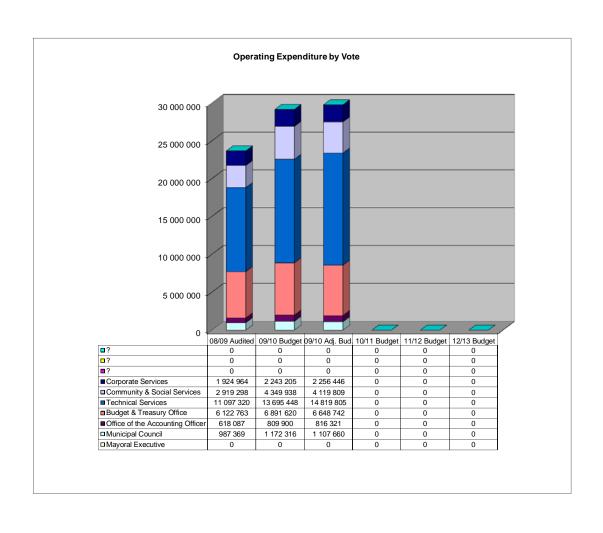
#### Revenue by Secondary Source

	08/09 Audited	09/10 Budget	09/10 Adj. Bud.	10/11 Budget	11/12 Budget	12/13 Budget
	R	R	R	R	R	R
Traffic Fines	26 890	50 000	50 000	0	0	0
Vehicle testing	0	0	0	0	0	0
Licencing & Permits	426 323	550 000	620 000	0	0	0
Rent of facilities & Equip	54 930	16 497	16 497	0	0	0
Cemeteries	3 185	5 415	5 415	0	0	0
Interest & Investments	0	1 350 000	1 700 000	0	0	0
Income on Health Services	497 469	751 146	532 290	0	0	0
Interest on O/Debtors	455 127	550 000	550 000	0	0	0
Income Community Services	0	0	0	0	0	0
Income from Agency Serv.	0	0	0	0	0	0



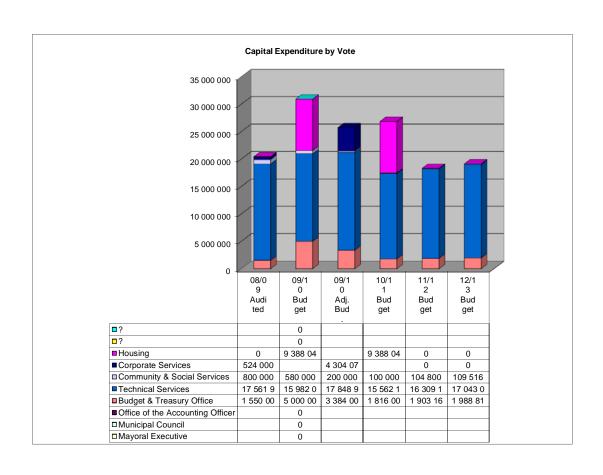
#### Operating Expenditure by Vote

	08/09 Audited	09/10 Budget	09/10 Adj. Bud.	10/11 Budget	11/12 Budget	12/13 Budget
	R	R	R	R	R	R
Mayoral Executive	0	0	0	0	0	0
Municipal Council	987 369	1 172 316	1 107 660	0	0	0
Office of the Accounting Officer	618 087	809 900	816 321	0	0	0
Budget & Treasury Office	6 122 763	6 891 620	6 648 742	0	0	0
Technical Services	11 097 320	13 695 448	14 819 805	0	0	0
Community & Social Services	2 919 298	4 349 938	4 119 809	0	0	0
Corporate Services	1 924 964	2 243 205	2 256 446	0	0	0
?	0	0	0	0	0	0
?	0	0	0	0	0	0
?	0	0	0	0	0	0
TOTAL FOR VOTES	23 669 801	29 162 427	29 768 783	0	0	0



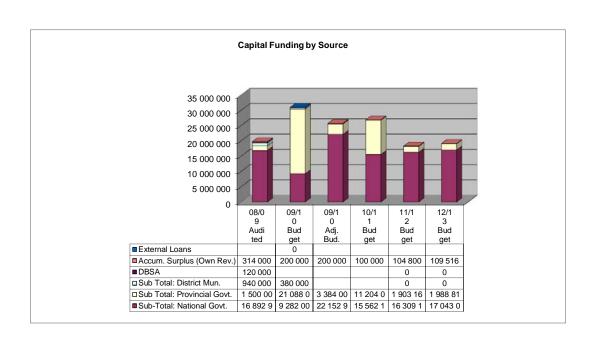
#### Capital Expenditure by Vote

	08/09 Audited	09/10 Budget	09/10 Adj. Bud.	10/11 Budget	11/12 Budget	12/13 Budget
	R	R	R	R	R	R
Mayoral Executive		0				
Municipal Council		0				
Office of the Accounting Officer		0				
Budget & Treasury Office	1 550 000	5 000 000	3 384 000	1 816 000	1 903 168	1 988 811
Technical Services	17 561 950	15 982 000	17 848 915	15 562 198	16 309 184	17 043 097
Community & Social Services	800 000	580 000	200 000	100 000	104 800	109 516
Corporate Services	524 000		4 304 070		0	0
Housing	0	9 388 044		9 388 044	0	0
?		0				
?		0				
TOTAL FOR VOTES	20 435 950	30 950 044	25 736 985	26 866 242	18 317 152	19 141 423
				•		



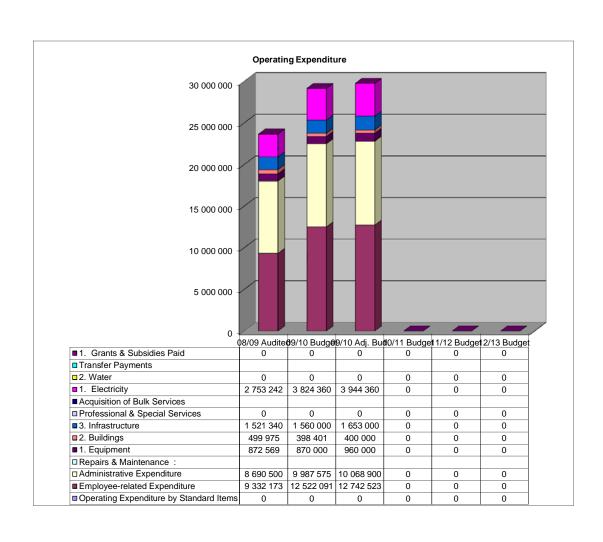
#### **Capital Funding by Source**

	08/09 Audited	09/10 Budget	09/10 Adj. Bud.	10/11 Budget	11/12 Budget	12/13 Budget
	R	R	R	R	R	R
Sub-Total: National Govt.	16 892 950	9 282 000	22 152 985	15 562 198	16 309 184	17 043 097
Sub Total: Provincial Govt.	1 500 000	21 088 044	3 384 000	11 204 044	1 903 168	1 988 811
Sub Total: District Mun.	940 000	380 000			0	0
DBSA	120 000				0	0
Accum. Surplus (Own Rev.)	314 000	200 000	200 000	100 000	104 800	109 516
External Loans		0				
TOTAL GRANTS & ALLOCS.	19 766 950	30 950 044	25 736 985	26 866 242	18 317 152	19 141 423



#### Operating Expenditure by Standard Items

	08/09 Audited	09/10 Budget	09/10 Adj. Bud.	10/11 Budget	11/12 Budget	12/13 Budget
	R	R	R	R	R	R
Employee-related Expenditure	9 332 173	12 522 091	12 742 523	0	0	0
Administrative Expenditure	8 690 500	9 987 575	10 068 900	0	0	0
Repairs & Maintenance:						
Equipment	872 569	870 000	960 000	0	0	0
2. Buildings	499 975	398 401	400 000	0	0	0
3. Infrastructure	1 521 340	1 560 000	1 653 000	0	0	0
Professional & Special Services	0	0	0	0	0	0
Acquisition of Bulk Services						
Electricity	2 753 242	3 824 360	3 944 360	0	0	0
2. Water	0	0	0	0	0	0
Transfer Payments						
Grants & Subsidies Paid	0	0	0	0	0	0
TOTAL FOR VOTES	23 669 799	29 162 427	29 768 783	0	0	0



## BAVIAANS LOCAL MUNICIPALITY

## <u>IDP/BUDGET TIME SCHEDULE 2009/10</u>

Date	Activity	Mayor and Council	Department
31 Aug 2008	Mayor tables in Council time	Council Resolution	Municipal Manager
	schedule outlining key deadlines for	on Budget/IDP	
	budget and IDP[MFMA s 21,22,23;	schedule	
	MSA s 34, Ch 4 as amended		
31 August 2008	Council submits Annual Financial	Mayor	Chief Financial Officer
	Statements to the Auditor General		
14 September 2008	Place an advertisement in newspaper	Mayor	Municipal Manager and Chief
	to launch Budget/IDP process		Financial Officer
21 September 2008	Council invites stakeholders, sector	Mayor and Council	Municipal Manager
	departments and other interested		
	parties to submit new information		
20.0	and plans		D 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
28 September 2008	Council determines strategic	Mayor	Budget and Treasury Office
	objectives for service delivery and		determine revenue projection and
	development for MTREF		proposed rate and service charges
			and drafts initial allocations to
			functions and departments for next
			financial year
7.0 . 1 . 2000			M ' 1M
5 October 2008	IDP Reps Forum meeting considers		Municipal Manager
	the District Framework Plan and		
10.0 . 1 . 2000	Baviaans Process Plan		36 ' 136
19 October 2008	Management submits their		Municipal Manager and

	departmental baseline operating budgets		Management
26 October 2008	Budget and Treasury Office finalises the operating estimates taking into cognizance Prov and Nat sector departments specific programmes for alignment [schools, libraries, clinics water, electricity etc.]	Mayor and Council	CFO
31 October 2008	Accounting Officer does initial review of national policies and budget plans and potential price increases of bulk resources with function and department officials [MFMA s 35, 36, 42; MTBPS]		Municipal Manager and Management Team
16 November 2008	Council considers the draft developmental strategies and analysis reports	Mayor and Council	Municipal Manager
30 November 2008	Accounting Officer reviews and drafts initial changes to IDP [MSA s 34]		Municipal Manager
December 2008	Council finalises tariff(rates and charges) policies for next financial year) MSA s 74, 75	Mayor and Council	Municipal Manager and Management consolidate and propose budget and plans for next financial year
11 January 2009	Prepare, complete and table half year review of budget 2007/08  [Adjustment Budget]		Municipal Manager and Chief Financial Officer
18 January 2009	Accounting Officer reviews proposed	-	Municipal Manager and Chief

	national and provincial allocations to municipality for incorporation into the draft budget for tabling [MFMA s 36]		Financial Officer
21 January 2009	IDP Rep Forum consider proposed Budget, Plans and revised IDP	Mayor	Municipal Manager
31 January 2009	Complete First Draft of IDP 2008/09		Municipal Manager
31 January 2009	Complete draft Budget 2008/09		Chief Financial Officer
31 January 2009	Complete Annual Report 2006/07 and table in Council	Mayor and Council	Municipal Manager and Management
31 January 2009	Complete Service Delivery Budget Implementation Plan for each Department		Municipal Manager and Departmental Heads
12 February 2009	Accounting Officer finalises and submits to Mayor proposed budgets and plans for next three years		Municipal Manager and Chief Financial Officer
22 February 2009	Complete 5 – 10 year Strategic Plan and 5 year IDP action plan		Municipal Manager
29 February 2009	Amend Budget/IDP where appropriate considering input from Reps Forum		Municipal Manager
31 March 2009	Mayor tables municipality budget, resolutions, plans and proposed revisions to IDP 90 days before start of budget year [MFMA s 16, 22, 23, 87; MSA s 34]	Mayor and Council	Municipal Manager and Chief Financial Officer
31 March 2009	Accounting Officer publishes for 21 days tabled budget, plans, and		Municipal Manager and Chief Financial Officer

	proposed revisions to IDP, invites local community comments and submits to NT, PT and others as prescribed		
10 April 2009	Submit Appendix A to National Treasury		Chief Financial Officer
12 April 2009  Consultation with national and provincial treasuries and finalise sector plans for water, sanitation, electricity etc. [MFMA s 21]			Municipal Manager and Chief Financial Officer
17 April 2009	Accounting Officer assists Mayor in revising budget documentation In accordance with consultative processes and taking into account the results from the third quarterly review of the current year	Mayor	Municipal Manager and Chief Financial Officer
21 April till 2 May 2009	Public hearings on the budget – Council consider views of the local community, NT, PT other provincial and national organs of state and municipalities	Mayor and Council	Municipal Manager and Management
9 May 2009	Consider all received inputs from community and other relevant stakeholders on budget and IDP	Mayor	Municipal Manager and Chief Financial Officer
15 May 2009	Accounting Officer assists the Mayor in preparing the final budget documentation for consideration for approval taking into account	Mayor	Municipal Manager and Chief Financial Officer

	consultative processes		
28 May 2009	28 May 2009 Council to consider approval of budget and IDP at least 30 days before start of budget year		Municipal Manager and Chief Financial Officer
1 June 2009	Publish approved IDP and Budget for 2008/09 on website		Municipal Manager and Chief Financial Officer
1 June 2009	Submit approved Budget and IDP to NT, PT and other relevant organs of state		Municipal Manager and Chief Financial Officer
12 June 2009	Accounting Officer submits to the Mayor copies of the draft SDBIP for approval	Mayor	Municipal Manager and Chief Financial Officer
26 June 2009	Mayor submits the approved SDBIP and performance agreements to council, MEC for local government and makes public within 14 days after approval	Mayor	Municipal Manager and Chief Financial Officer
26 June 2009	Council finalise a revised system of delegation	Mayor and Council	Municipal Manager

# NATIONAL TREASURY MFMA IMPLEMENTATION PLAN - TEMPLATE

(Low Capacity Municipality Only)

Name of municipality: Baviaans Municipality Demarcation code: EC 107



Plan	Action Descriped	A at Daf	Responsibil	Delegation	Final Target	Date Action	Comments	Who must do what!/?	Commente (NT)
Ref	Action Required	Act Ref	ity Under	To	Date	Completed	Comments	Agreed further action	Comments (NT)

1	MANAGEMENT ARRANGEMENTS								
	ing the municipality's finances will require a new approach to organisational change, one that takes in unicipal Systems Act and annual Division of Revenue Act. This section outlines some of the key mana								
	d to meet the council's own individual circumstances. Refer MFMA Chapters 7, 8, 9, 13, 14 and 15, ar								exhaustive, and must be amended as
	CORPORATE MANAGEMENT								
	Council and the mayor								
1.1	councillor to exercise the powers and duties assigned to a mayor	7 59	council	ref s59 of MSA	01-Jul-04	N/A			
1.2	In instances where there is an executive committee, exercise the powers and functions in consultation with the executive committee	8 59	mayor	ref s59(1) of MFMA	01-Jul-04	N/A			
1.3	Take steps to ensure that the mayor is aware of his or her general responsibilities under the MFMA 5	2 59	municipal manager	ref s79(1) of MFMA	01-Jul-04	Done	Acutal to Budget report done monthly		Also ref s55(1)(i) of the MSA.
	Municipal officials: municipal manager, CFO and top management								
1.4	Appoint/assign a person to assume the duties of the municipal manager	-	council	ref s59 of	01-Jul-04	Done			Also ref s82 of the MStr.
1.5	as the accounting officer of the municipality	0 61	mayor	ref s59(1) of MFMA	01-Jul-04	Done			
1.6	Provide guidance and advice on compliance with the MFMA to political structures, political office- bearers and officials and undertake all fiduciary responsibilities	0(b) 61	municipal manager	ref s79(1) of MFMA	01-Jul-04	Done			
1.7	Implement the appropriate systems to help ensure that the resources of the municipality are used 6 effectively, efficiently and economically	62(1)(a)	municipal manager	ref s79(1) of MFMA	01-Jul-04	Done			
1.8	Implement the appropriate systems to help ensure that full and proper records of the financial affairs of the municipality are kept in accordance with prescribed norms and standards	62(1)(b)	municipal manager	ref s79(1) of MFMA	01-Jul-04	Done			
1.9	Appoint/assign persons to assume the roles of other senior managers to form a top (or senior) management team	7	council	ref s59 of MSA	01-Jul-04	Done			Appointments of senior managers to be made by council only after consultation with municipal manager (ref s56 of the MSA). Note that persons assuming these duties, must meet certain competency levels (to be prescribed). In the interi municipalities should appoint such officials in an acting capacity only.
1.10	Designate a person to assume the duties of the chief financial officer (CFO) 8	0	municipal	ref s79(1) of	01-Jul-04	Done			
1.11	Administer the budget office, advise the municipal manager, senior managers and other senior finance officials, and undertake financial duties as delegated by the municipal manager	11	CFO	restricted by s82 of MFMA	01-Jul-04	Done			
1.12	Review contracts of employment in line with compliance with new roles and responsibilities under the MFMA for senior managers and other officials exercising financial responsibilities	'8	municipal manager	ref s79(1) of MFMA	01-Jul-08	Not done	Review system of delegation	MM to produce delegation system and record	Also ref s57 of the MSA.
.13	compliance with s78	8	senior managers & officials exercising financial	n/a	01-Jul-08	Not done	Review systems	MM to produce written instruction	
	Review of delegations							T =	
1.14	Initiate a review of delegations in terms of the MFMA, in order to take account of s59 (mayor), s79 (municipal manager) and s82 (CFO)	9 79 82	municipal manager	ref s79(1) of MFMA	01-Jul-08	Not done	Review	Delegation system and register	In reviewing delegations, also ref s160(2) of the Constitution, s32 of the MStr, & s59 to s61 of the MSA.

Plan			Responsibil	Delegation	Final Target	Date Action		Who must do what!/?	
Ref	Action Required	Act Ref	ity Under	To	Date	Completed	Comments	Agreed further action	Comments (NT)
1101			ity officer	10				Agreed further detion	
	Review of finance related by-laws and ordinances								
.15	In conjunction with a review of finance and budget-related policies, review all by-laws and ordinances relating to the budget and financial management (incl tariff policy)	24(2) 53(1)(c)(i)	council	cannot be delegated, mayor to	30-Jun-05	Done	Review done during Budget	CFO to check - rates . Tariff definitions and meanings / review indigence polciy	This function may not be delegated by council (ref s160(2) of Constitution), see also s74 & s75 of the MSA.
	Budget and treasury office			LONGUEO				1	
.16	Establish a budget and treasury office with CFO, officials allocated to the CFO and other persons contracted by the municipality for the work of the office	80	municipality	ref s59 of MSA	01-Jul-06	Done	Will be reviewed as part of this project	MFM to review	By capacity - relates to 1 July 2006 for low capacity councils.
	Competency levels and training		•						
.17	Meet prescribed financial management competency levels	83(1)	municipal manager, CFO, other	n/a	01-Jul-08	Not done	Review / check latest regulations		
.18	Provide the appropriate resources and opportunities for training of officials to meet the prescribed financial management competency levels	83(2)	municipality	ref s59 of MSA	01-Jul-08	Not done	What is the training budget for 2007/8		
	INTERNAL CONTROL								
.19	Ensure that the municipality has and maintains effective, efficient and transparent systems of financial and risk management, internal control and internal audit, operating with prescribed norms and standards, and has and implements a tariff policy, a rates policy and credit control and debt collection policy as required by applicable legislation	62(1)(c)& (f)(i)(ii)&(i ii)	municipal manager	ref s79(1) of MFMA	01-Jul-07	Done	External Service Provider appointed to perform internal audit		By capacity - relates to 2007/08 year for low capacity councils. Note: imposition of rates & other taxes, levies & duties may not be delegated by council (ref s160(2) of Constitution).
.20	Establish an internal audit unit in accordance with s165	165	municipality	ref s59 of MSA	01-Jul-07	Done	See above		By capacity - relates to 1 July 2007 for low capacity councils.
.21	Establish a council audit committee in accordance with s166	166	municipality	ref s59 of MSA	01-Jul-07	Done	Audit Committee is meeting		By capacity - relates to 1 July 2006 for low capacity councils. Members of the audit committee to be appointed by council.
.22	RESOLUTION OF FINANCIAL PROBLEMS  Put in place an agreed resolution mechanism to ensure disputes concerning municipalities with organs of state of a financial nature are promptly resolved in accordance with s44. In instances when NT is not party to a dispute, report the matter to NT and where appropriate request mediation by NT	44	municipal manager	ref s79(1) of MFMA	01-Jul-08	Not done	Is MM aware?	MM - to produce system agreed	
.23	Put in place an agreed system to ensure the mayor promptly responds to and initiates any remedial or corrective steps proposed by the municipal manager in cases where the municipality faces serious financial problems and alert the council and MEC for local government in the province	54(2) 55	mayor	ref s59(1) of MFMA	01-Jul-04	Yes	Is MM / Mayor aware - cashflow is breakeven Monthy report to Council	System?	
.24	Take steps to ensure that the council, the mayor and top/senior management are aware of the implications of Chapter 13 in particular, what constitutes "serious financial problems", triggers for provincial intervention and the role of the Municipal Financial Recovery Service	C 13	municipality	ref s59 of MSA	01-Jul-08	Not done	MM - has staff been advised in writing?	MM to Produce written instruction	
.25	Take steps to ensure that the council, the mayor and top/senior management and other officials are aware of the implications of Chapter 15 in particular, what constitutes 'financial misconduct', offences, penalties, and disciplinary and criminal proceedings, to ensure that the appropriate systems are in place to investigate allegations of financial misconduct	C 15	municipality	ref s59 of MSA	01-Jul-08	Not done	MM - has staff been advised in writing?	MM -system / written instruction to staff	
	GENERAL MATTERS								
.26	Put in place an appropriate system to ensure that disciplinary action, or when appropriate, criminal proceedings are instituted against any official of the municipality who has allegedly committed an act of financial misconduct or an offence in terms of Chapter 15	62(1)(e)	municipal manager	ref s79(1) of MFMA	01-Jul-08	Not done	Review system	MM - produce system	
.27	Put in place an appropriate system to ensure that the municipality does not enter into any forbidden activity prescribed in s164, and develop a strategy to phase out those activities entered into prior to 1 July 2004	164	municipality	ref s59 of MSA	01-Jul-08	Not done	Review system	MM - produce system	
	<u>'</u>	1					I.	I.	

FINANCIAL PLANNING AND BUDGETING

This section incorporates the development of the municipality's annual budget, and the integration of that budget with a review of the municipality's integrated development plan (IDP) and budget-related policies, performance measures as well as annual performance agreements. The tabling and process for approval of the annual budget is described, together with consequences for any failure to table or adopt the budget within an appropriate timeframe. It summarises new requirements involved in implementing the annual budget, using a service delivery and budget implementation plan (SDBIP) and if required an adjustments budget. Refer MFMA Chapters 4, 7 and 8, as well as s34 and s57 of the MSA and s215 of the Constitution.

BUDGET ADMINISTRATION	

Plan	Action Required	Act Ref	Responsibil	_	Final Target Date	Date Action Completed	Comments	Who must do what!/?	Comments (NT)
Ref	<u> </u>		ity Under	То	Date	Completed		Agreed further action	
2.1	Provide general political guidance over the budget process	53(1)(a)	mayor	ref s59(1) of MFMA	01-Jul-04	Done	Process chart is being prepared for 2008/9		Effective date that relates to 2005/06 budget.
2.2	Assist the mayor in performing the budgetary functions assigned to him or her and provide the administrative support, resources and information necessary for him or her to perform those functions	68	municipal manager	ref s79(1) of MFMA	01-Jul-04	Done	2007/8 budget completed on time		Effective date that relates to 2005/06 budget.
	PREPARATION OF ANNUAL BUDGET								
2.3	Coordinate annual budget process and review of IDP and budget-related policies to ensure that the tabled budget, IDP and policy revisions are consistent and credible	21(1)(a)	mayor	ref s59(1) of MFMA	01-Jul-04	Done			Effective date that relates to 2005/06 budget.
2.4	When preparing the annual budget take into account the IDP (ensuring its revision under the MSA) and take into account national budget, provincial budget and national government policy, and consult with stakeholders in accordance with s21(2)(d)	21(2), 53(1)(b)	mayor	ref s59(1) of MFMA	01-Jul-04	Done			Effective date that relates to 2005/06 budget. IDP review to be in accordance with s34 of MSA.
2.5	For the purposes of the annual budget, certify that revenues anticipated to be collected are realistic, and confirm that adequate provision for bad and doubtful debts has been made	18	mayor	municipal manager must assist	01-Jul-04	Done	Possible review of the bad debts provision		Effective date that relates to 2005/06 budget.
	Set out the annual budget in a schedule that shows revenue by source, and expenditure by vote divided into capital and operating accompanied by appropriate draft resolutions, a cash flow projection, IDP and budget policy amendments, particulars on investments, municipal entities, service delivery agreements, grant allocations, employment costs and other prescribed information	17(1)(a)( b)(d)(i)(e) (2)&(3)(a) &(c) to (m)		ref s59(1) of MFMA, municipal manager must assist (s68)	31-Aug-04	Done			Actual date that relates to 2005/06 budget. Must be in accordance with an NT framework (as prescribed).
2.7	Table in council a time schedule outlining the key deadlines for the forthcoming annual budget at least 10 months before the start of the budget year	21(1)(b)	mayor	ref s59(1) of MFMA	01-Sep-04	Busy with 2008/9 process	Target 2007/09/11 Council meeting		Actual date that relates to 2005/06 budget.
2.8	Ensure that in instances where a municipality must transfer an allocation of funds to another municipality, notify the receiving municipality by no later than 120 days before the start of the budget year of the projected amount of the allocation during each of the next 3 financial years	37(2)	municipal manager	ref s79(1) of MFMA	28-Feb-05	N/A			Actual date that relates to 2005/06 budget - council to notify municipality of 3 year allocations by end of February each year.
	Before approving a capital project in terms of the annual budget, consider projected costs covering all financial years until the project is operational and future operational costs and revenue including tariff implications	19(2)	council	ref s59 of MSA	01-Jul-06	Done	No loan finance indicated		By capacity - effective date that relates to 2007/08 budget for low capacity councils. Must be in accordance with an NT framework (as prescribed).
2.10	Note: Set out the annual budget as above, but in addition, over a 3 year period, showing revenue and expenditure by vote for the preceding year, with measurable performance objectives for revenue by source and expenditure by vote linked to the IDP	17(1)(c)( d)(ii)&(3)( b)		ref s59(1) of MFMA, municipal manager must assist	31-Aug-06	Done			By capacity - actual date that relates to 2007/08 budget for low capacity councils. Must be in accordance with an NT framework (as prescribed).
	TABLING OF ANNUAL BUDGET								
	Tabling and failure to table								
2.11	Table annual budget at a council meeting at least 90 days before the start of the budget year	16(2)	mayor	ref s59(1) of MFMA	02-Apr-05	Done			Actual date that relates to 2005/06 budget.
	In instances of any delay in tabling the annual budget, approving the service delivery and budget implementation plan (SDBIP) or signing of the annual performance agreements, report the matter promptly to the council and MEC for finance in the province	53(2)	mayor	ref s59(1) of MFMA	02-Apr-05	N/A			Target date dependent upon 2.11 above. Relates to 2005/06 budget. Note: SDBIP - 28 July 2005, annual performance agreements - 31 July 2005.
	Consultation and revision of annual budget				l————	1			
2.13	Make public the annual budget and associated documentation immediately after tabling in council, and invite the community to make representations	22(a)	municipal manager	ref s79(1) of MFMA	02-Apr-05	Done			Target date dependent upon 2.11 above. Relates to 2005/06 budget.
	Submit the annual budget as tabled in printed and electronic form to NT, the provincial treasury and others as prescribed	22(b)	municipal manager	ref s79(1) of MFMA	02-Apr-05	Done			Target date dependent upon 2.11 above. Relates to 2005/06 budget.
2.15	When the annual budget has been tabled in council, consider the views of the local community, NT, the provincial treasury and other provincial or national organs of state or municipalities	23(1)	council	ref s59 of MSA	02-Apr-05	Done			Target dependent upon 2.11 above. Relates to 2005/06 budget.
2.16	Provide the mayor with an opportunity to respond to budget submissions made and if necessary revise the budget and table amendments for council consideration	23(2)	council	ref s59 of MSA	01-Jun-05	Done			Suggested target date only. Relates to 2005/06 budget.

Plan Ref	Action Required	Act Ref	Responsibil ity Under	Delegation To	Final Target Date	Date Action Completed	Comments	Who must do what!/? Agreed further action	Comments (NT)
	APPROVAL OF ANNUAL BUDGET Approval of budget								
2.17	Approve 2004/05 annual budget before start of financial year	16(1)	council	cannot be delegated, mayor must	30-Jun-04	Done			Actual date that relates to 2004/05 budget. The approval of budgets may not be delegated by counci (ref s160(2) of Constitution).
2.18	Where a capital project spans more than 1 year, ensure that a separate appropriation is made in each financial year. Note: such projects not to exceed 3 financial years, unless in compliance with s33.	16(3)	council	cannot be delegated	30-Jun-04	Done	Mainly financed by DORA		Effective date that relates to 2004/05 budget, see s31 and s33. The approval of a separate appropriation in each financial year is a budget approval matter and therefore it may not be delegated by council (ref s160(2) of Constitution).
2.19	Submit the approved annual budget to NT and the provincial treasury	24(3)	municipal	ref s79(1) of	30-Jun-04	Done			DoRA applies until 1 April 2005.
2.20	Consider the approval of the 2005/06 annual budget at least 30 days before the start of the budget year	24(1)	council	cannot be delegated, mayor must	01-Jun-05	Done			Actual date that relates to 2005/06 budget. The approval of budgets may not be delegated by counci (ref s160(2) of Constitution).
2.21	Approve annual budget by council resolution, with resolutions to impose and set taxes and tariffs and changes to the IDP and budget-related policy before the start of the budget year	24(2) 53(1)(c)(i)	council	cannot be delegated, mayor must	30-Jun-05	Done			Actual date that relates to 2005/06 budget. The approval of budgets may not be delegated by council (ref s160(2) of Constitution).
2.22	Note: Approve annual budget as above, but in addition, approve measurable performance objectives for revenue by source and expenditure by vote	24(2)	council	cannot be delegated, mayor must	30-Jun-07	Done	Target set for debt collection - other objectives however lack formal performance		By capacity - actual date that relates to 2007/08 budget for low capacity councils. The approval of budgets may not be delegated by council (ref 160(2) of the Constitution).
	Failure to approve							-	
2.23	If the council fails to adopt the annual budget by the first day of the budget year, report the matter immediately to the MEC for Local Government in the province in accordance with s55		mayor	ref s59(1) of MFMA	01-Jul-04	N/A			Target date dependent upon 2.21 above. Relates to 2004/05 budget. See s26 of MFMA.
2.24	Inform the MEC for finance in the province in writing of any impending non-compliance with any provision of the MFMA relating to the tabling or approval of a budget or compulsory consultative processes	27(1) 55	mayor	ref s59(1) of MFMA	01-Jul-04	N/A			Target date dependent upon 2.21 above.
2.25	If the impending non-compliance referred to in s27(1) pertains to a time provision, apply to the MEC for finance for an extension of time if considered necessary	27(2)	mayor	ref s59(1) of MFMA	01-Jul-04	N/A			Target date dependent upon 2.21 above.
2.26	Inform the council, the MEC for finance and NT in writing of any actual non-compliance with a provision of Chapter 4 and any remedial or corrective measures to be taken to avoid any recurrence of the problem	27(3)	mayor	ref s59(1) of MFMA	01-Jul-04	N/A			
2.27	If the council fails to approve the annual budget before the start of the budget year, reconsider and again vote on the annual budget (as amended) within 7 days of the meeting that failed to approve the budget, and if still not adopted at that time, repeat the process until the budget is adopted	25(1)	council	cannot be delegated	07-Jul-05	N/A			Target date dependent upon 2.21 above. Relates to 2005/06 budget. The approval of budgets may not be delegated by council (ref 160(2) of the Constitution).
	IMPLEMENTATION OF ANNUAL BUDGET								
	Implementation and failure to implement						T	1	
2.28	Implement the approved budget in accordance with s69(1)	69(1)	municipal	ref s79(1) of	01-Jul-04	Done			Effective date that relates to 2004/05 budget.  Effective date that relates to 2005/06 budget.
2.29	Inform the provincial treasury in writing of any failure by the council to adopt or implement a budget-related policy or a supply chain management policy or any non-compliance by a political structure or office-bearer with the policy	73	municipal manager	ref s79(1) of MFMA	01-Jul-05	N/A			Effective date that felales to 2005/06 budget.
	Service delivery and budget implementation plan					-			
2.30	Submit to the mayor a draft service delivery and budget implementation plan no later than 14 days after the approval of the annual budget	69(3)	municipal manager	ref s79(1) of MFMA	14-Jul-07	Done			Target date dependent upon 2.21 above. By capacity relates to 2007/08 SDBIP for low capacity councils
2.31	Approve service delivery and budget implementation plan within 28 days after the approval of the budget	53(1)(c)(ii )	mayor	ref s59(1) of MFMA, mayor	28-Jul-07	Done			Target date dependent upon 2.21 above. By capacity relates to 2007/08 SDBIP for low capacity councils
2.32	Ensure that revenue and expenditure projections for each month and the service delivery targets and performance indicators for each quarter as set out in the service delivery and budget implementation plan are made public no later than 14 days after its approval	53(3)	mayor	ref s59(1) of MFMA, mayor to ensure	01-Jul-08	Not Done	Review		Target date dependent upon 2.31 above. By capacity relates to 2007/08 SDBIP for low capacity councils
	Annual performance agreements			•					
2.33	Submit to the mayor drafts of annual performance agreements for the municipal manager and senior managers no later than 14 days after the approval of the annual budget	69(3)	municipal manager	ref s79(1) of MFMA	14-Jul-08	Busy with 2008/9 process	Review		Target date dependent upon 2.21 above. By capacity - relates to 2007/08 agreements for low capacity councils.

Plan Ref	Action Required	Act Ref	Responsibil ity Under	Delegation To	Final Target Date	Date Action Completed	Comments	Who must do what!/? Agreed further action	Comments (NT)
2.34	Ensure annual performance agreements comply with the MSA and are linked to the measurable performance objectives approved with the budget and to the service delivery and budget	53(1)(c)(ii		ref s59(1) of MFMA, mayor	28-Jul-08	Busy with 2008/9	Review		Target date dependent upon 2.31 above. By capacity - relates to 2007/08 agreements for low capacity
	implementation plan	")		to ensure.		process			councils. Ref s57 of MSA.
2.35	Ensure that performance agreements of the municipal manager, senior managers and other officials prescribed are made public no later than 14 days after the approval of the service delivery and budget implementation plan, and that copies of such performance agreements are submitted to the council and the MEC for local government in the province	53(3)	mayor	ref s59(1) of MFMA, mayor to ensure. Note also s60 MSA	11-Aug-08	Busy with 2008/9 process	Review		Target date dependent upon 2.31 above. By capacity -relates to 2007/08 agreements for low capacity councils. Ref s57 of MSA.
	Adjustments budgets							•	
	Note: format, content and timing of adjustments budgets for the 2004/05 financial year are not prescribed, and should be in a format consistent with council needs								
2.36	Where necessary, prepare an adjustments budget and submit it to the mayor for consideration and tabling	69(2)	municipal manager	ref s79(1) of MFMA	01-Jul-04	Done			Effective date that relates to 2004/05 budget. Adjustments budget to be in format consistent with council needs.
	Note: format, content and timing of adjustments budgets for the 2005/06 financial year will be prescribed, and therefore target dates may vary								
2.37	Table adjustments budget within prescribed limitations	28(4)	mayor	ref s59(1) of MFMA	01-Jul-05	Done			Effective date that relates to 2005/06 budget. Adjustments budget to be in a prescribed format.
2.38	Where necessary, revise approved annual budget through an adjustments budget in the appropriate format	28(1) to (3)&(5) to (7)	council	cannot be delegated	01-Jul-05	Done			Effective date that relates to 2005/06 budget. The approval of budgets may not be delegated by council (ref s160(2) of Constitution).

#### **INCOME AND EXPENDITURE MANAGEMENT**

3 INCOME AND EXPENDITURE MANAGEMENT
Income and expenditure management involves the management of a municipality's systems that control the calculation of revenue due, receipt of that income and management of debt due. It also involves the management of a municipality's systems that control expenditures made, ensuring that all expenditure is lawful and paid in an efficient and effective manner. Income is discussed in Chapter 8 of the MFMA, with credit control and debt collection discussed in Chapter 9 of the MSA. Expenditure management is discussed further in Chapters 4 and 8 of the MFMA.

MFMA.

INCOME MANAGEMENT								
. , ,		municipal	. ,	01-Jul-04	Done			
		municipal manager	ref s79(1) of MFMA	01-Jul-04	Done	Review	MM - all income is not accrued / interest is not raised / reconciliations weekly/ codes of conduct not enforced	
Immediately inform NT of any payments due by an organ of state to the municipality in respect of municipal taxes or services if such payments are regularly in arrears for more than 30 days	64(3)	municipal manager	ref s79(1) of MFMA	01-Jul-04	Done			
Take all reasonable steps to ensure that any funds collected on behalf of another organ of state are transferred at least on a weekly basis and are not used by that municipality for its own purposes	64(4)	municipal manager	ref s79(1) of MFMA	01-Jul-04	Done	In process of repaying vehicle licences		
Ensure that the municipality has and implements an appropriate rates and tariff policy, and credit control and debt collection policy	62(1)(f)	municipal manager	ref s79(1) of MFMA	01-Jul-07	Done			By capacity - actual date that relates to 2007/08 year for low capacity councils. Also ref s95 of the MSA, a note s98 of the MSA - a byl-aw must give effect to credit control policy (reviewed annually by council).
EXPENDITURE MANAGEMENT								
					_	1	1	
. , , , , ,			( ) -					
s65(2) (excluding s65(2)(j))	65(2)	municipal manager	ref s79(1) of MFMA	01-Jul-04	Done			
Pay amounts due to other municipalities or to national or provincial organs of state in a timely manner	37(1)	municipality	ref s59 of MSA	01-Jul-04	Done			See s65(2)(e) of MFMA: pay accounts within 30 days of receipt of invoice/statement.
done so in accordance with s67	67	municipal manager	ref s79(1) of MFMA	01-Jul-04	N/A	No budget		
Review the remuneration of political office-bearers and members of political structures to ensure that they are remunerated only in accordance with s167(1), and take steps to remedy irregular expenditure	167	municipality	ref s59 of MSA	01-Jul-04	Done	Paid per Act		
Report to council on all expenditure on staff salaries, wages, allowances and benefits by type in accordance with s66 and as prescribed	66	municipal manager	ref s79(1) of MFMA	31-Oct-04	Done	Is reported in the monthly Finance Report		Effective date is 1 July 2004. See s58 of MSA: municipality must publish in the media, details of the remuneration of senior staff by 31 October each year.
Note: In addition to the requirements of s65(2) above, ensure that all financial accounts of the municipality are closed at the end of each month and reconciled	65(2)(j)	municipal manager	ref s79(1) of MFMA	01-Jul-07	Done	Monthly debtor bank and other recons are done per CFO - not inspected		By capacity - relates to 2007/08 year for low capacity councils.
	Maintain responsibility for the management of the municipality's revenue  Take all reasonable steps to ensure that the municipality's revenue systems comply with s64(2)  Immediately inform NT of any payments due by an organ of state to the municipality in respect of municipal taxes or services if such payments are regularly in arrears for more than 30 days  Take all reasonable steps to ensure that any funds collected on behalf of another organ of state are transferred at least on a weekly basis and are not used by that municipality for its own purposes  Ensure that the municipality has and implements an appropriate rates and tariff policy, and credit control and debt collection policy  EXPENDITURE MANAGEMENT  Expenditure management system  Take responsibility for the management of the municipality's expenditure  Take all reasonable steps to ensure that the municipality's expenditure systems comply with s65(2) (excluding s65(2)(j))  Pay amounts due to other municipalities or to national or provincial organs of state in a timely manner  Ensure that funds transferred to an organisation or body outside any sphere of government is done so in accordance with s67  Review the remuneration of political office-bearers and members of political structures to ensure that they are remunerated only in accordance with s167(1), and take steps to remedy irregular expenditure  Report to council on all expenditure on staff salaries, wages, allowances and benefits by type in accordance with s66 and as prescribed  Note: In addition to the requirements of s65(2) above, ensure that all financial accounts of the	Maintain responsibility for the management of the municipality's revenue (a4(1))  Take all reasonable steps to ensure that the municipality's revenue systems comply with s64(2)  Immediately inform NT of any payments due by an organ of state to the municipality in respect of municipal taxes or services if such payments are regularly in arrears for more than 30 days  Take all reasonable steps to ensure that any funds collected on behalf of another organ of state are transferred at least on a weekly basis and are not used by that municipality for its own purposes  Ensure that the municipality has and implements an appropriate rates and tariff policy, and credit control and debt collection policy  EXPENDITURE MANAGEMENT  Expenditure management system  Take responsibility for the management of the municipality's expenditure systems comply with s65(2) (excluding s65(2)(ji))  Pay amounts due to other municipalities or to national or provincial organs of state in a timely manner  Ensure that funds transferred to an organisation or body outside any sphere of government is done so in accordance with s67  Review the remuneration of political office-bearers and members of political structures to ensure that they are remunerated only in accordance with s167(1), and take steps to remedy irregular expenditure  Report to council on all expenditure on staff salaries, wages, allowances and benefits by type in accordance with s66 and as prescribed  Note: In addition to the requirements of s65(2) above, ensure that all financial accounts of the	Maintain responsibility for the management of the municipality's revenue (64(1)) municipal manager (64(2)) Take all reasonable steps to ensure that the municipality's revenue systems comply with s64(2) (64(2)) municipal manager (64(3)) municipal manager (64(3)) municipal manager (64(3)) municipal manager (64(3)) municipal taxes or services if such payments are regularly in arrears for more than 30 days (64(3)) manager (64(4)) manager (64(4)) manager (64(4)) municipal manager (64(4) municipal ma	Maintain responsibility for the management of the municipality's revenue  Take all reasonable steps to ensure that the municipality's revenue systems comply with s64(2)  Immediately inform NT of any payments due by an organ of state to the municipality in respect of manager  Immediately inform NT of any payments due by an organ of state to the municipality in respect of manager  Immediately inform NT of any payments due by an organ of state to the municipality in respect of manager  Immediately inform NT of any payments are regularly in arrears for more than 30 days  Take all reasonable steps to ensure that any funds collected on behalf of another organ of state are transferred at least on a weekly basis and are not used by that municipality for its own purposes  Ensure that the municipality has and implements an appropriate rates and tariff policy, and credit of manager  EXPENDITURE MANAGEMENT  Expenditure management system  Take responsibility for the management of the municipality's expenditure  EXPENDITURE MANAGEMENT  Expenditure management of the municipality's expenditure systems comply with s65(2) (excluding s65(2)(j))  Take all reasonable steps to ensure that the municipality's expenditure systems comply with manager  MFMA  Pay amounts due to other municipalities or to national or provincial organs of state in a timely municipal manager  MFMA  Ensure that funds transferred to an organisation or body outside any sphere of government is done so in accordance with s67  Review the remuneration of political office-bearers and members of political structures to ensure that they are remunerated only in accordance with s167(1), and take steps to remedy irregular expenditure  Report to council on all expenditure on staff salaries, wages, allowances and benefits by type in accordance with s66 and as prescribed  Note: In addition to the requirements of s65(2) above, ensure that all financial accounts of the 65(2)(j)  municipal municipal ref s79(1) of manager	Maintain responsibility for the management of the municipality's revenue  Take all reasonable steps to ensure that the municipality's revenue systems comply with s64(2)  Immediately inform NT of any payments due by an organ of state to the municipality in respect of municipal taxes or services if such payments are regularly in arrears for more than 30 days  Take all reasonable steps to ensure that any funds collected on behalf of another organ of state are transferred at least on a weekly basis and are not used by that municipality for its own purposes  Ensure that the municipality has and implements an appropriate rates and tarriff policy, and credit control and debt collection policy  EXPENDITURE MANAGEMENT  Expenditure management system  Take responsibility for the management of the municipality's expenditure  Expenditure management system  Take all reasonable steps to ensure that the municipality's expenditure  Expenditure management system  Take all reasonable steps to one sure that the municipality's expenditure of the management system  Expenditure management system  Expenditure management of the municipality's expenditure systems comply with s65(2) (excluding s65(2)(9))  Pay amounts due to other municipalities or to national or provincial organs of state in a timely manner  Ensure that funds transferred to an organisation or body outside any sphere of government is done so in accordance with s67  municipal ref s79(1) of municipal ref s59 of MFMA  Review the remuneration of political office-bearers and members of political structures to ensure that municipality ref s59 of MFMA  Review the remuneration of political office-bearers and members of political structures to ensure that the municipality in accordance with s66 and as prescribed  Note: In addition to the requirements of s65(2) above, ensure that all financial accounts of the municipal ref s79(1) of manager manager manager manager manager municipal ref s79(1) of manager municipal ref s79(1) of manager manager manager manager manager municipal ref s	Maintain responsibility for the management of the municipality's revenue  Take all reasonable steps to ensure that the municipality's revenue systems comply with s64(2)  Immediately inform NT of any payments due by an organ of state to the municipality in respect of municipal taxes or services if such payments are regularly in arrears for more than 30 days  Take all reasonable steps to ensure that any funds collected on behalf of another organ of state transferred at least on a weekly basis and are not used by that municipality for its own purposes  Ensure that the municipality has and implements an appropriate rates and tariff policy, and credit control and debt collection policy  EXPENDITURE MANAGEMENT  Expenditure management system  Take responsibility for the management of the municipality's expenditure  Take responsibility for the management of the municipality's expenditure (65(1))  Take responsibility for the management of the municipality's expenditure systems comply with s65(2) (excluding s65(2)(in))  Take responsibility for the management of the municipality's expenditure systems comply with s65(2) (excluding s65(2)(in))  Take responsibility for the management of the municipality's expenditure systems comply with s65(2) (excluding s65(2)(in))  Take responsibility for the management of the municipality's expenditure systems comply with s65(2) (excluding s65(2)(in))  Take responsibility for the management of the municipality's expenditure systems comply with s65(2) (excluding s65(2)(in))  Take responsibility for the management of the municipality's expenditure systems comply with manager  Take responsibility for the management of the municipality's expenditure of the municipality and the service of the servic	Maintain responsibility for the management of the municipality's revenue systems comply with s64(2)   64(2)   municipal manager   ref s79(1) of   01-Jul-04   Done   Review   manager   manager   ref s79(1) of   01-Jul-04   Done   Review   ref s79(1) of   01-Jul-04   Review   ref s79(1)	Naintain responsibility for the management of the municipality's revenue yetems comply with s64(2) an ununicipal manager of serior of se

Plan Ref	Action Required	Act Ref	Responsibil ity Under	Delegation To	Final Target Date	Date Action Completed	Comments	Who must do what!/? Agreed further action	Comments (NT)
	Budgeted expenditure								
3.13	Ensure that all expenditure incurred is in terms of an approved budget	15(a)	municipality	ref s59 of	01-Jul-04	Done	Monthly Finance Report		Effective date that relates to 2004/05 budget.
	Ensure that all expenditure is within the limits of each budget vote	15(b)	municipality	ref s59 of MSA	01-Jul-05	Done	Monthly Finance Report Accountant and CFO can sign orders above R2000		Effective date that relates to 2005/06 budget.
	Expenditure beyond budget year		•				1		
3.15	Enter into a contract that will impose financial obligations in excess of three financial years only in accordance with s33	33	municipality	ref s59 of MSA	01-Jul-04	Done	CFO aware		
3.16	Incur expenditure on a capital project only when the project is budgeted for, and is approved by council after sources of funding have been considered and are available and uncommitted, and the project complies with s33 (regarding contracts with future budgetary implications)	19(1)	municipality	ref s59 of MSA	01-Jul-05	Done	CFO aware		By capacity - relates to 2006/07 budget for medium capacity councils.
3.17	Where appropriations for capital projects span more than 1 year, ensure that shifting of funds between years is in accordance with s31 (the municipal manager must receive prior written approval for the increase from the mayor)	31	municipal manager	ref s79(1) of MFMA	01-Jul-05	Done	CFO aware		Effective date that relates to 2005/06 budget. See s16(3) and s33 of MFMA.
	Unauthorised, irregular or fruitless and wasteful expenditure		•				1		
3.18	Authorise unforeseeable and unavoidable expenditure for which no provision was made in the approved budget if considered appropriate subject to proper compliance with s29(2) and (3)	29	mayor	ref s59(1) of MFMA	01-Jul-04	Done	CFO aware		Effective date that relates to 2004/05 budget.
3.19	Take steps to recover actual unauthorised, irregular or fruitless and wasteful expenditure	32(2)	municipality	ref s59 of	01-Jul-04	Done	CFO aware		Effective date that relates to 2004/05 budget.
3.20	Inform council and the mayor (or executive committee) in writing of any decision taken that is likely to result in expenditure that is unauthorised, irregular or fruitless and wasteful	32(3)	municipal manager	ref s79(1) of MFMA	01-Jul-04	Done	CFO aware		Effective date that relates to 2004/05 budget.
3.21	Inform the mayor, the MEC for local government in the province and A-G in writing of any expenditure that is unauthorised, irregular or fruitless and wasteful, whether any person is responsible for the expenditure and steps taken to recover or rectify the expenditure and prevent any recurrence	32(4)	municipal manager	ref s79(1) of MFMA	01-Jul-04	Done	CFO aware		Effective date that relates to 2004/05 budget.
3.22	Report to SAPS all cases of alleged irregular expenditure that constitutes a criminal offence or cases of theft or fraud	32(6)	municipal manager	ref s79(1) of MFMA	01-Jul-04	Done	CFO aware		Effective date that relates to 2004/05 budget.
3.23	Report to SAPS all cases of alleged irregular expenditure referred to in s32(6) that involve the municipal manager, or cases in which the municipal manager has failed to act in accordance with s32(6)	32(7)	council	ref s59 of MSA	01-Jul-04	Done	CFO aware		Effective date that relates to 2004/05 budget.
3.24	Ensure that unauthorised, irregular or fruitless and wasteful expenditure and other losses are prevented	62(1)(d)	municipal manager	ref s79(1) of MFMA	01-Jul-04	Done	CFO aware		Effective date that relates to 2004/05 budget.

4 CASH MANAGEMENT AND BANKING

Cash management and banking involves the management of a municipality's bank accounts, including the structure of those accounts and daily account deposits and withdrawals. This is linked closely with investments (in terms of cash flows and liquid short-term, often overnight investments). In order to establish better controls, the Act requires the creation of a primary bank account, and places the onus on municipalities to advise certain parties of details of all accounts held. This is discussed primarily in Chapter 3 of the MFMA, with some references in Chapter 8.

	BANK ACCOUNTS AND BANKING							
4.1	Open and maintain at least one bank account in the name of the municipality	7(1)	municipal manager	CFO only	01-Jul-04	Done	Two accounts	See s10(1)(c) & 10(2) of MFMA.
4.2	Deposit all money received into the bank account(s) promptly and in accordance with Chapter 3, and any requirements to be prescribed	7(2)	municipal manager	CFO only	01-Jul-04	Yes		See s10(1)(c) & 10(2) of MFMA.
4.3	Check to ensure that no bank accounts have been opened in contravention of s7(3)	7(3)	municipal manager	CFO only	01-Jul-04	Yes	Confimred by CFO	See s10(1)(c) & 10(2) of MFMA.
4.4	Check to ensure that money is withdrawn from bank account(s) in terms of s11(1)	7(4)	municipal manager	CFO only	01-Jul-04	Yes	Confimred by CFO	See s10(1)(c) & 10(2) of MFMA.
4.5	Designate and advise NT in writing of details of the primary bank account, or any change in the primary bank account	8(1)&(5)	municipal manager	CFO only	01-Jul-04	Yes	Confimred by CFO	See s10(1)(c) & 10(2) of MFMA & DoRA.
4.6	Deposit all moneys as required by s8 into the primary bank account	8(2) to (4)	municipal manager	CFO only	01-Jul-04	No	Deposit in two accounts / No ABSA bank in Steytlerville / paid to S/Bank and then transferred	See s10(1)(c) & 10(2) of MFMA.

Plan Ref	Action Required	Action Required  Act Ref  Responsibil ity Under  Act Ref  To  Date Action Date Comments  Comments  Comments  Who must do what!/?  Agreed further action			Comments (NT)				
	Administer all bank accounts, maintain accountability to council and enforce compliance with s7, 8 and 11	10(1) 62(2)	municipal manager	s10(1)(c) of MFMA to	01-Jul-04	No	No written delegaton to CFO		
4.8	Check to ensure that any delegation made in terms of s10(1)(c) is to the CFO only	10(2)	municipal	CFO only	01-Jul-04	No	See above		
4.9	Withdraw or authorise withdrawal of money from accounts in accordance with s11(1)	11(1)	municipal manager	CFO or other senior	01-Jul-04	No	No written delegations		
	In cases where a municipality has more than one bank account, ensure that only the municipal manager or CFO is delegated authority to withdraw funds from the primary bank account	11(2)	municipal manager	CFO only	01-Jul-04	No	No written delegations		See s10(1)(c) & 10(2) of MFMA. Must be in accordance with an NT framework (as prescribed).
	Check to ensure that all relief, charitable and trust accounts are set up in the name of the municipality and are administered by the municipal manager	12(1) 62(2)	municipal manager	ref s79(1) of MFMA	01-Jul-04	Yes	Drought relief fund		
	Deposit all money received for relief, charitable and trust accounts into the correct account, and make withdrawals from those accounts only for the purposes for which the fund was established and where appropriate authorised by the municipal manager	12(2) to (4)	municipal manager	ref s79(1) of MFMA	01-Jul-04	Yes	See above / no othe s exist		
	Notify NT of occasions when the bank account(s) of the municipality show an (consolidated) overdraft position for a period exceeding a prescribed period, and provide details of the amount, the reasons for the overdraft and the steps taken to correct the matter	70(2)	municipal manager	ref s79(1) of MFMA	01-Jul-04	Yes	Aware / but no present overdraft		
	Table in council a consolidated report of withdrawals each quarter, and submit a copy of the consolidated report to the provincial treasury and A-G	11(4)	municipal manager	CFO only	30-Oct-04	Yes /No	Reported monthly/ but not forwarded to Proovince / AG	CFO to diarise to send copy at end of each quarter	Effective date is 1 July 2004. See s10(1)(c) & 10(2) of MFMA. To be tabled & submitted by 30 October, 30 January, 30 April & 30 July.
	Submit to provincial treasury and A-G, written details of new bank accounts when opened, and all bank accounts each year	9	municipal manager	ref s79(1) of MFMA	30-Jun-05	Yes	CFO aware		

5 SUPPLY CHAIN MANAGEMENT REFORM

The reform of supply chain management systems within municipalities is an important area within the MFMA. Municipalities must first take steps to ensure that the appropriate lines of oversight and accountability are established by taking councillors out of a role of implementation so as to concentrate purely on oversight of the process. Municipalities must ensure that they establish supply chain management systems that are fair, equitable, transparent, competitive and comply with the regulatory framework to be prescribed. Municipalities must also ensure that officers are appropriately trained and skilled to meet the prescribed competency levels. Refer Chapter 11 of the MFMA.

		1							
	SUPPLY CHAIN MANAGEMENT								
	Supply chain management system								
5.1	Ensure that councillors do not serve on a municipal bid committee or attend any meetings of these committees, or any other committee evaluating or approving tenders, quotations, contracts or other bids	117	municipal manager	ref s79(1) of MFMA	01-Jul-04	Yes			
	Ensure that no person interferes with the supply chain management system of the municipality or amends or tampers with any tenders, quotations, contracts or bids after their submission	118	municipal manager	ref s79(1) of MFMA	01-Jul-04	Done			
5.3	Ensure that unsolicited bids are dealt with in accordance with s113 and the prescribed regulatory framework	113	municipality	ref s59 of MSA	01-Dec-04	Yes			
5.4	If a tender other than one recommended is approved, notify in writing the A-G, the provincial treasury and NT and advise the reason for deviating from the original recommendation	114	municipal manager	ref s79(1) of MFMA	01-Dec-04	Yes	How is this controlled	Bid Committees	
	Take all reasonable steps to ensure that proper mechanisms and separation of duties are in place in relation to supply chain management systems, to minimise the likelihood of fraud, corruption, favouritism and unfair and irregular practices	115(1)(b)	municipal manager	ref s79(1) of MFMA	01-Jul-08	Not done	Review the system / presume there are no delegations / is the process documented / minutes / are contractors registered etc		
	Ensure that all contracts and contract management procedures are administered in accordance with s116	116	municipal manager	ref s79(1) of MFMA	01-Jul-08	Not done	See above		
	Implement an appropriate supply chain management policy in accordance with Chapter 11 and the prescribed regulatory framework		municipal manager	ref s79(1) of MFMA	01-Jul-07	Yes	Policy approved / implementation and support systems to be reviewed		By capacity - relates to 2007/08 year for low capacity councils.
	Note: In addition to the above requirements, establish capacity in the administration of all contracts and agreements in accordance with s116(2)(c)	116(2)(c)	municipal manager	ref s79(1) of MFMA	01-Jul-08	Not done	How does this function / is there written instruction?		By capacity - relates to 2007/08 year for low capacity councils.
	Competency levels and training					•			
5.9	Meet prescribed supply chain management competency levels	119(1)	municipal manager,	n/a	01-Jul-08	Not done	What are the prescribed levels		
	Provide the appropriate resources and opportunities for training of officials to meet the prescribed supply chain management competency levels	119(2)	municipality	ref s59 of MSA	01-Jul-06	Done			

Plan	Action Dogginsol	A at Da	Responsibil	Delegation	Final Target	Date Action	Comments	Who must do what!/?	Commente (NT)
Ref	Action Required	Act Re	ity Under	To	Date	Completed	Comments	Agreed further action	Comments (NT)
	T								
	PUBLIC-PRIVATE PARTNERSHIPS								
11	Ensure that the municipality only enters into a public-private partnership in accordance with the	120	municipality	ref s59 of	01-Dec-04	Done	CFO aware / No PPPs at present		Must be in accordance with an NT framework
	conditions and processes outlined in s120			MSA			under consideration		prescribed).
	MUNICIPAL INVESTMENTS AND BORROWINGS								
nicipa	alities must review their investment activities and their short and long-term borrowing arrangement	s as a hid	gh priority. Munic	ipal investmen	ts are to be red	gulated by inv	estment regulations and municipal p	olicy. Municipal borrowings are	governed by s160(2), s218 and s23
	onstitution, and Chapter 6 of the MFMA.		, , ,	<u>'</u>	·	, ,		, , , , , , , , , , , , , , , , , , ,	, , , ,
1	INVESTMENTS Establish an appropriate cash management and investment policy	13(2)	municipality	ref s59 &	01-Jul-04	Done			Must be in accordance with an NT framework (
	Establish an appropriate cash management and investment policy	13(2)	municipality	s60(2) of	01-301-04	Done			prescribed).
	BORROWINGS (INCLUDING DEBT)								
!	Short-term debt  Check to ensure that all short-term debt is incurred in accordance with the provisions of the	45(1)	municipality	ref s59 of	01-Jul-04	N/A	No need at present		Note that the raising of loans can only be done
	MFMA and only when necessary to bridge shortfalls and capital needs within a financial year	40(1)	mariioipaiity	MSA	01 001 04	1071	140 fiedd at present		council, ref s160(2) of Constitution.
3	Obtain resolution of council, signed by the mayor approving the short-term debt agreement, and signed by the municipal manager to create or acknowledge the debt	45(2)	municipality	ref s59 of MSA	01-Jul-04	Done			
ļ	Check to ensure that the council resolution above refers to an individual short-term debt	45(3)	municipality	ref s59 of	01-Jul-04	Done			
5	transaction, credit facility or line of credit or bank overdraft only  Develop a plan to ensure that all short-term debt is fully repaid by 1 July 2008 (with an aim to	45(4)	municipality	MSA ref s59 of	01-Jul-04	None			NT recommends that debt be extinguished over
	extinguish debt by 25% pa)	,	,	MSA					year period (maximum)
	Long-term debt	46(4)	municipality	ref s59 of	01-Jul-04	N/A	No need at present		
	Check to ensure that all long-term debt is incurred in accordance with the provisions of the MFMA and only for the purpose of capital expenditure (see s46(4)) and consistent with the capital budget (see s46(6)) or for the re-financing of existing long-term debt (see s46(3))	46(1)	municipality	MSA	01-Jul-04	N/A	No need at present		
	Obtain resolution of council, signed by the mayor approving the long-term debt agreement and signed by the municipal manager to create or acknowledge the debt	46(2)	municipality	ref s59 of MSA	01-Jul-04	N/A	No need at present		
	Enter into long-term debt agreements only in accordance with s46(3)	46(3)	municipality	ref s59 of	01-Jul-04	N/A	No need at present		
	Security over debt								
	Check to ensure that all debt is denominated in Rand and is not indexed or affected by fluctuations against foreign currencies, and in instances where security is to be provided by the municipality it is in accordance with s48(3)	47	municipality	ref s59 of MSA	01-Jul-04	N/A	No need at present		
0	Ensure that security over debt obligations is strictly in accordance with s48	48	council	ref s59 of	01-Jul-04	N/A	No need at present		
1	Ensure that municipal debt guarantees are only provided in terms of s50	50	municipality	ref s59 of	01-Jul-04	N/A	No need at present		
	Disclosure of information								
2	Ensure that all persons involved in the borrowing of money are aware of requirements to disclose information accurately when interacting with a prospective lender	49	all councillors	n/a	01-Jul-04	N/nA	No need at present		
	ACCET AND LIABILITY MANAGEMENT								
	ASSET AND LIABILITY MANAGEMENT	obilit'	Defeat Charate	2 0 and 44 .	bo 145144 - 1	of the 14	24		
e mur	nicipality must put in place appropriate systems of control to safeguard its assets, and to manage I	abilities.	Reier Chapters	3, o and 14 of t	ne ivirivia and	SOU OF THE IMS	SA.		
	ASSET MANAGEMENT								
	Asset management system	1							
	Maintain responsibility for management of the municipality's assets and liabilities	63(1)	municipal	ref s79(1) of	01-Jul-04	Done			
	Take all reasonable steps to ensure that the municipality maintains appropriate systems and controls and that assets and liabilities are valued according to GRAP	63(2)	municipal manager	ref s79(1) of MFMA	01-Jul-08	Busy			By capacity - relates to 2007/08 year for low c councils.
	Disposal of assets					1	<u> </u>		
	Ensure that an appropriate system is established to dispose of capital assets in accordance with s14 ie: to ensure that assets required for the minimum level of basic municipal services are not inappropriately disposed	14	municipality	ref s59 of MSA	01-Jul-04	Done			
	Consider the delegation of power to make determinations to dispose of movable capital assets	14(4)	council	ref s59 &	01-Jul-04	Done			
	below a certain value to the municipal manager	-		60(1)(a) of					
	LIABILITY MANAGEMENT						T		
	Take appropriate steps to ensure that the municipality does not incur a liability or risk payable in a foreign currency	163	municipality	ref s59 of MSA	01-Jul-04	Done	CFO is aware / have other managers been advised		
	<u> </u>						-		

Plan	Action Required	Act Ref	Responsibil	Delegation	Final Target	Date Action	Comments	Who must do what!/?	Comments (NT)
Ref	Action Required	ACT KEI	ity Under	To	Date	Completed	Comments	Agreed further action	Comments (WT)

#### IN-YEAR AND ANNUAL REPORTING The MFMA requires councils to report monthly and quarterly and mid-year, on its budget performance. It also requires that municipalities provide a range of information on the municipal website and contains other additional reporting requirements. Councils must also prepare and review their annual financial statements and provide an annual report within set timeframes. An oversight report must be prepared in response to the auditor's report on the state of municipal finances. Refer primarily to chapters 7, 8, and 12 of the MFMA and s46 of the MSA. IN-YEAR REPORTING Monthly reporting Report to council in writing on any impending shortfalls in budgeted revenue and overspending in 70(1) municipal ref s79(1) of 01-Jul-04 Done Monthly report the budget, and steps taken to prevent or rectify such shortfalls or overspending MEMA Consider monthly budget statements and mid-year budget and performance assessment reports: 54(1) Effective date is 1 July 2004, however read in 8.2 mayor ref s59(1) of 10-Jan-05 Done ntext of 8.2 above MFMA issue appropriate instructions to the municipal manager to ensure revenue and expenditure proceed in line with the budget, identify any real or potential financial problems and submit reports and take appropriate action 8.3 Note: In addition to the detail provided in the monthly budget statement referred to above, ref s79(1) of 10-Jan-05 DoRA applies until 1 April 2005. Effective from 1 municina Done Monthly report December 2004 (first monthly report refers to provide information required by s71(1)(e), (f), and (5) MFMA manager December) 8.4 Submit to the mayor and provincial treasury no later than 10 working days after the end of each ref s79(1) of 10-Aug-06 Done Monthly report By capacity - relates to 2006/07 year for low capacity municipa ouncils. Effective from 1 July 2006 (first monthly month, a monthly budget statement in the prescribed format reflecting information required by manager MFMA report refers to July). s71(1)(a), (b), g (iii), (2), (3) and (4) Note: In addition, check and if necessary make the appropriate amendments to the SDBIP, and 54(1)&(3) mayor 8.5 ref s59(1) of 01-Jul-07 Done By capacity - relates to 2007/08 budget for low capacity councils. Effective date 1 July 2007. make revisions public MFMA owever read in context of 8.3 above. By capacity - relates to 2007/08 year for low capacity 8.6 Note: In addition to the detail provided in the monthly budget statement referred to above. municinal ref s79(1) of 10-Aug-07 Done ouncils. Effective from 1 July 2007 (first monthly provide information required by s71(1)(c), (d), and (g) (i) and (ii) MFMA manager eport refers to July). Quarterly reporting 8.7 Submit a report to the council on the implementation of the budget and state of municipal 52(d) ref s59(1) of 30-Oct-04 Done Monthly report To be submitted by 30 October, 30 January, 30 April mavor & 30 July Note also DoRA s5 finances within 30 days of the end of each quarter MFMA Mid-year reporting By capacity - actual date, relates to 2006/07 budget 8.8 Submit to the mayor, NT and provincial treasury by 25 January each year, a mid-year budget and 72 25-Jan-07 municipal ref s79(1) of Done for low capacity councils performance assessment reflecting information required by s72(1)(a)(i), (iii), (iv), (1)(b), (2) and MFMA manager 8.9 Note: In addition to the detail provided in the mid-year budget and performance assessment 72 municipal ref s79(1) of 25-Jan-08 Done By capacity - actual date, relates to 2007/08 budget or low capacity councils. referred to above, provide information required by s72(1)(a)(ii) manager MFMA Other reporting ref s79(1) of 8.10 Submit information as prescribed or required to NT, the provincial treasury, the provincial 74(1) municipal 01-Jul-04 Done department for local government or the A-G. manager MFMA 8.11 If unable to comply with any of the responsibilities contained in the MFMA report that fact with 74(2) municipa ref s79(1) of 01-Jul-04 NA reasons to the mayor and the provincial treasury MFMA manager 8.12 Submit to NT within 3 months of 1 July 2004, a list of corporate entities, public-private ref s59 of 178(2) nunicipality 30-Sep-04 NA partnerships and long-term contracts as detailed in s178(2) MSA Submit to the provincial treasury and A-G, the appropriate documentation authorising lawful over- 31(e) ref s79(1) of 8 13 Effective date that relates to 2005/06 hudget municipal 01-Jul-05 NA expenditure in a capital programme within a financial year MFMA manager By capacity - relates to 2007/08 year for low capacity 8.14 Place on the website information required by s75, no later than 5 days after its tabling in council 75 municipal ref s79(1) of 01-Jul-08 Not Done or on the date which it must be made public, whichever comes first nanager MFMA **END-OF-YEAR REPORTING** Annual financial statements Prepare 2003/04 annual financial statements in accordance with s122(1) containing disclosures Also ref s5 DoRA 8.15 ref s59 of Notes not complete \$124 /125 122(1) municipality 31-Aug-04 Yes as required by s124 and s125 124 125 MSA If a municipality encounters a serious financial problem or anticipates problems in meeting its 135 ref s59 of 01-Jul-05 municipality Aware financial commitments, it must immediately seek solutions to the problem and notify the MEC for MSA local government and MEC for finance in the province and SALGA Submit 2004/05 annual financial statements to the A-G within 2 months after the end of the elates to 2004/05 financial statements. 8.17 ref s79(1) of 126(1)(a) municipal 31-Aug-05 Done Signed receipt MFMA financial year nanager Note: Ensure that annual financial statements disclose information on intergovernmental and ref s59 of elates to 2004/05 financial statements

123(1)

other allocations as required by \$123(1)

municipality

MSA

31-Aug-05

Done

DI			D ""	D 1 11					
Plan	Action Required	Act Ref		Delegation	Final Target Date	Date Action Completed	Comments	Who must do what!/?	Comments (NT)
Ref	'		ity Under	То	Date	Completed		Agreed further action	. ,
8.19	Take appropriate action in terms of s133 in instances where financial statements are not	133(1)	council	ref s59 of	31-Aug-05	N/A			Target date dependent upon 8.17 above.
	submitted to the A-G	. ,		MSA					
8.20	Ensure that the municipality addresses any issues raised by the A-G in the audit report	131	mayor	ref s59(1) of	31-May-08	Busy		CFO - Produce latest AG report	Relates to 2004/05 financial statements. Note: date
				MFMA				with Council comments / actions	of 30 January, based on receipt of audit report 3 months after its presentation to A-G at end of August, allowing council 60 days to respond (see s131(2) of MFMA).
8.21	Note: In addition to the requirements of s122(1) and (2), prepare annual financial statements and consolidated financial statements in accordance with GRAP	122(3)	municipality	ref s59 of MSA	01-Jul-08	N/A	See Gazette 30013		By capacity - relates to 2007/08 year for low capacity councils.
	The annual report		•		•				
8.22	Table in council the 2004/05 annual report of the municipality and any municipal entities within 7 months after the end of the financial year	127(2)	mayor	ref s59(1) of MFMA	14-Apr-08	Done	Annual report available April 2008		Relates to 2004/05 annual report. Ref s46(1) of MSA.
8.23	If unable to comply with s127(2), submit to council a written explanation setting out reasons for the delay, tabling the annual report as soon as possible	127(3)	mayor	ref s59(1) of MFMA	31-Jan-08	NA			Target date dependent upon 8.24 above. Relates to 2004/05 annual report.
8.24	Immediately after the annual report is tabled in council, make public and invite representations on the annual report and submit the annual report to the A-G, the provincial treasury and the provincial department for local government	127(5)	municipal manager	ref s79(1) of MFMA	14-Apr-08	Done			Target date dependent upon 8.24 above. Relates to 2004/05 annual report. Ref s46(3) of MSA.
8.25	Take the appropriate action in terms of s133 in instances where the mayor fails to table the annual report in council	133(1)	council	ref s59 of MSA	31-Jan-08	NA			Target date dependent upon 8.24 above. Relates to 2004/05 annual report.
8.26	Ensure that council meetings at which the annual report is to be discussed are open to the public	130(1)	council	ref s59 of MSA	14-Apr-08	Done			Relates to 2004/05 annual report. Ref s46(3) of MSA.
8.27	Invite any representatives of the A-G to attend council meetings at which the annual report is to be discussed	130(2)	council	ref s59 of MSA	14-Apr-08	Done			Relates to 2004/05 annual report. Ref s46(3) of MSA.
8.28	Attend council and committee meetings where the annual report is discussed and submit copies of the minutes of those meetings to the A-G, the provincial treasury and the provincial department for local government	129(2)	municipal manager	ref s79(1) of MFMA	31-May-08	Not Done			Relates to 2004/05 annual report. Ref s46(3) of MSA.
8.29	Prepare the 2006/2007 annual report in accordance with Chapter 12 and containing information required by s121	121	municipality	ref s59 of MSA	14-Apr-08	Done			By capacity - relates to 2006/07 year for low capacity councils. Ref s46(1) of MSA.
8.30	Deal with the annual report within 9 months after the end of the financial year	121	council	ref s59 of MSA	14-Apr-08	Done			By capacity - relates to 2006/07 year for low capacity councils.
	The oversight report							1	ı
8.31	Adopt an oversight report following consideration of the annual report, containing council's comments on the annual report in accordance with s129(1), no later than 2 months from the date on which the annual report was tabled in council	129(1)	council	ref s59 of MSA	31-May-08	Busy			Relates to 2004/05 oversight report.
8.32	Make public the oversight report within 7 days of its adoption by council	129(3)	municipal manager	ref s79(1) of MFMA	07-Jun-08	Busy			Target date dependent upon 8.31 above. Relates to 2004/05 oversight report.
8.33	Submit the annual report and oversight report to the provincial legislature within 7 days after being adopted by council	132	municipal manager	ref s79(1) of MFMA	07-Jun-08	Busy			Target date dependent upon 8.31 above. Relates to 2004/05 oversight report.

		FOR C	COUNCIL USE ONLY
Prepared by: Date:	Johann Doyle	Reviewed by: Date:	Jama Vumasokhe

Disclaimer: Please note that this worksheet has been compiled to assist municipalities in developing their own project management plan - municipalities must review the activities and timeframes listed carefully to ensure that they suit their own individual needs. Municipalities are required to review the accuracy of the template, and therefore National Treasury cannot accept any responsibility for errors or omissions contained within this worksheet. As a template, there may be instances when the information contained here is not relevant to a municipality. This document will evolve over time, and users are requested to advise the National Treasury of any errors or omissions so that the template may be constantly improved and enhanced.



# ACTION PROGRAMME FOR

# IDP REVIEWAL PROCESS PLAN, SPATIAL DEVELOPMENT FRAMEWORK & BUDGET PROGRAM - 2009/2010

	Beenene		Role-					
Activity	Respons. Agent	Challenges	Players	Cost	Jul			Aug
	, igo.ii.		. iayo.o		1	2	3 4	4 1
-Formulate IDP Process Plan - SDF - Review budget	IDP Mng PIMSS MM		IDP S.C. IDP Manager PIMSS	R 0				
Discuss IDP     Reviewal , SDF, & budget 08/09     Approve Framework and Process Plans	IDP Mng CDM IDP Unit		IDP S.C. IDP Manager CDM IDP Unit	RO				
Submit Process Plan and District Framework to Council	IDP Mng MM		IDP S.C. IDP Manager Council	R 0				
Capital Infrastructure Plan	TSM		Technical Manager CDM	R200 000				
Municipal Manager and Mayor to attend CDM Rep Forum	Mayor MM IDP Mng		Municipal Manager and Mayor	R1000				
Advertisement placed in Local Papers and Municipal flyers	MM IDP Mng	To bring Baviaans community on board	All IDP Manager	R4000				
Review costing of votes and review tariff structure	CFO		CFO MM IDP Mng					

	Baviaans Rep Forum Meeting WM – 5/11/08 SV – 5/11/08 BK – 20/11/08 District level meeting to look at progress made in different LM's & CDM	MM IDP Mng CDM IDP Unit IDP Mng PIMSS	All relevant role players	PIMSS IDP Rep. Forum IDP Manager All IDP Managers	R6 000			
	Activity	Respons. Agent	Challenges	Role- Players	Cost	Jul		Aug
Phase I Planning						1   :	2 3	4   1
	<ul> <li>District level</li> <li>workshop</li> <li>Direct</li> <li>consultation</li> </ul>	District IDP Mng CDM Planning Unit	To bring National & Provincial Dept's to talk	CDM Planning Unit IDP Rep. Forum IDP S.C. Sector Departments Prov. IDP co- ordinators	R1 000			
					R213000			

Key Milestone	Activity	Respons.	Challenges							Ti	mefra	mes	2009	)				
	Activity	Agent	Challenges	Role-Players	Cost	Jan		Feb		Mc		Aj			lay		Jun	
Phase II						1 2	3 4	1 2	3 4	1 2	3 4	1	2 3	4 1	2 3	4	1 2	3 4
Analysis & Strategies																		
11. IDP Steering Committee Meeting/Strategic Workshop January 2009	HOD's prepare and present reports on Implementation progress/areas to be considered/new information/new programmes & projects SC accepts presentation to proceed to Rep. Forum – 2 x day workshop	MM IDP Mng HOD's Councillor s	Bring all challenges to table	CDM Planning Unit IDP Manager HOD's Council	R15000													
11. Sector Alignment	District Cluster level workshop  Direct consultation with sector departments	IDP Mng CDM Planning Unit	National & Provincial departments	CDM Planning Unit IDP S.C. Sector Departments Prov. IDP co- ordinators	R1 000													
12. Rep. Forum Meetings	Conducting needs analysis, prioritise needs, projects, pro- gress Guide Analysis Phase	MM IDP Mng CDM Planning Unit		IDP S.C. IDP Rep. Forum IDP Manager CDM Planning Unit	R8 000													
13. Adoption of Adjustment Budget	Adjustment Budget of Budget to Counil	CFO		CFO														
14. Consideration of inputs and confirmation of key issues	Table analysis of current reality, strategic issues and strategic guidelines to Council	MM IDP Off CDM Planning unit	Prioritise	MM IDP Officer CDM Planning Unit	R6 000													
15. CDM & Baviaans Municipality interaction	Consider progress made with analysis, compare facts & figures	MM IDP Mng		MM IDP Mng CDM Planning Unit														
15(a) Steering Committee Rep Forum Meetings	a) Confirmation of needs Needs into projects b) Changes to SDF	MM IDP	Relevant SDF	MM IDP	R2 000 R8 000													
					R40 000													

													Tim	efra	ame	s 20	009							
Key Milestone	Activity	Respons. Agent	Challenges	Role-Players	Cost	Ja	n		Fe	eb		М	ch		Α	pr			Мау	,		Jun		
Phase III Confirm Dev Priorities and Alignment		Agent				1	2 3	3 4	1	2 3	3 4	1	2	3 4	1 1	2	3	4 1	1 2	3	4	1 2	3	4
Development Strategies are confirmed/amended for CDM & Baviaans	Confirm strategies and amend based on new information	IDP Mng CDM Planning Unit		IDP Mng CDO CDM Planning Unit	R0																			
17. SDF Policies are reviewed and aligned to CDM policy	Workshop proposed amendments and agree on changes to SDF	MM IDP Mng CDM Planning Unit	Relevant SDF	IDP Mng IDP SC IDP Rep Forum CDM Planning Unit	R10 000																			
18 Determine the Capital Investment Framework for Baviaans based on SDF	The Capital Investment Framework is determined by Steering Committee	MM Mayor Councillor s HOD's	Ensure capital for projects	Mayor Council Management`	R10 000																			
19. Draft project is finalised and costed	Projects are listed in a register with funding source total budget Gazette information is incorporated into register District wide workshop to reflect on projects for 08/09	MM IDP Mng TSM CFO	Costing of projects	MM TSM CFO	R 5 000																			
					R25 000					J		-	-			-			-		-			_

		B				Cost Jan Feb Mch Apr May Jun																			
Key Milestone	Activity	Respons. Agent	Challenges	Role-Players	Cost	Jai	n																		
		7.90				1 2	2 3	3 4	1	2	3	4	1	2	3 4	1	2	3	4 ′	1 2	3	4	1 2	2 3	4
Phase III Confirm Dev Priorities and Alignment																									
Sector plans are developed as per national, provincial and sector guidelines	- All sector plans are development as required by legislation     - All integrated operational programmes are completed	MM IDP Manager CFO CSM TSM	Get hold of National & Provincial Sector Plan	MM IDP Mng CFO CSM TSM	R 2 000																				
21. District level interaction towards draft IDP for LM's and CDM	CDM based meetings to report and consider progress on IDP's within entire district	LM DM		LM DM MM	R4 000																				
22. Table Draft IDP and Budget	Table IDP & Budget for adoption of Draft which is ready for public comments	MM CDM Planning Unit		IDP Mng MM	R 0																				
23. Advertisement of Draft IDP and budget	- Placing of adverts for comments (21 days) - Draft IDP submitted to MEC for comments	MM IDP Mng		MM IDP Mng																					
24. Draft IDP & Budget to Community	At least 10 public hearings on IDP & Budget and report back on projects	MM IDP Mng All Managers	Reach as many as possible of public	MM IDP Mng All Managers Councillors Public	R15 000																				
25. Finalise IDP Reviewal Documents & budget	- Attending to comments received and formulation of final IDP	IDP Mng CDM Planning Unit		LM DM CDM Planning Unit	R1 000																				
26. Align CDM & LM's IDP documents	Final alignment of CDM and LM reviewal documents as well as budget alignments	All IDP Mng CDM Planning Unit		LM DM CDM Planning Unit	R0																				
					R22 000																				

		<b>D</b>			Cost Jan Feb Mch Apr May Jun																					
Key Milestone	Activity	Respons. Agent	Challenges	Role-Players	Cost	Ja	an			Fe	b			Mc	h		Α	pr			Ma	у		Jui	n	
		Agent				1	2	3	4	1 2	2 :	3 4	1 1	2	3	4	1	2	3	4	1 2	2 3	4	1 :	2 3	4
Phase III Confirm Dev Priorities and Alignment																										
27. Adoption of final IDP by Council	Adoption of reviewed IDP by Council	Mayor Councillor s IDP Mng CDM Planning Unit	Get hold of National & Provincial Sector Plan	MM IDP Mng CDM Planning Unit	R0																					
28. Submission of documents to CDM Planning Unit for MEC and various organs of state	All Local & District to send hard copy & electronic final copies of their documents to CDM Planning Unit for circulation to other stakeholders  - Place on website reviewed IDP & budget - Prepare new document	All MM's IDP Mng	Well presented documents	LM DM CDM Planning unit	R10 000																					
					R 10 000																					
TOTAL AMOUNT NEEDED FOR IDP FOR 08/09					R310 000																					

## **BAVIAANS MUNICIPALITY**

# **SUMMARY OF THE INDIGENT POLICY 2009/2010**

# 1. Who qualifies for Indigent Subsidy:

- a. Must be South African citizen
- b. Owner of a house where all inhabitants together earns two old age subsidies from the state.
- c. Tenant of a house who does not have another house and where all inhabitants earn less than two old age subsidies from the state.

# 2. What was budget for Indigent Subsidies:

Baviaans Municipality budget allocated R 3 million for indigent subsidies for the financial year 2009/2010. This means that Baviaans Municipality would subsidies 40% of all household in the EC107 (Baviaans Municipal Area).

# 3. How to apply for Indigent Subsidy:

At the offices in Willowmore and Steytlerville there are application form that must be filled and send back or handed in at the offices with all relevant documentation attach.

# 4. Indigent Subsidy level

The Baviaans Municipality increased their subsidy from R 1 880 per month in the 2008/2009 financial year to two old age subsidies (R 2 020) in the 2009/2010 financial year. This means that two elderly people living in one house could qualify for indigent subsidy.

# 5. Child Support

The council decided that child support would not be considered has an income of the house hold; because this money belongs to the child and must be only spend on the child.

# 6. What do the Municipality subsidies:

The Municipality subsidies the following services:

1. Property rates if you are the owner of the house	100%
2. Water of 6kl.	100%
3. Electricity of 50kw	100%
4. Sanitation/Sewerage	100%
5. Refuse Removal	100%

# **BAVIAANS MUNICIPALITY**

# REPORT ON THE BUDGET ASSUMPTIONS OF BAVIAANS MUNICIPALITY FOR THE FINANCIAL YEAR 1 JULY 2009 TO 30 JUNE 2010

# **INTRODUCTION**

According to Municipal Finance Management Act, Section 16(2), (Act No. 56 of 2003) the Mayor must table a Draft Budget 90 days before the start of the budget year.

Further more the Act requires (Section 17) that the annual budget of the municipality must be a schedule in the prescribed format as follows:

- 1. Setting out realistically anticipated revenue for the budget year from each revenue source
- 2. Appropriating expenditure for the budget year under the different votes of the municipality
- 3. Setting out indicative revenue per revenue source and projected expenditure by vote for the two financial years following the budget year.
- 4. Setting out:

Estimated revenue and expenditure by vote for the current year: and Actual revenue and expenditure by vote for the financial year preceding the current year; and,

5. A statement containing any other information required by section 215(3) of the Constitution or as may be prescribed.

# **BUDGET 2009/2010**

The total expenditure for the 2009/2010 book year is estimated at R 29 165 431. That is an increase of 19.74 % of the previous year. The total revenue for the financial year is estimated at R 29 212 980 which result in a surplus of R 47 549 for the year.

# Salaries, Wages and Allowances

An increase on Salaries of 8.43% is budget for according to the inflation rate.

For the section 57 employees an increase was made according to the guidelines of SALGA.

The following new posts were created:

- 1. Accountant for the Budget and Treasury Office
- 2. Driver Patient transporting

The result was an increase of 20.44% in personnel cost. Still the personnel cost of the total budget is a reasonable 37.94% of the total budget.

# General Expenditure

General expenditure is the highest expenditure against the total expenditure of 49.83%. The main movements in the line items of the general expenditure are the following:

- 1. Free Basic Services: This was increased with R 400 000. The indigent policy should be amended to accommodate consumers who are earning less than two old age pensions from the state.
- 2. The purchase of electricity went up with 34% to R 3 824 360 due the increase Eskom announced. According to circular 48 of the MFMA all municipalities must make provision for this percentage.
- 3. The Community Services Department has special projects to the amount of R 1 425 000.

	10 1 125 000.		
4.	Special Projects:	1. Area Committees	R 225 000
		2. Play Parks	R 100 000
		3. Brand and Advertising	R 20 000
		4. Aids Council	R 80 000
		5. PPC Community Centre	R 50 000
		6. Communication	R 60 000
		7. Transport Forum	R 30 000
		8. Education/Road show	R 40 000
		9. Arts & Culture	R 50 000
		10. Woman, Disabled and Old age	R 70 000
		11. Baviaans Sport	R 100 000
		12. Small Farmers	R 15 000
		13. Christmas Lights	R 81 000
		14. Baviaans Youth Centres	R 303 240
		15. Tourism	R 200 355

# Repair and Maintenance

Repair and maintenance budget increase with 18.52% from R 2 387 800 to R 2 830 000. Reasons for the increase are as follow:

- 1. Network infrastructure increased with R 120 000 to do more maintenance.
- 2. Parks maintenance R 120 000
- 3. Streets increased with R 250 000

- 4. Building maintenance is R 400 000
- 5. Vehicle installments and maintenance increased with R 70 000

The repair and maintenance budget is 9.68% of the total budget.

# Income

The income budget increased with R 4 806 721. The reasons for this is mostly the increase in the equitable share of R 2 301 000. Other increases are:

Electricity	R 1 035 232
Water	R 295 000
Sanitation	R 57 871
Refuse	R 92 867
Interest Current Account	R 250 000

In this income budget there is the following tariff increases:

1. Property Rates	±12%
2. Electricity	10.7%
3. Water	8.43%
4. Sanitation/Sewerage	8.43%
5. Refuse Removal	8.43%

# Capital Budget

The Capital Budget is mostly funded from National and Provincial Government. The Capital Budget explains the different projects and the funding thereof.

# GRANTS APPROVED AND GAZETTED IN TERMS OF THE DIVISION OF REVENUE ACT ACT NO. 5 OF 2006

The Grants that are promulgated in the Government Gazette( no. 32142) for transfers to the Baviaans Local Municipality is as follows:

GRANT ALLOCATION	2008/2009	2009/2010	2010/2011	2011/2012
	R	R	R	R
Equitable Share Allocation (Schedule 2) Equitable Share	7 428 840	9 535 000	11 764 000	12 836 000
Recurrent Allocations (Schedule 5) Local Government Financial Man. Grant	500 000	1 000 000	1 250 000	1 500 000
Municipal Systems Improve. Prog Grant	200 000	400 000	735 000	735 000
Infrastructure Allocations (Schedule 5)				
National Electrification Grant	4 550 000		2 500 000	0
Municipal Infrastructure Grant	1 619 000	6 597 000	7 630 000	6 551 000
Allocations - in - Kind (Schedule 5)				
Eraducation of Buckets				0
Provincial Housing Board - NW				0
TOTAL FOR N.T. GRANTS	14 297 840	17 532 000	23 879 000	21 622 000

#### NOTES FOR IMPLEMENTATION BY MUNICIPALITIES AS PRESCRIBED BY THE DIVISION OF REVENUE ACT

- Municipalities are required to indicate the allocations as contained for Schedule 2 Grants in the Budget for 2009/2010 Financial Year.
- Grants that are listed in Schedule 6 will not be received in cash and as such should be budget as revenue.A note must however be made in Budget Document.
- 3. In terms of the Act, all Municipalities are required to furnish monthly reports on expenditure against each Grant to the relevant transferring National or Provincial Treasury or Officer.
- **4.** The expenditure against each Grant must be in line with the Measurable Outputs and Outcomes as prescribed under relevant Grant in terms of the Division of Revenue Act.
- **5.** It is a requirement that prior to the transfer of Grants as contained in the Division of Revenue Act by the relevant National or Provincial Treasury or Officer, a detailed Action Plan of activities and timeframes should be furnished to the relevant transferring National or Provincial or Officer.
- **6.** All monthly progress reports on the expenditure and milestones that achieved in terms of the Action Plan is required to contain the signature of the Municipal Manager prior to submission to the relevant National or Provincial Treasury or Officer.

### VOTE NR. 1 MUNICIPAL COUNCIL

# Summary of Estimates of Revenue

		MTREF Current Yea		Medium Term R	evenue & Expendi	ure Framework
GFS FUNCTIONS	2008/2009	2009/20	10	2010/2011	2011/2012	2012/2013
	Audited Actual	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2
	R	R	R	R	R	R
Administration	0	0	0	0	0	0
Special Programmes	0	0	0	0	0	0
	0	0	0	0	0	0
	0	0	0	0	0	0
	0	0	0	0	0	0
TOTAL - GFS FUNCTIONS	0	0	0	0	0	0

# Summary of Estimates of Expenditure According to GFS Functions

		MTREF Current Ye	ar	Medium Term Revenue & Expenditure Framework			
GFS FUNCTIONS	2008/2009		2009/2010		2011/2012	2012/2013	
	Audited Actual	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2	
	R	R	R	R	R	R	
Administration Special Programmes	987 369 0 0 0	1 172 316 0 0 0 0	1 107 660 0 0 0 0	1 215 784 0 0 0 0	1 274 142 0 0 0 0	1 331 478 0 0 0 0	
TOTAL - GFS FUNCTIONS	987 369	1 172 316	1 107 660	1 215 784	1 274 142	1 331 478	

## Summary of Estimates of Expenditure according to Standard Items

		MTREF Current Ye	ar	Medium Term Revenue & Expenditure Framework  2010/2011 2011/2012 2012/2013			
Standards Items	2008/2009	2009/20	2009/2010		2011/2012	2012/2013	
	Audited Actual	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2	
	R	R	R	R	R	R	
Employee-related Expenditure	929 183	1 053 107	988 451	1 091 575	1 143 971	1 195 449	
Administrative Expenditure	58 186	119 209	119 209	124 209	130 171	136 029	
Capital Expenditure	0	0	0	0	0	0	
Repairs & Maintenance:							
Equipment	0	0	0	0	0	0	
2. Buildings	0	0	0	0	0	0	
Infrastructure	0	0	0	0	0	0	
Professional & Special Service	0	0	0	0	0	0	
Acquisition of Bulk Services							
Electricity	0	0	0	0	0	0	
2. Water	0	0	0	0	0	0	
Transfer Payments							
Grants & Subsidies Paid	0	0	0	0	0	0	
TOTAL - GFS FUNCTIONS	987 369	1 172 316	1 107 660	1 215 784	1 274 142	1 331 478	

# Summary of Estimates of Capital Expenditure by GFS Function

		MTREF Current Ye		Medium Term Revenue & Expenditure Framework			
GFS FUNCTIONS	2008/2009	2009/20		2010/2011	2011/2012	2012/2013	
	Audited Actual	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2	
	R	R	R	R	R	R	
Administration	0	0	0	0	0	0	
	0	0	0	0	0	0	
Special Programmes	0	0	0	0	0	0	
	0	0	0	0	0	0	
	0	0	0	0	0	0	
TOTAL - GFS FUNCTIONS	0	0	0	0	0	0	

### Summary of Personnel Numbers

Summary of Personnel No.		MTREF Current Ye	ar.	Medium Term R	Medium Term Revenue & Expenditure Framework		
Summary of Personner No.	2008/2009			2010/2011	2012/2013		
					2011/2012		
	Audited Actual	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2	
	R	R	R	R	R	R	
Municipality							
Councillors & P.O.B	5	5	5	5	5	5	
Accounting Officer & Sen. Mar	0	0	0	0	0	0	
Other Managers	0	0	0	0	0	0	
Technical/ Professional Staff	0	0	0	0	0	0	
Clerical Staff	0	0	0	0	0	0	
Sub Total - Municipality	5	5	5	5	5	5	
Entities							
Councillors & P.O.B	0	0	0	0	0	0	
Accounting Officer & Sen. Mar	0	0	0	0	0	0	
Other Managers	0	0	0	0	0	0	
Technical/ Professional Staff	0	0	0	0	0	0	
Clerical Staff	0	0	0	0	0	0	
Sub Total - Entities	0	0	0	0	0	0	
TOTAL PERSONNEL NO.	5	5	5	5	5	5	

### Summary of Total Salaries, Wages , Allowances

		MTREF		Medium Term Revenue & Expenditure Framework			
Summary of Total Salaries,		Current Yea			_	_	
Wages & Allowances	2008/2009	2009/20		2010/2011	2011/2012	2012/2013	
	Audited Actual	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2	
	R	R	R	R	R	R	
Councillors & P.O.B							
Basic Salaries	0	0	0	0	0	(	
Pension Contributions	0	0	Ŏ	0	0		
Medical Aid Contributions	0	0	Ŏ	0	0		
Allowances	0	0	0	0	0		
Sub Total - Councillors	0	0	0	0	0		
Sen. Man. of the Municipality			•				
Basic Salaries	0	0	0	0	0	(	
Pension Contributions	0	0	0	0	0	,	
Medical Aid Contributions	0	0	0	0	0		
Allowances	0	0	0	0	0		
Sub Total - Senior Managers	0	0	0	0	0		
Other Municipal Staff	U	0	0	U	0	,	
Basic Salaries	0	0	0	0	0	(	
Pension Contributions	0	0	0	0	0	(	
Medical Aid Contributions	0	0	0	0	0		
Allowances	0	0	0	0	0	(	
Overtime	0	0	0	0	0	(	
	-	0	-	-	0	(	
Annual Bonus	0	0	0	0	0	(	
Sub Total - Other Mun. Staff Board Members of Entities	0	0	U	0	0		
	0					,	
Basic Salaries	0	0	0	0	0	(	
Pension Contributions	0	0	0	0	0	(	
Medical Aid Contributions	0	0	0	0	0	(	
Allowances	0	0	0	0	0	(	
Board Fees	0	0	0	0	0	(	
Sub Total - Board Mem. of Ent Senior Managers of Entities	0	0	0	0	0	(	
Basic Salaries	0	0	0	0	0		
Pension Contribution	0	0	0	0	0		
Medical Aid Contributions	0	0	0	0	0		
Allowances	0	0	0	0	0		
	0	0	0	0	0		
Performance Bonus	0	0	0	0	0	(	
Sub Total - Sen. Man. of Ent.  Other Staff of Entities	U	U	U	U	U		
Basic Salaries	0	0	0	0	0	,	
Pension Contributions	~	0	-	0	0		
Medical Aid Contributions	0	0	0	0	0	,	
	Ü	0	0	J	· ·		
Allowances	0	0	0	0	0	(	
Overtime	0	0	0	0	0		
Performance Bonus	0	0	0	0	0		
Sub Total - Other Staff of Ent.	0	0	0	0	0		
TOTAL EMPLOYEE COSTS	0	0	0	0	0		

# GFS FUNCTION 1 - ADMINISTRATION

#### Summary of Estimates of Revenue

		MTREF Current Year		Medium Term Revenue & Expenditure Framework		
GFS FUNCTION	2008/2009	2009/2010		2010/2011	2011/2012	2012/2013
Audited Actual		Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2
	R	R	R	R	R	R
	0	0	0	0	0	0
TOTAL - GFS FUNCTION	0	0	0	0	0	0

# Summary of Estimates of Expenditure According to GFS Function

		MTREF Current Year		Medium Term Revenue & Expenditure Framework			
GFS FUNCTION	2008/2009	2009/2010		2010/2011	2011/2012	2012/2013	
	Audited Actual	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2	
	R	R	R	R	R	R	
Administration	987 369	1 172 316	1 107 660	1 215 784	1 274 142	1 331 478	
TOTAL - GFS FUNCTION	987 369	1 172 316	1 107 660	1 215 784	1 274 142	1 331 478	

# Summary of Estimates of Expenditure according to Standard Items

		MTREF Current Year			Medium Term Revenue & Expenditure Framework			
Standard Items	2008/2009	2009/20	10	2010/2011	2011/2012	2012/2013		
	Audited Actual	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2		
	R	R	R	R	R	R		
Employee-related Expenditure	929 183	1 053 107	988 451	1 091 575	1 143 971	1 195 449		
Administrative Expenditure	58 186	119 209	119 209	124 209	130 171	136 029		
Capital Expenditure	0	0	0	0	0	0		
Repairs & Maintenance:								
Equipment	0	0	0	0	0	0		
<ol><li>Buildings</li></ol>	0	0	0	0	0	0		
3. Infrastructure	0	0	0	0	0	0		
Professional & Special Service	0	0	0	0	0	0		
Acquisition of Bulk Services								
Electricity	0	0	0	0	0	0		
2. Water	0	0	0	0	0	0		
Transfer Payments								
Grants & Subsidies Paid	0	0	0	0	0	0		
TOTAL - STANDARD ITEMS	987 369	1 172 316	1 107 660	1 215 784	1 274 142	1 331 478		

		MTREF N Current Year		Medium Term Revenue & Expenditure Framework		
Category	2008/2009	2009/20		2010/2011	2011/2012	2012/2013
	Audited Actual	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2
	R	R	R	R	R	R
Motor Vehicles Office Equipment	0	0	0	0	0	0 0
TOTAL - GFS FUNCTION	0	0	0	0	0	0

#### GFS FUNCTION 2 - SPECIAL PROGRAMMES

# Summary of Estimates of Revenue

		MTREF N Current Year		Medium Term Revenue & Expenditure Framework			
GFS FUNCTION	2008/2009	2009/2010		2010/2011	2011/2012	2012/2013	
	Audited Actual	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2	
	R	R	R	R	R	R	
Administration	0	0	0	0	0	0	
TOTAL - GFS FUNCTION	0	0	0	0	0	0	

# Summary of Estimates of Expenditure According to GFS Function

		MTREF Current Year		Medium Term Revenue & Expenditure Framework			
GFS FUNCTION	2008/2009	2009/20		2010/2011	2011/2012	2012/2013	
	Audited Actual	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2	
	R	R	R	R	R	R	
Administration	0	0	0	0	0	0	
TOTAL - GFS FUNCTION	0	0	0	0	0	0	

### Summary of Estimates of Expenditure according to Standard Items

		MTREF Me Current Year			Medium Term Revenue & Expenditure Framework		
Standard Items	2008/2009	2009 2009/2010		2010/2011	2011/2012	2012/2013	
	Audited Actual	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2	
	R	R	R	R	R	R	
Employee-related Expenditure	0	0	0		0	0	
' '	0	0	0	0	0	0	
Administrative Expenditure	0	0	U	0	0	0	
Capital Expenditure	0	0	0	0	0	0	
Repairs & Maintenance:							
Equipment	0	0	0	0	0	0	
2. Buildings	0	0	0	0	0	0	
<ol><li>Infrastructure</li></ol>	0	0	0	0	0	0	
Professional & Special Service	0	0	0	0	0	0	
Acquisition of Bulk Services							
Electricity	0	0	0	0	0	0	
2. Water	0	0	0	0	0	0	
Transfer Payments							
Grants & Subsidies Paid	0	0	0	0	0	0	
TOTAL - STANDARD ITEMS	0	0	0	0	0	0	

	Category	2 2012/2013
R         R         R         R         R           Motor Vehicles         0         0         0         0		
Motor Vehicles         0         0         0         0           Office Equipment         0         0         0         0		R
		0 0
<b>TOTAL - GFS FUNCTION</b> 0 0 0		0 0

# VOTE NR. 2 OFFICE OF THE ACCOUNTING OFFICER

# Summary of Estimates of Revenue

			MTREF Medium Term Revenue & Expen Current Year			
GFS FUNCTIONS	2008/2009	2009/20	010	2010/2011	2011/2012	2012/2013
	Audited Actual	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2
	R	R	R	R	R	R
Administration IDP Internal Audit Unit	0	0	0	0	0	0
TOTAL - GFS FUNCTIONS	0	0	0	0	0	0

# Summary of Estimates of Expenditure According to GFS Functions

		MTREF Medium Term Revenue & Expendite Current Year						ure Framework
GFS FUNCTIONS	2008/2009	2009/2010		2010/2011	2011/2012	2012/2013		
	Audited Actual	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2		
	R	R	R	R	R	R		
Administration	618 087	809 900	816 321	869 841	892 280	932 432		
TOTAL - GFS FUNCTIONS	618 087	809 900	816 321	869 841	892 280	932 432		

# Summary of Estimates of Expenditure according to Standard Items

		MTRE Current '	-	Medium Term Revenue & Expenditure Framework		
Standards Items	2008/2009	2008/2009 2009/2010		2010/2011	2011/2012	2012/2013
	Audited Actual	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2
	R	R	R	R	R	R
Employee-related Expenditure	468 271	586 678			0.000	707 390
Administrative Expenditure	135 056	194 468	194 468	193 309	202 008	211 098
Capital Expenditure	8 560	9 270	9 270	9 270	9 687	10 123
Repairs & Maintenance:						
Equipment	0	12 769	12 769	12 769	13 344	13 944
2. Buildings	6 200	6 715	6 715	6 715	7 017	7 333
3. Infrastructure	0	0	0	0	0	0
Professional & Special Services	0	0	0	0	0	C
Acquisition of Bulk Services						
Electricity	0	0	0	0	0	C
2. Water	0	0	0	0	0	0
Transfer Payments						
Grants & Subsidies Paid	0	0	0	0	0	0
TOTAL - GFS FUNCTIONS	618 087	809 900	816 321	869 841	908 984	949 888

# Summary of Estimates of Capital Expenditure by GFS Function

		MTREF Current Year		Medium Term Rev	renue & Expenditu	ire Framework
GFS FUNCTIONS	2008/2009	2009/20	010	2010/2011	2011/2012	2012/2013
	Audited Actual	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2
	R	R	R	R	R	R
Administration	8 560	9 270	9 270	9 270	9 715	10 152
TOTAL - GFS FUNCTIONS	8 560	9 270	9 270	9 270	9 715	10 152

### Summary of Personnel Numbers

Summary of Personnel No.		MTRE Current		Medium Term Rev	enue & Expenditu	ure Framework
Summary of Personnel No.	2008/2009	2009/20		2010/2011	2011/2012	2012/2013
	Audited Actual	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2
	R	R	R	R	R	R
Municipality						
Councillors & P.O.B	0	0			0	0
	0	0	U	0	0	0
Accounting Officer & Sen. Man	0	0	U	0	0	0
Other Managers	0	0	0	0	0	0
Technical/ Professional Staff	0	0	0	0	0	0
Clerical Staff	0	0	0	0	0	0
Sub Total - Municipality	0	0	0	0	0	0
Entities						
Councillors & P.O.B	0	0	0	0	0	0
Accounting Officer & Sen. Man	0	0	0	0	0	0
Other Managers	0	0	0	0	0	0
Technical/ Professional Staff	0	0	0	0	0	0
Clerical Staff	0	0	0	0	0	0
Sub Total - Entities	0	0	0	0	0	0
TOTAL DEDOCUMENT NO.						
TOTAL PERSONNEL NO.	0	0	0	0	0	0

### Summary of Total Salaries, Wages , Allowances

		MTRE	F	Medium Term Revenue & Expenditure Framework			
Summary of Total Salaries,		Current '					
Wages & Allowances	2008/2009	2009/20	010	2010/2011	2011/2012	2012/2013	
	Audited Actual	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2	
	R	R	R	R	R	R	
Councillors & P.O.B							
Basic Salaries	0	0	0	0	0		
Pension Contributions	0	0	0	0	0		
Medical Aid Contributions	0	0	0	0	0		
Allowances	0	0	0	1 0	0		
Sub Total - Councillors	0	0	0	0	0		
Sen. Man. of the Municipality	U	0	U	U	0		
Basic Salaries	0				0		
Pension Contributions	0				0		
	-				Ŭ		
Medical Aid Contributions	0				0		
Allowances	0				0		
Sub Total - Senior Managers		0	0	0	0		
Other Municipal Staff							
Basic Salaries	0	0	0	0	0		
Pension Contributions	0	0	0	0	0		
Medical Aid Contributions	0	0	0	0	0		
Allowances	0	0	0	0	0		
Overtime	0	0	0	0	0		
Annual Bonus	0	0	0	0	0		
Sub Total - Other Mun. Staff	468 271	586 678	593 099	647 778	676 928	707 39	
Board Members of Entities							
Basic Salaries	0	0	0	0	0		
Pension Contributions	0	0	0	0	0		
Medical Aid Contributions	0	0	0	0	0		
Allowances	0	0	0	0	0		
Board Fees	0	0	0	0	0		
Sub Total - Board Mem. of Ent.	0	0	0	0	0		
Senior Managers of Entities							
Basic Salaries	0	0	0	0	0		
Pension Contribution	0	0	0	0	0		
Medical Aid Contributions	0	0	0	0	0		
Allowances	0	0	0	0	0		
Performance Bonus	0	0	0	0	0		
Sub Total - Sen. Man. of Ent.	0	0	0	0	0		
Other Staff of Entities							
Basic Salaries	0	0	0	0	0		
Pension Contributions	0	0	0	0	0		
Medical Aid Contributions	0	0	0	0	0		
Allowances	0	0	0	0	0		
Overtime	0	0	0	o o	0		
Performance Bonus	0	0	0	0	0		
Sub Total - Other Mun. Staff	0	0	0	0	0		
				, and the second			
TOTAL EMPLOYEE COSTS	468 271	586 678	593 099	647 778	676 928	707 39	
	.00 Z/ 1	555 616	555 655	0 110	0.0020	. 51 05	

#### GFS FUNCTION 1 - ADMINISTRATION

# Summary of Estimates of Revenue

		MTREF Medium Term Revenue & Expenditure Framev Current Year  2008/2009 2009/2010 2010/2011 2011/2012 2012/2		ure Framework		
GFS FUNCTIONS	2008/2009			2011/2012	2012/2013	
	Audited Actual	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2
	R	R	R	R	R	R
Administration	0	0	0	0	0	0
TOTAL - GFS FUNCTIONS	0	0	0	0	0	0

### Summary of Estimates of Expenditure According to GFS Functions

050 51110510110	2000/2000	MTREF Current Year 2009/2010		Medium Term Rev		
GFS FUNCTIONS	2008/2009 Audited Actual	Approv. Budget	Adjust. Budget	2010/2011 Budget Year	2011/2012 Budget Year+1	2012/2013 Budget Year+2
	R	R R	R R	R	R	R
Administration	618 087	809 900	816 321	869 841	892 280	932 432
TOTAL - GFS FUNCTIONS	618 087	809 900	816 321	869 841	892 280	932 432

# Summary of Estimates of Expenditure according to Standard Items

		MTRE Current \	-	Medium Term Revenue & Expenditure Framework			
Standards Items	2008/2009	2009/2010		2010/2011	2011/2012	2012/2013	
	<b>Audited Actual</b>	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2	
	R	R	R	R	R	R	
Employee-related Expenditure	468 271	586 678	593 099	647 778	676 928	707 390	
Administrative Expenditure	135 056	194 468	194 468	193 309	202 008	211 098	
Capital Expenditure	8 560	9 270	9 270	9 270	9 687	10 123	
Repairs & Maintenance :							
Equipment	0	12 769	12 769	12 769	13 344	13 944	
2. Buildings	6 200	6 715	6 715	6 715	7 017	7 333	
Infrastructure	0	0	0	0	0	0	
Professional & Special Services	0	0	0	0	0	0	
Acquisition of Bulk Services							
Electricity	0	0	0	0	0	0	
2. Water	0	0	0	0	0	0	
Transfer Payments							
Grants & Subsidies Paid	0	0	0	0	0	0	
TOTAL - GFS FUNCTIONS	618 087	809 900	816 321	869 841	892 280	932 432	
			*****				

## Capital Expenditure by Category

		MTREF Medium Term Revenue & Expenditure Fram Current Year		ire Framework		
Category	2008/2009 Audited Actual	2009/20 Approv. Budget	010 Adjust. Budget	2010/2011 Budget Year	2011/2012 Budget Year+1	2012/2013 Budget Year+2
	R	R	R	R	R	R
Motor Vehicles Office Equipment	0 8 560	0 9 270	0 9 270	0 9 270	0 9 715	0 10 152
TOTAL - GFS FUNCTION	8 560	9 270	9 270	9 270	9 715	10 152

#### GFS FUNCTION 2 - IDP

### Summary of Estimates of Revenue

		MTREF Current Year		Medium Term Rev	ure Framework	
GFS FUNCTIONS	2008/2009	2009/20	2009/2010 20		2011/2012	2012/2013
	Audited Actual	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2
	R	R	R	R	R	R
IDP	0	0	0	0	0	0
TOTAL - GFS FUNCTIONS	0	0	0	0	0	0

# Summary of Estimates of Expenditure According to GFS Functions

		MTREF I Current Year		Medium Term Revenue & Expenditure Framework		
GFS FUNCTIONS	2008/2009	2009/2010		2010/2011	2011/2012	2012/2013
	Audited Actual	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2
	R	R	R	R	R	R
IDP	0	0	0	0	0	0
TOTAL - GFS FUNCTIONS	0	0	0	0	0	0

# Summary of Estimates of Expenditure according to Standard Items

		MTRE Current \		Medium Term Rev	enue & Expenditu	ure Framework
Standards Items	2008/2009	08/2009 2009/2010		2010/2011	2011/2012	2012/2013
	Audited Actual	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2
	R	R	R	R	R	R
Employee-related Expenditure	0	0	0	0	0	0
Administrative Expenditure	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
Repairs & Maintenance :						
Equipment	0	0	0	0	0	0
2. Buildings	0	0	0	0	0	0
3. Infrastructure	0	0	0	0	0	0
Professional & Special Services	0	0	0	0	0	0
Acquisition of Bulk Services						
Electricity	0	0	0	0	0	0
2. Water	0	0	0	0	0	0
Transfer Payments						
Grants & Subsidies Paid	0	0	0	0	0	0
TOTAL - GFS FUNCTIONS	0	0	0	0	0	0

### Capital Expenditure by Category

		MTREF N Current Year		Medium Term Revenue & Expenditure Framework		
Category	2008/2009	2009/20	010	2010/2011	2011/2012	2012/2013
	Audited Actual	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2
	R	R	R	R	R	R
Motor Vehicles	0	0	0	0	0	0
Office Equipment	0	0	0	0	0	0
TOTAL - GFS FUNCTION	0	0	0	0	0	0
				•		

# GFS FUNCTION 3 - INTERNAL AUDIT

## Summary of Estimates of Revenue

		MTREF Current Year		Medium Term Revenue & Expenditure Framework		
GFS FUNCTIONS	2008/2009	2009/2010		2010/2011	2011/2012	2012/2013
	Audited Actual	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2
	R	R	R	R	R	R
Internal Audit	0	0	0	0	0	0
TOTAL - GFS FUNCTIONS	0	0	0	0	0	0

### Summary of Estimates of Expenditure According to GFS Functions

GFS FUNCTIONS			Year	Medium Term Revenue & Expenditure Framework			
	2008/2009	2009/2010		2010/2011	2011/2012	2012/2013	
	Audited Actual	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2	
	R	R	R	R	R	R	
Internal Audit	0	0	0	0	0	0	
TOTAL - GFS FUNCTIONS	0	0	0	0	0	0	

### Summary of Estimates of Expenditure according to Standard Items

		MTRE Current '		Medium Term Rev	ure Framework	
Standards Items	2008/2009	2009/20	010	2010/2011	2011/2012	2012/2013
	<b>Audited Actual</b>	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2
	R	R	R	R	R	R
- 1 1 1 - 1						
Employee-related Expenditure	0	0	0	0	0	0
Administrative Expenditure	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
Repairs & Maintenance:						
Equipment	0	0	0	0	0	0
2. Buildings	0	0	0	0	0	0
3. Infrastructure	0	0	0	0	0	0
Professional & Special Services	0	0	0	0	0	0
Acquisition of Bulk Services						
Electricity	0	0	0	0	0	0
2. Water	0	0	0	0	0	0
Transfer Payments						
1. Grants & Subsidies Paid	0	0	0	0	0	0
TOTAL - GFS FUNCTIONS	0	0	0	0	0	0

		MTREF N Current Year		Medium Term Revenue & Expenditure Framework		
Category	2008/2009	2009/20	2009/2010		2011/2012	2012/2013
	<b>Audited Actual</b>	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2
	R	R	R	R	R	R
la a varia						
Motor Vehicles	0	0	U	0	0	Ü
Office Equipment	0	0	0	0	0	0
TOTAL - GFS FUNCTION	0	0	0	0	0	0
				•		

# VOTE NR. 3 BUDGET AND TREASURY OFFICE

# Summary of Estimates of Revenue

		MTREF Current Year		Medium Term Revenue & Expenditure Framework		
GFS FUNCTIONS	2008/2009	2009/2		2010/2011	2011/2012	2012/2013
	Audited Actual	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2
	R	R	R	R	R	R
Budget Planning & Implement.	1 803 825	9 897	9 897	9 897	10 372	10 839
Financial Management	10 387 644	14 635 000	14 851 000	17 198 834	18 024 378	18 835 475
Revenue & Debt Management	1 793 312	2 700 096	3 000 096	3 335 106	3 495 191	3 652 475
Asset Management	0	0	0	0	0	0
Finance Governance	0	0	0	0	0	0
TOTAL - GFS FUNCTIONS	13 984 781	17 344 993	17 860 993	20 543 837	21 529 941	22 498 789
				•		

# Summary of Estimates of Expenditure According to GFS Functions

		MTRI Current	<del>-</del> -	Medium Term Revenue & Expenditure Framework			
GFS FUNCTIONS	2008/2009	2009/2		2010/2011	2011/2012	2012/2013	
	Audited Actual	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2	
	R	R	R	R	R	R	
Budget Planning & Implement.	0	0	0	0	0	0	
Financial Management	6 122 763	6 891 620	6 648 742	7 655 190	8 022 639	8 383 658	
Revenue & Debt Management	0	0	0	0	0	0	
Asset Management	0	0	0	0	0	0	
Finance Governance	0	0	0	0	0	0	
TOTAL - GFS FUNCTIONS	6 122 763	6 891 620	6 648 742	7 655 190	8 022 639	8 383 658	

# Summary of Estimates of Expenditure according to Standard Items

		MTRI Current		Medium Term Revenue & Expenditure Framework			
Standards Items	2008/2009	2009/2	010	2010/2011	2011/2012	2012/2013	
	Audited Actual	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2	
	R	R	R	R	R	R	
Employee-related Expenditure	1 546 105	1 907 173	2 006 970			2 483 704	
Administrative Expenditure	4 565 958	4 972 859	4 630 184	5 375 711	5 633 745	5 887 264	
Capital Expenditure	0	0	0	0	0	0	
Repairs & Maintenance:							
Equipment	0	0	0	0	0	0	
2. Buildings	10 700	11 588	11 588	11 588	12 144	12 691	
3. Infrastructure	0	0	0	0	0	0	
Professional & Special Service	0	0	0	0	0	0	
Acquisition of Bulk Services							
Electricity	0	0	0	0	0	0	
2. Water	0	0	0	0	0	0	
Transfer Payments							
Grants & Subsidies Paid	0	0	0	0	0	0	
TOTAL - GFS FUNCTIONS	6 122 763	6 891 620	6 648 742	7 655 190	8 022 639	8 383 658	

### Summary of Estimates of Capital Expenditure by GFS Functions

		MTREF Current Year		Medium Term Revenue & Expenditure Framework			
GFS FUNCTIONS	2008/2009	2009/2	010	2010/2011	2011/2012	2012/2013	
	Audited Actual	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2	
	R	R	R	R	R	R	
Budget Planning & Implement.	0	0	0	0	0	0	
Financial Management	0	0	0	0	0	0	
Revenue & Debt Management	0	0	0	0	0	0	
Asset Management	0	0	0	0	0	0	
Finance Governance	0	0	0	0	0	0	
TOTAL - GFS FUNCTIONS	0	0	0	0	0	0	

### **Summary of Personnel Numbers**

Summary of Personnel No.		MTRI Current	<del></del> -	Medium Term Re	venue & Expendi	ture Framework
,	2008/2009	2009/2	2009/2010		2011/2012	2012/2013
	<b>Audited Actual</b>	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2
	R	R	R	R	R	R
Municipality						
Councillors & P.O.B	0	0	0	0	0	0
Accounting Officer & Sen. Mar	0	0	0	0	0	0
Other Managers	0	0	0	0	0	0
Technical/ Professional Staff	0	0	0	0	0	0
Clerical Staff	0	0	0	0	0	0
Sub Total - Municipality	0	0	0	0	0	0
Entities						
Councillors & P.O.B	0	0	0	0	0	0
Accounting Officer & Sen. Mar	0	0	0	0	0	0
Other Managers	0	0	0	0	0	0
Technical/ Professional Staff	0	0	0	0	0	0
Clerical Staff	0	0	0	0	0	0
Sub Total - Entities	0	0	0	0	0	0
TOTAL PERSONNEL NO.	0	0	0	0	0	0
, , , , , ,		-				

### Summary of Total Salaries, Wages , Allowances

Summary of Total Salaries,		MTRI Current	<del></del>	Medium Term Revenue & Expenditure Framework			
Wages & Allowances	2008/2009	2009/2	010	2010/2011	2011/2012	2012/2013	
· ·	<b>Audited Actual</b>	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2	
	R	R	R	R	R	R	
Councillors & P.O.B Basic Salaries	0	0	•		0		
	0	0	0	0	0	0	
Pension Contributions	0	0	0	0	0	0	
Medical Aid Contributions	0	0	U	0	Ŭ	0	
Allowances Sub Total - Councillors	0	0	0	0	0	0	
Sen. Man. of the Municipality		U	U	Ü	U	0	
Sen. Man. of the Municipality Basic Salaries	0	0	•	0	0	0	
Pension Contributions	0	0	0	0	0	0	
Medical Aid Contributions	-	0	0	0	0	0	
	0	ŭ	0	Ŭ	· ·	0	
Allowances	0	0	0	0	0	0	
Sub Total - Senior Managers	0	0	0	0	0	0	
Other Municipal Staff							
Basic Salaries	0	0	0	0	0	0	
Pension Contributions	0	0	0	0	0	0	
Medical Aid Contributions	0	0	0	0	0	0	
Allowances	0	0	0	0	0	0	
Overtime	0	0	0	0	0	0	
Annual Bonus	0	0	0	0	0	0	
Sub Total - Other Mun. Staff	1 546 105	1 907 173	2 006 970	2 267 891	2 376 750	2 483 704	
Board Members of Entities						•	
Basic Salaries	0	0	0	0	0	0	
Pension Contributions	0	0	0	0	0	0	
Medical Aid Contributions	0	0	0	0	0	0	
Allowances	0	0	0	0	0	0	
Board Fees	0	0	0	0	0	0	
Sub Total - Board Mem. of Ent	0	0	0	0	0	0	
Senior Managers of Entities							
Basic Salaries	0	0	0	0	0	0	
Pension Contributior	0	0	0	0	0	0	
Medical Aid Contributions	0	0	0	0	0	0	
Allowances	0	0	0	0	0	0	
Performance Bonus	0	0	0	0	0	0	
Sub Total - Sen. Man. of Ent.	0	0	0	0	0	0	
Other Staff of Entities		_	_	_		_	
Basic Salaries	0	0	0	0	0	0	
Pension Contributions	0	0	0	0	0	0	
Medical Aid Contributions	0	0	0	0	0	0	
Allowances	0	0	0	0	0	0	
Overtime	0	0	0	0	0	0	
Performance Bonus	0	0	0	0	0	0	
Sub Total - Other Mun. Staff	0	0	0	0	0	0	
TOTAL EMPLOYEE COSTS	1 546 105	1 907 173	2 006 970	2 267 891	2 376 750	2 483 704	
TOTAL EMPLOTEE COSTS	1 546 105	1 907 173	2 006 970	2 267 891	2 3/0 /50	Z 483 704	

# New Borrowing

		MTR		Medium Term Re	venue & Expendit	ture Framework
New Borrowing		Current	Year			
	2008/2009	2009/2	2009/2010		2011/2012	2012/2013
	<b>Audited Actual</b>	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2
	R	R	R	R	R	R
Nil	0	0	0	0	0	0
TOTAL - NEW BORROWING	0	0	0	0	0	0

# GFS FUNCTION 1 - BUDGET PLANNING & IMPLEMENTATION

#### Summary of Estimates of Revenue

		MTREF I Current Year		Medium Term Re	venue & Expendi	ture Framework
GFS FUNCTIONS	2008/2009	2009/2	2009/2010		2011/2012	2012/2013
	Audited Actual	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2
	R	R	R	R	R	R
Administration	1 803 825	9 897	9 897	9 897	10 372	10 839
TOTAL - GFS FUNCTIONS	1 803 825	9 897	9 897	9 897	10 372	10 839

# Summary of Estimates of Expenditure According to GFS Functions

		Current Year		Medium Term Revenue & Expenditure Framework		
GFS FUNCTIONS	2008/2009	2009/2		2010/2011	2011/2012	2012/2013
	Audited Actual	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2
	R	R	R	R	R	R
Administration	0	0	0	0	0	0
TOTAL - GFS FUNCTIONS	0	0	0	0	0	0

# Summary of Estimates of Expenditure according to Standard Items

		MTRI Current	venue & Expendit			
Standards Items	2008/2009	2009/2	010	2010/2011	2011/2012	2012/2013
	Audited Actual	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2
	R	R	R	R	R	R
Employee-related Expenditure	0	0	0	0	0	0
Administrative Expenditure	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
Repairs & Maintenance :						
Equipment	0	0	0	0	0	0
2. Buildings	0	0	0	0	0	0
3. Infrastructure	0	0	0	0	0	0
Professional & Special Service	0	0	0	0	0	0
Acquisition of Bulk Services						
Electricity	0	0	0	0	0	0
2. Water	0	0	0	0	0	0
Transfer Payments						
Grants & Subsidies Paid	0	0	0	0	0	0
TOTAL - GFS FUNCTIONS	0	0	0	0	0	0

		MTRI Current		Medium Term Revenue & Expenditure Framework			
Category	2008/2009 Audited Actual R	2009/2 Approv. Budget R	010 Adjust. Budget R	2010/2011 Budget Year R	2011/2012 Budget Year+1	2012/2013 Budget Year+2	
					.,	.,	
Motor Vehicles	0	0	0	0	0	0	
Office Equipment	0	0	0	0	0	0	
TOTAL - GFS FUNCTION	0	0	0	0	0	0	
				•			

# GFS FUNCTION 2 - FINANCIAL MANAGEMENT & REPORTING

### Summary of Estimates of Revenue

		MTREF		Medium Term Revenue & Expenditure Framework		
		Current	Year			
GFS FUNCTIONS	2008/2009	2009/2	010	2010/2011	2011/2012	2012/2013
	<b>Audited Actual</b>	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2
	R	R	R	R	R	R
Equitable Share	7 428 840	9 535 000	9 701 000	11 763 834	12 328 498	12 883 280
Interest & Investment	2 387 074	3 500 000	3 550 000	3 500 000	3 668 000	3 833 060
FMG	571 730	1 000 000	1 000 000	1 000 000	1 048 000	1 095 160
Special Purpose		600 000	600 000	935 000	979 880	1 023 975
TOTAL - GFS FUNCTIONS	10 387 644	14 635 000	14 851 000	17 198 834	18 024 378	18 835 475

### Summary of Estimates of Expenditure According to GFS Functions

		MTREF Current Year		Medium Term Revenue & Expenditure Framework			
GFS FUNCTIONS	2008/2009	2009/2		2010/2011	2011/2012	2012/2013	
	Audited Actual	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2	
	R	R	R	R	R	R	
Administration	6 122 763	6 891 620	6 648 742	7 655 190	8 022 639	8 383 658	
TOTAL - GFS FUNCTIONS	6 122 763	6 891 620	6 648 742	7 655 190	8 022 639	8 383 658	

# Summary of Estimates of Expenditure according to Standard Items

		MTRI Current		Medium Term Re		
Standards Items	2008/2009	2009/2	010	2010/2011	2011/2012	2012/2013
	Audited Actual	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2
	R	R	R	R	R	R
Employee-related Expenditure	1 546 105	1 907 173	2 006 970	2 267 891	2 376 750	2 483 704
Administrative Expenditure	4 565 958	4 972 859	4 630 184	5 375 711	5 633 745	5 887 264
Capital Expenditure					0	0
Repairs & Maintenance:						
Equipment					0	0
2. Buildings	10 700	11 588	11 588	11 588	12 144	12 691
3. Infrastructure					0	0
Professional & Special Service	s				0	0
Acquisition of Bulk Services						
Electricity	0	0	0	0	0	0
2. Water	0	0	0	0	0	0
Transfer Payments						
Grants & Subsidies Paid	0	0	0	0	0	0
TOTAL - GFS FUNCTIONS	6 122 763	6 891 620	6 648 742	7 655 190	8 022 639	8 383 658
		<u> </u>				

		MTREF Current Year		Medium Term Re	venue & Expendit	ure Framework
Category	2008/2009	2009/2	010	2010/2011	2011/2012	2012/2013
	<b>Audited Actual</b>	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2
	R	R	R	R	R	R
Fleet Management Upgrading of IT	0	0 0	0	0	0	0
TOTAL - GFS FUNCTION	0	0	0	0	0	0

#### GFS FUNCTION 3 - REVENUE & DEBT MANAGEMENT

# Summary of Estimates of Revenue

		MTRI Current		Medium Term Revenue & Expenditure Framework		
GFS FUNCTIONS	2008/2009	2009/2	010	2010/2011	2011/2012	2012/2013
	<b>Audited Actual</b>	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2
	R	R	R	R	R	R
Property Rates	1 338 185	2 150 096	2 450 096	2 695 106	2 824 471	2 951 572
Property Rates- Penalties	37 200	50 000	50 000	80 000	83 840	87 613
Interest - O/standing Debtors	417 927	500 000	500 000	560 000	586 880	613 290
Indigent Grants	0	0	0	0	0	0
Fines for late Paymets	0	0	0	0	0	0
Revenue from Agency Service	0	0	0	0	0	0
	0	0	0	0	0	0
	0	0	0	0	0	0
TOTAL - GFS FUNCTIONS	1 793 312	2 700 096	3 000 096	3 335 106	3 495 191	3 652 475

### Summary of Estimates of Expenditure According to GFS Functions

		MTREF Medium Term Revenue & Exper				
GFS FUNCTIONS	2008/2009	2009/2	010	2010/2011	2011/2012	2012/2013
	Audited Actual	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2
	R	R	R	R	R	R
Administration	0	0	0	0	0	0
TOTAL - GFS FUNCTIONS	0	0	0	0	0	0

### Summary of Estimates of Expenditure according to Standard Items

		MTRI	≣F.	Medium Term Re	venue & Expendit	ture Framework
		Current	Current Year			
Standards Items	2008/2009	2009/2010		2010/2011	2011/2012	2012/2013
	<b>Audited Actual</b>	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2
	R	R	R	R	R	R
Employee-related Expenditure	0	0	0	0	0	0
Administrative Expenditure	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
Repairs & Maintenance :						
Equipment	0	0	0	0	0	0
<ol><li>Buildings</li></ol>	0	0	0	0	0	0
3. Infrastructure	0	0	0	0	0	0
Professional & Special Service	0	0	0	0	0	0
Acquisition of Bulk Services						
Electricity	0	0	0	0	0	0
2. Water	0	0	0	0	0	0
Transfer Payments						
Grants & Subsidies Paid	0	0	0	0	0	0
TOTAL - GFS FUNCTIONS	0	0	0	0	0	0

		MTRI Current		Medium Term Revenue & Expenditure Framewor		
Category	2008/2009	2009/2	010	2010/2011	2011/2012	2012/2013
	Audited Actual	Approv. Budget	pprov. Budget Adjust. Budget B		Budget Year+1	Budget Year+2
	R	R	R	R	R	R
Motor Vehicles	0	0	0	0	0	0
Office Equipment	0	0	0	0	0	0
TOTAL - GFS FUNCTION	0	0	0	0	0	0

### GFS FUNCTION 4 - ASSETS MANAGEMENT

### Summary of Estimates of Revenue

		MTRI	EF	Medium Term Re	venue & Expendit	ture Framework
		Current	Year			
GFS FUNCTIONS	2008/2009	2009/2	2009/2010		2011/2012	2012/2013
	Audited Actual	Approv. Budget	pprov. Budget Adjust. Budget Budget Year Budg		Budget Year+1	Budget Year+2
	R	R	R	R	R	R
Administration	0	0	0	0	0	0
TOTAL - GFS FUNCTIONS	0	0	0	0	0	0

# Summary of Estimates of Expenditure According to GFS Functions

		MTREF Current Year		Medium Term Revenue & Expenditure Framework		
GFS FUNCTIONS			2009/2010		2011/2012	2012/2013 Budget Year+2
	Audited Actual	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	buuget rear+2
	R	R	R	R	R	R
Administration	0	0	0	0	0	0
TOTAL - GFS FUNCTIONS	0	0	0	0	0	0

### Summary of Estimates of Expenditure according to Standard Items

		MTRI Current		Medium Term Revenue & Expenditure Framework		
Standards Items	2008/2009	2009/2	010	2010/2011	2011/2012	2012/2013
	<b>Audited Actual</b>	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2
	R	R	R	R	R	R
Employee-related Expenditure	0	0	0	0	0	0
Administrative Expenditure	0	0	0	0	0	0
Capital Expenditure	0	0	0	0	0	0
Repairs & Maintenance:						
Equipment	0	0	0	0	0	0
2. Buildings	0	0	0	0	0	0
3. Infrastructure	0	0	0	0	0	0
Professional & Special Service	0	0	0	0	0	0
Acquisition of Bulk Services						
Electricity	0	0	0	0	0	0
2. Water	0	0	0	0	0	0
Transfer Payments						
Grants & Subsidies Paid	0	0	0	0	0	0
TOTAL - GFS FUNCTIONS	0	0	0	0	0	0

	MTRI Current		Medium Term Re	venue & Expendit	ure Framework
2008/2009	2009/2	2009/2010		2011/2012	2012/2013
<b>Audited Actual</b>	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2
R	R	R	R	R	R
0	0	0	0	0	0
0	0	0	0	0	0
0	0	0	0	0	0
	Audited Actual	2008/2009 2009/2 Audited Actual Approv. Budget	Audited Actual Approv. Budget Adjust. Budget	2008/2009         2009/2010         2010/2011           Audited Actual         Approv. Budget         Adjust. Budget         Budget Year	2008/2009         2009/2010         2010/2011         2011/2012           Audited Actual         Approv. Budget         Adjust. Budget         Budget Year         Budget Year+1

### GFS FUNCTION 5 - FINANCE GOVERNANCE

### Summary of Estimates of Revenue

		MTRI		Medium Term Revenue & Expenditure Framework		
		Current	Year			
GFS FUNCTIONS	2008/2009	2009/2	010	2010/2011	2011/2012	2012/2013
	Audited Actual	Approv. Budget	Approv. Budget Adjust. Budget E		Budget Year+1	Budget Year+2
	R	R	R	R	R	R
	0	0	0	0	0	0
	0	0	0	0	0	0
	0	0	0	0	0	0
TOTAL - GFS FUNCTIONS	0	0	0	0	0	0

### Summary of Estimates of Expenditure According to GFS Functions

		MTREF Current Year		Medium Term Revenue & Expenditure Framework		
GFS FUNCTIONS	2008/2009		2009/2010		2011/2012	2012/2013
	Audited Actual	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2
	R	R	R	R	R	R
Administration	0	0	0	0	0	0
TOTAL - GFS FUNCTIONS	0	0	0	0	0	0

# Summary of Estimates of Expenditure according to Standard Items

		MTRI Current		Medium Term Revenue & Expenditure Framework			
Standards Items	2008/2009	2009/2	010	2010/2011	2011/2012	2012/2013	
	<b>Audited Actual</b>	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2	
	R	R	R	R	R	R	
Employee-related Expenditure	0	0	0	0	0	0	
Administrative Expenditure	0	0	0	0	0	0	
Capital Expenditure	0	0	0	0	0	0	
Repairs & Maintenance:							
Equipment	0	0	0	0	0	0	
<ol><li>Buildings</li></ol>	0	0	0	0	0	0	
3. Infrastructure	0	0	0	0	0	0	
Professional & Special Service	0	0	0	0	0	0	
Acquisition of Bulk Services							
Electricity	0	0	0	0	0	0	
2. Water	0	0	0	0	0	0	
Transfer Payments							
Grants & Subsidies Paid	0	0	0	0	0	0	
TOTAL - GFS FUNCTIONS	0	0	0	0	0	0	

		MTRI Current		Medium Term Re	venue & Expendi	ture Framework
Category	2008/2009	2009/2	010	2010/2011	2011/2012	2012/2013
	<b>Audited Actual</b>	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2
	R	R	R	R	R	R
Motor Vehicles	0	0	0	0	0	0
Office Equipment	0	0	0	0	0	0
TOTAL - GFS FUNCTION	0	0	0	0	0	0

# VOTE NR. 4 TECHNICAL SERVICES

# Summary of Estimates of Revenue

GFS FUNCTIONS	2008/2009	MTREF Me Current Year 2009/2010		Medium Term Re 2010/2011	evenue & Expendit	ure Framework 2012/2013	
	Audited Actual	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2	
	R	R	R	R	R	R	
Electricity	4 912 201	6 248 576	6 248 576	7 184 005	7 528 837	7 867 635	
Water	1 878 519	1 700 000	1 750 000	1 890 000	1 980 720	2 069 852	
Sewerage/Sanitation	1 918 794	2 216 858	2 216 858	2 377 065	2 491 164	2 603 267	
Building & Mech. Workshop	59 386	16 497	16 497	16 497	17 289	18 067	
Roads & Municipal Works	702 718	330 000	330 000	380 000	398 240	416 161	
Administration	0	0	0	0	0	0	
TOTAL - GFS FUNCTIONS	9 471 618	10 511 931	10 561 931	11 847 567	12 416 250	12 974 981	

### Summary of Estimates of Expenditure According to GFS Functions

GFS FUNCTIONS		MTREF Me		Medium Term Re	Medium Term Revenue & Expenditure Framework		
	2008/2009	2009/2	010	2010/2011	2011/2012	2012/2013	
	<b>Audited Actual</b>	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2	
	R	R	R	R	R	R	
Electricity	4 195 329	5 058 305	5 192 883	6 695 386	7 590 144	7 931 701	
Water	1 509 702	1 615 486	1 753 035	1 824 752	1 857 691	1 941 287	
Sewerage/Sanitation	1 570 614	2 690 445	2 634 600	3 018 954	3 163 864	3 306 238	
Building & Mech. Workshop	404 212	400 656	877 685	427 685	448 214	468 384	
Roads & Municipal Works	3 417 463	4 032 911	4 361 602	4 938 171	5 175 203	5 408 087	
Administration	0	0	0	0	0	(	
TOTAL - GFS FUNCTIONS	11 097 320	13 797 803	14 819 805	16 904 948	18 235 116	19 055 696	

#### Summary of Estimates of Expenditure according to Standard Items

		MTR		Medium Term Re	evenue & Expendit	ure Framework	
		Current	Year				
Standards Items	2008/2009	2009/2010		2010/2011	2011/2012	2012/2013	
	<b>Audited Actual</b>	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2	
	R	R	R	R	R	R	
Employee-related Expenditure	4 299 721	5 972 061	6 046 044	7 202 850	7 548 587	7 888 273	
Administrative Expenditure	1 469 781	1 523 939	2 141 929	1 849 958	1 938 756	2 026 000	
Capital Expenditure	0	0	0	0	0	0	
Repairs & Maintenance:							
1. Equipment	858 078	863 245	953 245	1 069 339	1 066 018	1 113 989	
2. Buildings	385 150	320 011	347 040	347 040	363 698	380 064	
3. Infrastructure	1 331 348	1 294 187	1 387 187	1 308 093	1 370 881	1 432 571	
Professional & Special Service	0	0	0	0	0	0	
Acquisition of Bulk Services							
Electricity	2 753 242	3 824 360	3 944 360	5 127 668	5 373 796	5 615 617	
2. Water	0	0	0	0	0	0	
Transfer Payments							
1. Grants & Subsidies Paid	0	0	0	0	0	0	
TOTAL - GFS FUNCTIONS	11 097 320	13 797 803	14 819 805	16 904 948	17 661 736	18 456 515	

# Summary of Estimates of Capital Expenditure by GFS Function

		MTREF Current Year		Medium Term Revenue & Expenditure Framework			
GFS FUNCTIONS	2008/2009	2009/2	010	2010/2011	2011/2012	2012/2013	
	<b>Audited Actual</b>	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2	
	R	R	R	R	R	R	
Electricity	0	0	0	0	0	0	
Water	0	0	0	0	0	0	
Sewerage/Sanitation	0	0	0	0	0	0	
Building & Mech. Workshop	0	0	0	0	0	0	
Roads & Municipal Works	0	0	0	0	0	0	
Administration	0	0	0	0	0	0	
TOTAL - GFS FUNCTIONS	0	0	0	0	0	0	

### **Summary of Personnel Numbers**

	MTREF M Current Year		Medium Term Revenue & Expenditure Framework			
2008/2009	2009/2	2009/2010		2011/2012	2012/2013	
Audited Actual	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2	
R	R	R	R	R	R	
0	0	0	0	0	0	
0	0	0	0	0	0	
0	0	0	0	0	0	
0	0	0	0	0	0	
0	0	0	0	0	0	
0	0	0	0	0	0	
0	0	0	0	0	0	
0	0	0	0	0	0	
0	0	0	0	0	O	
0	0	0	0	0	0	
0	0	0	0	0	0	
0	0	0	0	0	0	
0	0	0	0	0	0	
	Audited Actual R 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Current   2009/2   2009/2     2009/2	2008/2009   2009/2010	Current   Year   2008/2009   2009/2010   2010/2011   Budget   Year   R   R   R   R   R   R   R   R   R	Current Year   2008/2009   2009/2010   2010/2011   2011/2012   Audited Actual   Approv. Budget   Adjust. Budget   Budget Year   Budget Year+1	

### Summary of Total Salaries, Wages , Allowances

Summary of Total Salaries,		MTR Current		Medium Term Re	evenue & Expendit	ure Framework
Wages & Allowances	2008/2009	2009/2		2010/2011	2011/2012	2012/2013
Wages & Allowances	Audited Actual	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2
	R	R R	R	R	R	R
Councillors & P.O.B						
Basic Salaries	0	0	0	0	0	0
Pension Contributions	0	0	0	0	0	0
Medical Aid Contributions	0	0	0	0	0	0
Allowances	0	0	0	0	0	0
Sub Total - Councillors	0	0	0	0	0	0
Sen. Man. of the Municipality	i					
Basic Salaries	0	0	0	0	0	0
Pension Contributions	0	0	0	0	0	0
Medical Aid Contributions	0	0	0	0	0	0
Allowances	0	0	0	0	0	0
Sub Total - Senior Managers	0	0	0	0	0	0
Other Municipal Staff						
Basic Salaries	0	0	0	0	0	0
Pension Contributions	0	0	0	0	0	0
Medical Aid Contributions	0	0	0	0	0	0
Allowances	0	0	0	0	0	0
Overtime	0	0	0	0	0	0
Annual Bonus	0	0	0	0	0	0
Sub Total - Other Mun. Staff	4 299 721	5 972 061	6 046 044	7 202 850	7 548 587	7 888 273
Board Members of Entities						
Basic Salaries	0	0	0	0	0	0
Pension Contributions	0	0	0	0	0	0
Medical Aid Contributions	0	0	0	0	0	0
Allowances	0	0	0	0	0	0
Board Fees	0	0	0	0	0	0
Sub Total - Board Mem. of Ent	0	0	0	0	0	0
Senior Managers of Entities						
Basic Salaries	0	0	0	0	0	0
Pension Contributior	0	0	0	0	0	0
Medical Aid Contributions	0	0	0	0	0	0
Allowances	0	0	0	0	0	0
Performance Bonus	0	0	0	0	0	0
Sub Total - Sen. Man. of Ent.	0	0	0	0	0	0
Other Staff of Entities					_	
Basic Salaries	0	0	0	0	0	0
Pension Contributions	0	0	0	0	0	0
Medical Aid Contributions	0	0	0	0	0	0
Allowances	0	0	0	0	0	0
Overtime	0	0	0	0	0	0
Performance Bonus	0	0	0	0	0	0
Sub Total - Other Mun. Staff	0	0	0	0	0	0
TOTAL EMPLOYEE COSTS	4 299 721	5 972 061	6 046 044	7 202 850	7 548 587	7 888 273
		·		·		

### GFS FUNCTION 1 - ELECTRICITY

# Summary of Estimates of Revenue

		MTREF I Current Year		Medium Term Revenue & Expenditure Framework		
GFS FUNCTIONS	2008/2009	2009/2	010	2010/2011	2011/2012	2012/2013
	<b>Audited Actual</b>	Approv. Budget	Approv. Budget   Adjust. Budget   Bu		Budget Year+1	Budget Year+2
	R	R	R	R	R	R
Revenue on Electricity FBS - Electricity MIG - Street Lighting National Electrification Prog.	4 912 201 0 0 0	6 248 576 0 0 0	6 248 576 0 0 0	7 184 005 0 0 0	7 528 837 0 0 0	7 867 635 0 0 0
TOTAL - GFS FUNCTIONS	4 912 201	6 248 576	6 248 576	7 184 005	7 528 837	7 867 635
I						

### Summary of Estimates of Expenditure According to GFS Functions

		MTREF Current Year		Medium Term Revenue & Expenditure Framework			
GFS FUNCTIONS	2008/2009	2009/2	010	2010/2011	2011/2012	2012/2013	
	<b>Audited Actual</b>	Approv. Budget	Approv. Budget   Adjust. Budget		Budget Year+1	Budget Year+2	
	R	R	R	R	R	R	
Electricity Distribution	4 195 329	5 058 305 0	5 192 883 0	6 695 386 0	7 590 144	7 931 701	
TOTAL - GFS FUNCTIONS	4 195 329	5 058 305	5 192 883	6 695 386	7 590 144	7 931 701	

# Summary of Estimates of Expenditure according to Standard Items

		MTR Current		Medium Term Revenue & Expenditure Framework			
Standards Items	2008/2009 2009/2010		2010/2011	2011/2012	2012/2013		
	<b>Audited Actual</b>	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2	
	R	R	R	R	R	R	
Employee-related Expenditure	457 259	509 906	524 484		832 382	869 840	
Administrative Expenditure	163 533	226 921	226 921	226 342	237 206	247 881	
Capital Expenditure	0	0	0	0	0	0	
Repairs & Maintenance:	0	0	0	0	573 380	599 182	
Equipment	58 000	99 436	99 436	185 530	194 435	203 185	
2. Buildings	10 700	11 588	11 588	11 588	12 144	12 691	
Infrastructure	752 595	386 094	386 094	350 000	366 800	383 306	
Professional & Special Service	0	0	0	0	0	0	
Acquisition of Bulk Services							
Electricity	2 753 242	3 824 360	3 944 360	5 127 668	5 373 796	5 615 617	
2. Water	0	0	0	0	0	0	
Transfer Payments							
Grants & Subsidies Paid	0	0	0	0	0	0	
TOTAL - GFS FUNCTIONS	4 195 329	5 058 305	5 192 883	6 695 386	7 590 144	7 931 701	

### Capital Expenditure by GFS Function

		MTREF Current Year		Medium Term Revenue & Expenditure Framework		
GFS FUNCTION	2008/2009	2009/2	:010	2010/2011	2011/2012	2012/2013
	<b>Audited Actual</b>	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2
	R	R	R	R	R	R
Internal Electrical System	0 0 0 0	0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0
TOTAL - GFS FUNCTIONS	0	0	0	0	0	0
			•	•		

#### GFS FUNCTION 2 - WATER

# Summary of Estimates of Revenue

		MTREF M Current Year		Medium Term Revenue & Expenditure Framework			
GFS FUNCTIONS	2008/2009	2009/2	010	2010/2011	2011/2012	2012/2013	
	<b>Audited Actual</b>	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2	
	R	R	R	R	R	R	
Revenue on Water DWAF - Water & Serv. Trans. FBS - Water MIG - Water	1 878 519 0 0 0	1 700 000 0 0 0	1 750 000 0 0 0	1 890 000 0 0 0	1 980 720 0 0 0	2 069 852 0 0 0	
TOTAL - GFS FUNCTIONS	1 878 519	1 700 000	1 750 000	1 890 000	1 980 720	2 069 852	
į							

### Summary of Estimates of Expenditure According to GFS Functions

		MTREF Current Year		Medium Term Revenue & Expenditure Framework		
GFS FUNCTIONS	2008/2009	2009/2		2010/2011	2011/2012	2012/2013
	Audited Actual	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2
	R	R	R	R	R	R
Water Distribution	1 509 702	1 615 486	1 753 035	1 824 752	1 857 691	1 941 287
TOTAL - GFS FUNCTIONS	1 509 702	1 615 486	1 753 035	1 824 752	1 857 691	1 941 287

# Summary of Estimates of Expenditure according to Standard Items

		MTR Current		Medium Term Revenue & Expenditure Framework			
Standards Items	2008/2009	2009/2	010	2010/2011	2011/2012	2012/2013	
	<b>Audited Actual</b>	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2	
	R	R	R	R	R	R	
Employee-related Expenditure	584 784	696 759	717 808	785 685	823 398	860 451	
Administrative Expenditure	654 894	616 581	686 581	686 921	719 893	752 288	
Capital Expenditure	0	0	0	0	0	0	
Repairs & Maintenance:							
Equipment	75 036	52 146	52 146	52 146	0	0	
2. Buildings	0	0	0	0	0	0	
3. Infrastructure	194 988	250 000	296 500	300 000	314 400	328 548	
Professional & Special Service	0	0	0	0	0	0	
Acquisition of Bulk Services							
Electricity	0	0	0	0	0	0	
2. Water	0	0	0	0	0	0	
Transfer Payments							
Grants & Subsidies Paid	0	0	0	0	0	0	
TOTAL - GFS FUNCTIONS	1 509 702	1 615 486	1 753 035	1 824 752	1 857 691	1 941 287	

# Capital Expenditure by GFS Function

		MTREF Current Year		Medium Term Revenue & Expenditure Framework			
GFS FUNCTION	2008/2009	2009/2	010	2010/2011	2011/2012	2012/2013	
	<b>Audited Actual</b>	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2	
	R	R	R	R	R	R	
Extention of Wanhoop PH 2	0 0 0	0 0 0	0 0 0	0 0 0 0	0 0 0 0	0 0 0	
TOTAL - GFS FUNCTIONS	0	0	0	0	0	0	

#### GFS FUNCTION 3 - SANITATION

## Summary of Estimates of Revenue

		MTR Current		Medium Term Revenue & Expenditure Framework			
GFS FUNCTIONS	2008/2009	2009/2	010	2010/2011	2011/2012	2012/2013	
	<b>Audited Actual</b>	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2	
i	R	R	R	R	R	R	
Revenue on Sanitation FBS - Sanitation MIG - Sanitation	1 918 794 0 0	2 216 858 0 0	2 216 858 0 0	2 377 065 0 0	2 491 164 0 0	2 603 267 0 0	
TOTAL - GFS FUNCTIONS	1 918 794	2 216 858	2 216 858	2 377 065	2 491 164	2 603 267	

## Summary of Estimates of Expenditure According to GFS Functions

		MTREF Current Year		Medium Term Revenue & Expenditure Framework			
GFS FUNCTIONS	2008/2009	2009/2010		2010/2011	2011/2012	2012/2013	
	<b>Audited Actual</b>	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2	
	R	R	R	R	R	R	
Provision of Sanitation	1 570 614	2 690 445	2 634 600	3 018 954 0	3 163 864	3 306 238	
TOTAL - GFS FUNCTIONS	1 570 614	2 690 445	2 634 600	3 018 954	3 163 864	3 306 238	
				-			

#### Summary of Estimates of Expenditure according to Standard Items

		MTR Current		Medium Term Re	Medium Term Revenue & Expenditure Framework		
Standards Items	2008/2009	2009/2010		2010/2011	2011/2012	2012/2013	
	<b>Audited Actual</b>	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2	
	R	R	R	R	R	R	
Employee-related Expenditure	1 140 557	2 273 561	2 217 716	2 658 802	2 786 424	2 911 814	
Administrative Expenditure	315 082	300 831	300 831	244 099	255 816	267 327	
Capital Expenditure	0	0	0	0	0	0	
Repairs & Maintenance:							
1. Equipment	89 449	66 053	66 053	66 053	69 224	72 339	
<ol><li>Buildings</li></ol>	0	0	0	0	0	0	
3. Infrastructure	25 526	50 000	50 000	50 000	52 400	54 758	
Professional & Special Service	0	0	0	0	0	0	
Acquisition of Bulk Services							
Electricity	0	0	0	0	0	0	
2. Water	0	0	0	0	0	0	
Transfer Payments							
Grants & Subsidies Paid	0	0	0	0	0	0	
TOTAL - GFS FUNCTIONS	1 570 614	2 690 445	2 634 600	3 018 954	3 163 864	3 306 238	

		MTREF Me		Medium Term Revenue & Expenditure Framework		
GFS FUNCTION	2008/2009	2009/2	010	2010/2011	2011/2012	2012/2013
	<b>Audited Actual</b>	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2
	R	R	R	R	R	R
Steytlerville Oxidation ponds	0	0	0	0	0	0
,	0	0	0	0	0	0
	0	0	0	0	0	0
	0	0	0	0	0	0
TOTAL - GFS FUNCTIONS	0	0	0	0	0	0

#### GFS FUNCTION 4 - ESTATES & BUILDING

## Summary of Estimates of Revenue

		MTREF I Current Year		Medium Term Revenue & Expenditure Framework			
GFS FUNCTIONS	2008/2009	2009/2010		2010/2011	2011/2012	2012/2013	
	<b>Audited Actual</b>	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2	
	R	R	R	R	R	R	
Rent of Facilities & Equip.	59 386	16 497	16 497	16 497	17 289	18 067	
TOTAL - GFS FUNCTIONS	59 386	16 497	16 497	16 497	17 289	18 067	

## Summary of Estimates of Expenditure According to GFS Functions

		Current Year		Medium Term Revenue & Expenditure Framework		
GFS FUNCTIONS	2008/2009	2009/2010		2010/2011	2011/2012	2012/2013
	<b>Audited Actual</b>	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2
	R	R	R	R	R	R
Buildings & Mech. Workshop	404 212	400 656	877 685	427 685	448 214	468 384
TOTAL - GFS FUNCTIONS	404 212	400 656	877 685	427 685	448 214	468 384

## Summary of Estimates of Expenditure according to Standard Items

		MTREF M Current Year		Medium Term Revenue & Expenditure Framework		
Standards Items	2008/2009 2009/2010		2010/2011	2011/2012	2012/2013	
	<b>Audited Actual</b>	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2
	R	R	R	R	R	R
Facelous and the different distance	0		•	0	0	0
Employee-related Expenditure		0		0	0	
Administrative Expenditure	29 762	92 233	542 233	92 233	96 660	101 010
Capital Expenditure	0	0	0	0	0	0
Repairs & Maintenance :						
Equipment	0	0	0	0	0	0
2. Buildings	374 450	308 423	335 452	335 452	351 554	367 374
Infrastructure	0	0	0	0	0	0
Professional & Special Service	0	0	0	0	0	0
Acquisition of Bulk Services						
Electricity	0	0	0	0	0	0
2. Water	0	0	0	0	0	0
Transfer Payments						
Grants & Subsidies Paid	0	0	0	0	0	0
TOTAL - GFS FUNCTIONS	404 212	400 656	877 685	427 685	448 214	468 384

		MTREF Current Year		Medium Term Revenue & Expenditure Framework			
GFS FUNCTION	2008/2009	2009/2	2009/2010		2011/2012	2012/2013	
	<b>Audited Actual</b>	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2	
	R	R	R	R	R	R	
Housing: Down Housing Steytlerville Housing Steytlerville Stone Houses Plant & Equipment	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	
TOTAL - GFS FUNCTIONS	0	0		0	0	0	

#### GFS FUNCTION 5 - PUBLIC WORKS

## Summary of Estimates of Revenue

		MTREF I Current Year		Medium Term Revenue & Expenditure Framework		
GFS FUNCTIONS	2008/2009	2009/2010		2010/2011	2011/2012	2012/2013
	<b>Audited Actual</b>	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2
	R	R	R	R	R	R
Public Works	702 718	330 000	330 000	380 000	398 240	416 161
TOTAL - GFS FUNCTIONS	702 718	330 000	330 000	380 000	398 240	416 161

#### Summary of Estimates of Expenditure According to GFS Functions

050 51 100510110	2002/2002	MTREF M Current Year 2009/2010			evenue & Expendit	
GFS FUNCTIONS	2008/2009 Audited Actual		Adjust. Budget	2010/2011 Budget Year	2011/2012 Budget Year+1	2012/2013 Budget Year+2
	R	R	R	R	R	R
Roads & Municipal Works	3 417 463	4 032 911	4 361 602	4 938 171	5 175 203	5 408 087
TOTAL - GFS FUNCTIONS	3 417 463	4 032 911	4 361 602	4 938 171	5 175 203	5 408 087

## Summary of Estimates of Expenditure according to Standard Items

		MTREF M Current Year 2009/2010		Medium Term Re	Medium Term Revenue & Expenditure Framework		
Standards Items	2008/2009			2010/2011	2011/2012	2012/2013	
	<b>Audited Actual</b>	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2	
	R	R	R	R	R	R	
Employee-related Expenditure	2 117 121	2 491 835	2 586 036	2 964 105	3 106 382	3 246 169	
Administrative Expenditure	306 510	287 373			629 180	657 494	
Capital Expenditure	300 310	207 373	303 303	000 303	023 100	037 434	
Repairs & Maintenance :	U	0	U	U	U	0	
Equipment	635 593	645 610	735 610	765 610	802 359	838 465	
2. Buildings	033 393	045 010	733 010	765 610	002 339	030 403	
3. Infrastructure	358 239	608 093	654 593	608 093	637 281	665 959	
Professional & Special Service		000 033	034 333	000 093	037 201	000 909	
Acquisition of Bulk Services	Ü	Ü		Ü	Ü	V	
Electricity	0		0	0	0	0	
2. Water	0	0	0	0	0	0	
Transfer Payments		-					
Grants & Subsidies Paid	0	0	0	0	0	0	
TOTAL - GFS FUNCTIONS	3 417 463	4 032 911	4 361 602	4 938 171	5 175 203	5 408 087	

			MTREF Me		Medium Term Revenue & Expenditure Framework		
GFS FUNCTION	2008/2009	2009/2	010	2010/2011	2011/2012	2012/2013	
	<b>Audited Actual</b>	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2	
	R	R	R	R	R	R	
Willowmore Sportfields	0	0	0	0	0	0	
	0	0	0 0	0	0	0	
TOTAL - GFS FUNCTIONS	0	0	0	0	0	0	

## VOTE NR. 5 COMMUNITY SERVICES

## Summary of Estimates of Revenue

		MTREF Current Year		Medium Term Revenue & Expenditure Framework			
GFS FUNCTIONS	2008/2009	2009/2		2010/2011	2011/2012	2012/2013	
	Audited Actual	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2	
	R	R	R	R	R	R	
Health Services	497 469	751 146	532 290	751 146	787 201	822 625	
Cemetery and Parks	3 878	5 415	5 415	5 957	6 243	6 524	
Library	0	0	0	0	0	0	
Traffic	453 213	600 000	670 000	719 600	754 141	788 077	
Administration							
Tourism	0	130 000	130 000	230 000			
Umsobomvu							
TOTAL - GFS FUNCTIONS	954 560	1 486 561	1 337 705	1 706 703	1 547 585	1 617 226	

#### Summary of Estimates of Expenditure According to GFS Functions

		MTREF Med Current Year		Medium Term Revenue & Expenditure Framework		
GFS FUNCTIONS	2008/2009	2009/2	2010	2010/2011	2011/2012	2012/2013
	Audited Actual	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2
	R	R	R	R	R	R
Health Services	604 243	748 376	757 383	800 827	839 267	877 034
Cemetery and Parks	193 770	209 582	209 582	209 582	219 642	229 526
Library	166 255	201 430	11 994	11 678	12 239	12 789
Traffic	100 573	222 293	146 863	212 863	223 080	233 119
Administration	1 158 502	1 354 970	2 156 483	2 819 025	2 954 338	3 087 283
Tourism	512 732	782 932	367 504	496 342		
Umsobomvu	183 223	830 355	470 000	300 000		
TOTAL - GFS FUNCTIONS	2 919 298	4 349 938	4 119 809	4 850 317	4 248 566	4 439 751

#### Summary of Estimates of Expenditure according to Standard Items

		MTR Current		Medium Term Revenue & Expenditure Framework				
Standards Items	2008/2009			2010/2011	2011/2012	2012/2013		
	<b>Audited Actual</b>	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2		
	R	R	R	R	R	R		
Employee-related Expenditure	539 247	690 173	509 744	557 196	583 941	610 219		
Administrative Expenditure	253 656	381 833	331 833	393 499	412 387	430 944		
Capital Expenditure	0	0	0	0	0	0		
Repairs & Maintenance:								
Equipment	185	290	290	290	304	318		
2. Buildings	128 712	139 385	113 955	113 965	119 435	124 810		
3. Infrastructure	143 041	170 000	170 000	170 000	178 160	186 177		
Professional & Special Services	0	0	0	0	0	0		
Acquisition of Bulk Services								
Electricity	0	0	0	0	0	0		
2. Water	0	0	0	0	0	0		
Transfer Payments								
Grants & Subsidies Paid	0	0	0	0	0	0		
TOTAL - GFS FUNCTIONS	1 064 841	1 381 681	1 125 822	1 234 950	1 294 228	1 352 468		

# Summary of Estimates of Capital Expenditure by GFS Function

		MTREF M Current Year		Medium Term Revenue & Expenditure Framework			
GFS FUNCTIONS	2008/2009	2009/2	2009/2010		2011/2012	2012/2013	
	Audited Actual	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2	
	R	R	R	R	R	R	
Health Services	0	0	0	0	0	(	
Community Services	0	0	0	0	0	(	
Social Services	0	0	0	0	0	(	
Disaster & Fire Services	0	0	0	0	0	(	

TOTAL - GFS FUNCTIONS	0	0	0	0	0	(
			-			

#### Summary of Personnel Numbers

		MTR		Medium Term I	Revenue & Expend	iture Framework
Summary of Personnel No.		Current Year		<u> </u>		
	2008/2009	2009/2		2010/2011	2011/2012	2012/2013
	Audited Actual	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2
	R	R	R	R	R	R
Municipality						
Councillors & P.O.B	0	0	0	0	0	0
Accounting Officer & Sen. Man	0	0	0	0	0	0
Other Managers	0	0	0	0	0	0
Technical/ Professional Staff	0	0	0	0	0	0
Clerical Staff	0	0	0	0	0	0
Sub Total - Municipality	0	0	0	0	0	0
Entities						
Councillors & P.O.B	0	0	0	0	0	0
Accounting Officer & Sen. Man	0	0	0	0	0	0
Other Managers	0	0	0	0	0	0
Technical/ Professional Staff	0	0	0	0	0	0
Clerical Staff	0	0	0	0	0	0
Sub Total - Entities	0	0	0	0	0	0
TOTAL PERSONNEL NO.	0	0	0	0	0	0

#### Summary of Total Salaries, Wages , Allowances

Summary of Total Salaries,		MTR Current	Year		Revenue & Expend	
Wages & Allowances	2008/2009	2009/2	2010	2010/2011	2011/2012	2012/2013
	Audited Actual	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2
	R	R	R	R	R	R
Councillors & P.O.B						
Basic Salaries	0	0	0	0	0	0
Pension Contributions	0	0	0	0	0	0
Medical Aid Contributions	0	0	0	0	0	0
Allowances	0	0	0	0	0	0
Sub Total - Councillors	0	0	0		0	0
		U	U	U	U	Ü
Sen. Man. of the Municipality			_			
Basic Salaries	0	0	0	0	0	0
Pension Contributions	0	0	0	0	0	0
Medical Aid Contributions	0	0	0	0	0	0
Allowances	0	0	0	0	0	0
Sub Total - Senior Managers		0	0	0	0	0
Other Municipal Staff						
Basic Salaries	0	0	0	0	0	0
Pension Contributions	0	0	0	0	0	0
Medical Aid Contributions	0	0	0	0	0	0
Allowances	0	0	0	0	0	0
Overtime	0	0	0	0	0	0
Annual Bonus	0	0	0	0	0	0
Sub Total - Other Mun. Staff	539 247	690 173	509 744	557 196	583 941	610 219
Board Members of Entities						
Basic Salaries	0	0	0	0	0	0
Pension Contributions	0	0	0	0	0	0
Medical Aid Contributions	0	0	0	0	0	0
Allowances	0	0	0	0	0	0
Board Fees	0	0	0	0	0	0
Sub Total - Board Mem. of Ent.	0	0	0	0	0	0
Senior Managers of Entities						
Basic Salaries	0	0	0	0	0	0
Pension Contributior	0	0	0	0	0	0
Medical Aid Contributions	0	0	0	0	0	0
Allowances	0	0	0	0	0	0
Performance Bonus	0	0	0	0	0	0
Sub Total - Sen. Man. of Ent.	0	0	0	0	0	0
Other Staff of Entities						
Basic Salaries	0	0	0	0	0	0
Pension Contributions	0	0	0	0	0	0
Medical Aid Contributions	0	0	0	0	0	0
Allowances	n	n	n	0	0	0
Overtime	0	0	0	0	0	0
Performance Bonus	0	0	0	0	0	0
Sub Total - Other Mun. Staff	0	0	0		0	0
oub Total - Other Width, Stall				U		0
TOTAL EMPLOYEE COSTS	539 247	690 173	509 744	557 196	583 941	610 219

#### GFS FUNCTION 1 - HEALTH SERVICES

## Summary of Estimates of Revenue

		Current Year		Medium Term Revenue & Expenditure Framework		
GFS FUNCTIONS	2008/2009	2009/2		2010/2011	2011/2012	2012/2013
	Audited Actual	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2
	R	R	R	R	R	R
Health Services Funding CDM	497 469	751 146	532 290	751 146 0	787 201	822 625
TOTAL - GFS FUNCTIONS	497 469	751 146	532 290	751 146	787 201	822 625
				=		

## Summary of Estimates of Expenditure According to GFS Functions

		MTREF N Current Year		Medium Term Revenue & Expenditure Framework			
GFS FUNCTIONS	2008/2009	2009/2010		2010/2011	2011/2012	2012/2013	
	Audited Actual	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2	
	R	R	R	R	R	R	
Health Services	604 243	748 376	757 383	800 827	839 267	877 034	
TOTAL - GFS FUNCTIONS	604 243	748 376	757 383	800 827	839 267	877 034	

#### Summary of Estimates of Expenditure according to Standard Items

		MTR Current		Medium Term F	Medium Term Revenue & Expenditure Framework			
Standards Items	2008/2009	2009/2010		2010/2011	2011/2012	2012/2013		
	Audited Actual	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2		
	R	R	R	R	R	R		
Employee-related Expenditure	383 851	500 737	509 744	557 196	583 941	610 219		
Administrative Expenditure	117 992	136 750			139 103	145 363		
Capital Expenditure	0	0	0	0	0	0		
Repairs & Maintenance :								
1. Equipment	0	0	0	0	0	0		
2. Buildings	102 400	110 889	110 889	110 899	116 222	121 452		
<ol><li>Infrastructure</li></ol>	0	0	0	0	0	0		
Professional & Special Services	0	0	0	0	0	0		
Acquisition of Bulk Services								
Electricity	0	0	0	0	0	0		
2. Water	0	0	0	0	0	0		
Transfer Payments								
Grants & Subsidies Paid	0	0	0	0	0	0		
TOTAL - GFS FUNCTIONS	604 243	748 376	757 383	800 827	839 267	877 034		

	MTREF N Current Year		Medium Term Revenue & Expenditure Framework			
2008/2009	2009/2	2010	2010/2011	2011/2012	2012/2013	
<b>Audited Actual</b>	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2	
R	R	R	R	R	R	
0	0	0	0	0	(	
0	0	0	0	0	(	
		2008/2009 Current	Current Year 2008/2009 2009/2010	Current Year 2008/2009 2009/2010 2010/2011	Current Year 2008/2009 2009/2010 2010/2011 2011/2012	

#### GFS FUNCTION 2 - CEMETERY AND PARKS

#### Summary of Estimates of Revenue

		MTREF Current Year		Medium Term Revenue & Expenditure Framework			
GFS FUNCTIONS	2008/2009	2009/2	2010	2010/2011	2011/2012	2012/2013	
	<b>Audited Actual</b>	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2	
	R	R	R	R	R	R	
Cemetry Fees	3 878 0 0 0 0	5 415 0 0 0 0 0	5 415 0 0 0 0 0	5 957 0 0 0 0 0	6 243 0 0 0 0	6 524 0 0 0 0	
TOTAL - GFS FUNCTIONS	3 878	5 415	5 415	5 957	6 243	6 524	

# Summary of Estimates of Expenditure According to GFS Functions

		MTR Current		Medium Term F	iture Framework	
GFS FUNCTIONS	2008/2009	2009/2	2010	2010/2011	2011/2012	2012/2013
	<b>Audited Actual</b>	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2
	R	R	R	R	R	R
Community Services	193 770	209 582	209 582	209 582	219 642	229 526
TOTAL - GFS FUNCTIONS	193 770	209 582	209 582	209 582	219 642	229 526

## Summary of Estimates of Expenditure according to Standard Items

		MTR Current	Year	Medium Term Revenue & Expenditure Framework			
Standards Items	2008/2009	2009/2	2010	2010/2011	2011/2012	2012/2013	
	Audited Actual	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2	
	R	R	R	R	R	R	
Employee-related Expenditure	0	0	0	0	0	0	
Administrative Expenditure	77 009	87 675	87 675	87 675	91 883	96 018	
Capital Expenditure	0	0	0	0	0	0	
Repairs & Maintenance:							
Equipment	0	0	0	0	0	0	
2. Buildings	1 761	1 907	1 907	1 907	1 999	2 088	
3. Infrastructure	115 000	120 000	120 000	120 000	125 760	131 419	
Professional & Special Services	0	0	0	0	0	0	
Acquisition of Bulk Services							
Electricity	0	0	0	0	0	0	
2. Water	0	0	0	0	0	0	
Transfer Payments							
Grants & Subsidies Paid	0	0	0	0	0	0	
TOTAL - GFS FUNCTIONS	193 770	209 582	209 582	209 582	219 642	229 526	

		Current Year		Medium Term Revenue & Expenditure Framework			
CATEGORY	2008/2009	2009/2	2010	2010/2011	2011/2012	2012/2013	
	Audited Actual	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2	
	R	R	R	R	R	R	
			_				
Play Grouds	0	0	0	0	0	0	
	0	0	0	0	0	0	
TOTAL - GFS FUNCTIONS	0	0	0	0	0	0	

#### GFS FUNCTION 3 - LIBRARY

## Summary of Estimates of Revenue

		MTR Curren		Medium Term Revenue & Expenditure Framework		
GFS FUNCTIONS	2008/2009	2009/2	2010	2010/2011	2011/2012	2012/2013
	Audited Actual	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2
	R	R	R	R	R	R
Library	0	0	0	0 0 0	0	0
TOTAL - GFS FUNCTIONS	0	0	0	0	0	0

## Summary of Estimates of Expenditure According to GFS Functions

		MTR Current	Year		iture Framework	
GFS FUNCTIONS	2008/2009	2009/2		2010/2011	2011/2012	2012/2013
	Audited Actual	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2
	R	R	R	R	R	R
Library	166 255	201 430	11 994	11 678	12 239	12 789
TOTAL - GFS FUNCTIONS	166 255	201 430	11 994	11 678	12 239	12 789

## Summary of Estimates of Expenditure according to Standard Items

		MTREF Medium Term Revenue & Expe				diture Framework	
		Current	Year				
Standards Items	2008/2009	2009/2	2010	2010/2011	2011/2012	2012/2013	
	<b>Audited Actual</b>	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2	
	R	R	R	R	R	R	
Employee-related Expenditure	155 396	189 436	0	0	0	0	
Administrative Expenditure	9 604	10 545	10 545	10 229	10 720	11 202	
Capital Expenditure	0	0	0	0	0	0	
Repairs & Maintenance:							
Equipment	185	290	290	290	304	318	
2. Buildings	1 070	1 159	1 159	1 159	1 215	1 269	
3. Infrastructure	0	0	0	0	0	0	
Professional & Special Services	0	0	0	0	0	0	
Acquisition of Bulk Services							
Electricity	0	0	0	0	0	0	
2. Water	0	0	0	0	0	0	
Transfer Payments							
Grants & Subsidies Paid	0	0	0	0	0	0	
TOTAL - GFS FUNCTIONS	166 255	201 430	11 994	11 678	12 239	12 789	

		MTR Current		Medium Term Revenue & Expenditure Framework			
CATEGORY	2008/2009	2009/2		2010/2011	2011/2012	2012/2013	
	Audited Actual	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2	
	R	R	R	R	R	R	
Sport grounds Steytlerville (P 1	0	0	0	0	0	0	
Buildings(Project 11)	0	0	0	0	0	0	
				0			
TOTAL - GFS FUNCTION	0	0	0	0	0	0	

#### GFS FUNCTION 4 - TRAFFIC

#### Summary of Estimates of Revenue

		MTR Current	Year		iture Framework	
GFS FUNCTIONS	2008/2009	2009/2		2010/2011	2011/2012	2012/2013
	Audited Actual	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2
	R	R	R	R	R	R
Traffic	453 213	600 000	670 000	719 600	754 141	788 077
TOTAL - GFS FUNCTIONS	453 213	600 000	670 000	719 600	754 141	788 077

#### Summary of Estimates of Expenditure According to GFS Functions

GFS FUNCTIONS	2008/2009	MTR Current 2009/2	Year	Medium Term F 2010/2011	2012/2013	
	<b>Audited Actual</b>	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2
	R	R	R	R	R	R
Traffic	100 573	222 293	146 863	212 863	223 080	233 119
TOTAL - GFS FUNCTIONS	100 573	222 293	146 863	212 863	223 080	233 119

# Summary of Estimates of Expenditure according to Standard Items

		MTR Current		Medium Term Revenue & Expenditure Framework			
Standards Items	2008/2009	2009/2	2010	2010/2011	2011/2012	2012/2013	
	Audited Actual	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2	
	R	R	R	R	R	R	
Employee-related Expenditure	0	0	0	0	0	0	
Administrative Expenditure	49 051	146 863	96 863	162 863	170 680	178 361	
Capital Expenditure	49 031	140 003	50 003	102 003	170 000	170 301	
Repairs & Maintenance :	U	U	U	U	U	U	
•	0	0	•		0		
1. Equipment	00.404	05 400	U	0	0	U	
2. Buildings	23 481	25 430			0	0	
3. Infrastructure	28 041	50 000	50 000	50 000	52 400	54 758	
Professional & Special Services	0	0	0	0	0	0	
Acquisition of Bulk Services							
Electricity	0	0	0	0	0	0	
2. Water	0	0	0	0	0	0	
Transfer Payments							
Grants & Subsidies Paid	0	0	0	0	0	0	
TOTAL - GFS FUNCTIONS	100 573	222 293	146 863	212 863	223 080	233 119	

2010 Adjust. Budget R	2010/2011 Budget Year R	2011/2012 Budget Year+1 R	2012/2013 Budget Year+2 R
R R	R R	R R	R R
R	R	R	R
0	0	0	0
0	0	0	0
0	0	0	0
	0	<b>0</b> 0	<b>0</b> 0 0

#### GFS FUNCTION 5 - ADMINISTRATION

# Summary of Estimates of Revenue

		MTR Current		Medium Term Revenue & Expenditure Framework			
GFS FUNCTIONS	2008/2009	2009/2	2010	2010/2011	2011/2012	2012/2013	
	Audited Actual	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2	
	R	R	R	R	R	R	
Administration	0	0	0	0	0	0	
TOTAL - GFS FUNCTIONS	0	0	0	0	0	0	

## Summary of Estimates of Expenditure According to GFS Functions

GFS FUNCTIONS	2008/2009	MTREF Current Year 2009/2010		Medium Term F 2010/2011	iture Framework 2012/2013	
GI GI GIGITORG	Audited Actual	Approv. Budget	Adjust. Budget	Budget Year	2011/2012 Budget Year+1	Budget Year+2
	R	R	R	R	R	R
Administration	1 158 502	1 354 970	2 156 483	2 819 025	2 954 338	3 087 283
TOTAL - GFS FUNCTIONS	1 158 502	1 354 970	2 156 483	2 819 025	2 954 338	3 087 283

#### Summary of Estimates of Expenditure according to Standard Items

		MTR Current		Medium Term F	Medium Term Revenue & Expenditure Framework		
Standards Items	2008/2009	2009/2010		2010/2011	2011/2012	2012/2013	
	<b>Audited Actual</b>	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2	
	R	R	R	R	R	R	
Employee-related Expenditure	151 301	489 970	1 391 483	1 663 025	1 742 850	1 821 278	
Administrative Expenditure	1 007 201	865 000				1 266 005	
Capital Expenditure	0	0	0	0	0	0	
Repairs & Maintenance :							
Equipment	0	0	0	0	0	0	
2. Buildings	0	0	0	0	0	0	
<ol><li>Infrastructure</li></ol>	0	0	0	0	0	0	
Professional & Special Services	0	0	0	0	0	0	
Acquisition of Bulk Services							
Electricity	0	0	0	0	0	0	
2. Water	0	0	0	0	0	0	
Transfer Payments			0				
Grants & Subsidies Paid	0	0	0	0	0	0	
TOTAL - GFS FUNCTIONS	1 158 502	1 354 970	2 156 483	2 819 025	2 954 338	3 087 283	

		MTREF Current Year		Medium Term Revenue & Expenditure Framework			
CATEGORY	2008/2009	2009/2	2010	2010/2011	2011/2012	2012/2013	
	<b>Audited Actual</b>	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2	
	R	R	R	R	R	R	
Motor Vehicles Office Equipment	0	0	0	0	0	0	
TOTAL - GFS FUNCTION	0	0		0	0		
TOTAL - GFS FUNCTION	1	U	U	U	U	'	

#### GFS FUNCTION 6 - TOURISM

## Summary of Estimates of Revenue

		MTREF Medium Term Revenue & Expend Current Year				
GFS FUNCTIONS	2008/2009	2009/2010		2010/2011	2011/2012	2012/2013
	Audited Actual	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2
	R	R	R	R	R	R
Tourism	0	130 000	130 000	230 000	241 040	251 887
TOTAL - GFS FUNCTIONS	0	130 000	130 000	230 000	241 040	251 887

## Summary of Estimates of Expenditure According to GFS Functions

		MTREF Current Year		Medium Term Revenue & Expenditure Framework			
GFS FUNCTIONS	2008/2009	2009/2010		2010/2011	2011/2012	2012/2013	
	<b>Audited Actual</b>	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2	
	R	R	R	R	R	R	
Tourism	512 732	782 932	367 504	496 342	520 166	543 574	
TOTAL - GFS FUNCTIONS	512 732	782 932	367 504	496 342	520 166	543 574	

#### Summary of Estimates of Expenditure according to Standard Items

		MTR Current		Medium Term F	Medium Term Revenue & Expenditure Framework		
Standards Items	2008/2009 2009/2010		2010/2011	2011/2012	2012/2013		
	<b>Audited Actual</b>	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2	
	R	R	R	R	R	R	
Employee-related Expenditure	203 721	255 073	0	0	0	0	
Administrative Expenditure	306 611	525 260		493 743	517 443	540 728	
Capital Expenditure	0	0	0	0	0	0	
Repairs & Maintenance :							
Equipment	0	0	0	0	0	0	
2. Buildings	2 400	2 599	2 599	2 599	2 724	2 846	
<ol><li>Infrastructure</li></ol>	0	0	0	0	0	0	
Professional & Special Services	0	0	0	0	0	0	
Acquisition of Bulk Services							
Electricity	0	0	0	0	0	0	
2. Water	0	0	0	0	0	0	
Transfer Payments			0				
Grants & Subsidies Paid	0	0	0	0	0	0	
TOTAL - GFS FUNCTIONS	512 732	782 932	367 504	496 342	520 166	543 574	

		MTREF Current Year		Medium Term Revenue & Expenditure Framework			
CATEGORY	2008/2009	2009/2	2010	2010/2011	2011/2012	2012/2013	
	<b>Audited Actual</b>	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2	
	R	R	R	R	R	R	
Motor Vehicles Office Equipment	0	0	0	0	0	0	
TOTAL - GFS FUNCTION	0	0	0	0	0	0	

#### GFS FUNCTION 7 - UMSOBOMVU

# Summary of Estimates of Revenue

		MTREF Medium Term Revenue & Expendi Current Year				iture Framework
GFS FUNCTIONS	2008/2009	2009/2	2010	2010/2011	2011/2012	2012/2013
	<b>Audited Actual</b>	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2
	R	R	R	R	R	R
Umsobomvu	0	0	0	0	0	0
TOTAL - GFS FUNCTIONS	0	0	0	0	0	0

## Summary of Estimates of Expenditure According to GFS Functions

GFS FUNCTIONS	2008/2009	MTREF M Current Year 2009/2010		Medium Term Revenue & Expenditure Framewor  2010/2011 2011/2012 2012/2013		
	<b>Audited Actual</b>	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2
	R	R	R	R	R	R
Youth Development	183 223	830 355	470 000	300 000	314 400	328 548
TOTAL - GFS FUNCTIONS	183 223	830 355	470 000	300 000	314 400	328 548

#### Summary of Estimates of Expenditure according to Standard Items

		MTR Current		Medium Term F	Medium Term Revenue & Expenditure Framework		
Standards Items	2008/2009	2009/2010		2010/2011	2011/2012	2012/2013	
	<b>Audited Actual</b>	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2	
	R	R	R	R	R	R	
Employee-related Expenditure	183 223	320 355	0	0	0	0	
Administrative Expenditure	0	510 000	470 000	300 000	314 400	328 548	
Capital Expenditure	0	0	0	0	0	0	
Repairs & Maintenance :							
Equipment	0	0	0	0	0	0	
2. Buildings	0	0	0	0	0	0	
<ol><li>Infrastructure</li></ol>	0	0	0	0	0	0	
Professional & Special Service:	0	0	0	0	0	0	
Acquisition of Bulk Services							
Electricity	0	0	0	0	0	0	
2. Water	0	0	0	0	0	0	
Transfer Payments			0				
Grants & Subsidies Paid	0	0	0	0	0	0	
TOTAL - GFS FUNCTIONS	183 223	830 355	470 000	300 000	314 400	328 548	

		MTREF Current Year		Medium Term Revenue & Expenditure Framework			
CATEGORY	2008/2009	2009/2	2010	2010/2011	2011/2012	2012/2013	
	<b>Audited Actual</b>	Approv. Budget	Adjust. Budget	Budget Year	Budget Year+1	Budget Year+2	
	R	R	R	R	R	R	
Motor Vehicles Office Equipment	0	0	0	0	0	0	
TOTAL - GFS FUNCTION	0	0		0	0		
TOTAL - GFS FUNCTION	1	U	U	U	U	'	